### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D. C. 20549

### **FORM 10-Q**

(Mar	rk One)		
<b>V</b>	QUARTERLY REPORT PURSUANT TO SEC 1934	CTION 13 OR 15 (D) OF THE SECURITIES EXCHANGE A	ACT OF
	For the qua	rterly period ended March 31, 2003	
		OR	
	TRANSITION REPORT PURSUANT TO SEC 1934	CTION 13 OR 15(D) OF THE SECURITIES EXCHANGE A	CT OF
	For the transition	period from to	
	Com	mission file number 0-23827	
		INECTION, INC. ne of registrant as specified in its charter)	
	<b>DELAWARE</b>	<u>02-0513618</u>	
	(State or other jurisdiction	(I.R.S. Employer	
	of incorporation or organization)	Identification No.)	
	730 MILFORD ROAD,		
	MERRIMACK, NEW HAMPSHIRE	<u>03054</u>	
	(Address of principal executive offices)	(Zip Code)	
	Registrant's telephone number, including area code	<u>(603) 423-2000</u>	
durin		orts required to be filed by Section 13 or 15 (d) of the Securities Exchange Act gistrant was required to file such reports), and (2) has been subject to such filin	
	YES <u> </u>	NO	
Indica	ate by check mark (ü) whether the registrant is an accelerated fi	er as defined in Rule 12b-2 of the Securities and Exchange Act of 1934, as ame	ended.
	YES	NO <u>ü</u>	
	APPLICABLE	ONLY TO CORPORATE ISSUERS:	
The n	number of shares outstanding of the issuer's Common Stock, \$.0	1 par value, as of May 6, 2003 was 24,659,997.	
			<u> </u>

**CERTIFICATIONS** 

## PC CONNECTION, INC. AND SUBSIDIARIES FORM 10-Q

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#### INDEPENDENT ACCOUNTANTS' REPORT

To the Board of Directors and Stockholders of PC Connection, Inc. Merrimack, New Hampshire

We have reviewed the accompanying condensed consolidated balance sheet of PC Connection, Inc. and subsidiaries (the "Company") as of March 31, 2003, and the related condensed consolidated statements of operations and cash flows for the three-month periods ended March 31, 2003 and 2002, and the condensed consolidated statement of changes in stockholders' equity for the three month period ended March 31, 2003. These financial statements are the responsibility of the Company's management.

We conducted our review in accordance with standards established by the American Institute of Certified Public Accountants. A review of interim financial information consists principally of applying analytical procedures to financial data and of making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with auditing standards generally accepted in the United States of America, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to such condensed consolidated financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with auditing standards generally accepted in the United States of America, the consolidated balance sheet of PC Connection, Inc. and subsidiaries as of December 31, 2002, and the related consolidated statements of income, stockholders' equity, and cash flows for the year then ended (not presented herein); and in our report dated January 30, 2003 we expressed an unqualified opinion on those consolidated financial statements, and included an explanatory paragraph relating to the change in fiscal 2002 in the method of accounting for goodwill and intangible assets. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 2002 is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

DELOITTE & TOUCHE LLP Boston, Massachusetts April 18, 2003

#### PC CONNECTION, INC. AND SUBSIDIARIES

### Part I - Financial Information

### Item 1 - Financial Statements CONDENSED CONSOLIDATED BALANCE SHEETS

(amounts in thousands)

	March 31, 2003	December 31, 2002
	(unaudited)	
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 6,271	\$ 1,797
Restricted cash	_	5,000
Accounts receivable, net	121,553	135,314
Inventories—merchandise	56,780	52,479
Deferred income taxes	1,044	741
Income taxes receivable	2,171	1,294
Prepaid expenses and other current assets	3,193	3,278
Total current assets	191,012	199,903
Property and equipment, net	24,601	25,995
Goodwill, net	33,704	33,704
Other intangibles, net	3,658	3,746
Restricted cash	5,000	5,000
Other assets	290	334
Total assets	\$ 258,265	\$ 268,682
LIABILITIES AND STOCKHOLDERS' EQUITY	<u> </u>	
Current Liabilities:		
Current maturities of capital lease obligation to affiliate	\$ 234	\$ 200
Accounts payable	82,574	85,493
Accrued expenses and other liabilities	14,575	12,121
Acquisition earn-out obligation		10,800
requisition can out outgation		
Total current liabilities	97,383	108,614
Capital lease obligation to affiliate, less current maturities	6,341	6,421
Deferred income taxes	2,745	3,503
Total liabilities	106,469	118,538
Total Habilities	100,409	110,550
Stockholders' Equity:		
Common stock	250	250
Additional paid-in capital	75,351	75,274
Retained earnings	78,481	76,906
Treasury stock at cost	(2,286)	(2,286)
Total stockholders' equity	151,796	150,144
Total liabilities and stockholders' equity	\$ 258,265	\$ 268.682
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See accompanying notes to condensed consolidated financial statements.

#### PC CONNECTION, INC. AND SUBSIDIARIES

#### Part I - Financial Information

#### **Item 1 - Financial Statements**

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

(amounts in thousands, except per share data)

	Three Mor Marc	
	2003	2002
Net sales	\$283,527	\$237,120
Cost of sales	251,052	212,170
Gross profit	32,475	24,950
Selling, general and administrative expenses	29,639	27,478
Restructuring costs and other special charges	_	813
Income (loss) from operations	2,836	(3,341)
Interest expense	(303)	(242)
Other, net	44	195
Income (loss) before taxes	2,577	(3,388)
Income tax (provision) credit	(1,002)	1,288
Net income (loss)	<b>\$ 1,575</b>	\$ (2,100)
Weighted average common shares outstanding:		
Basic	24,651	24,551
Diluted	24,920	24,551
	·	
Earnings (loss) per common share:		
Basic	\$ .06	\$ (.09)
Diluted	\$ .06	\$ (.09)

See accompanying notes to condensed consolidated financial statements.

#### PC CONNECTION, INC. AND SUBSIDIARIES

### Part I - Financial Information

#### **Item 1 - Financial Statements**

### CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY

#### Three Months Ended March 31, 2003 (Unaudited) (amounts in thousands)

	Common Stock		Common Stock Additional		Treasury Shares			
	Shares		Retained Earnings	Shares	Amount	Total		
Balance—December 31, 2002	24,997	\$ 250	\$ 75,274	\$76,906	(362)	\$(2,286)	\$150,144	
Exercise of stock options, including income tax benefits	25	_	77	_		_	77	
Net income	_	_	_	1,575	_	_	1,575	
Balance—March 31, 2003	25,022	\$ 250	\$ 75,351	\$78,481	(362)	\$(2,286)	\$151,796	

See accompanying notes to condensed consolidated financial statements.

#### PC CONNECTION, INC. AND SUBSIDIARIES

### Part I - Financial Information

#### **Item 1 - Financial Statements**

### CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited) (amounts in thousands)

		Ended March 1,
	2003	2002
Cash Flows from Operating Activities:		
Net income (loss)	<b>\$ 1,575</b>	\$ (2,100)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		
Depreciation and amortization	2,230	1,703
Deferred income taxes	(1,061)	200
Provision for doubtful accounts	800	1,684
Gain on disposal of fixed assets	_	(3)
Changes in assets and liabilities:		
Accounts receivable	12,961	15,908
Inventories	(4,301)	12,032
Prepaid expenses and other current assets	(792)	(2,030)
Other non-current assets	44	(336)
Accounts payable	(2,919)	(16,206)
Income tax benefits from exercise of stock options	49	17
Accrued expenses and other liabilities	2,470	(2,039)
Net cash provided by operating activities	11,056	8,830
Cash Flows from Investing Activities:		
Purchases of property and equipment	(764)	(2,089)
Proceeds from sale of property and equipment	_	9
Payment of acquisition earn-out obligation	(10,800)	
Decrease in restricted cash	5,000	_
Net cash used for investing activities	(6,564)	(2,080)
Cash Flows from Financing Activities:	40 =0=	2.0.4
Proceeds from short-term borrowings	43,595	2,847
Repayment of short-term borrowings	(43,595)	(2,847)
Repayment of capital lease obligation to affiliate	(46)	(40)
Repayment of notes payable		(500)
Exercise of stock options	28	80
Net cash used for financing activities	(18)	(460)
Increase in cash and cash equivalents	4,474	6,290
Cash and cash equivalents, beginning of period	1,797	35,605
1		
Cash and cash equivalents, end of period	\$ 6,271	\$ 41,895

See accompanying notes to condensed consolidated financial statements.

# PC CONNECTION, INC. AND SUBSIDIARIES Part I - Financial Information Item 1 - Financial Statements NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

(amounts in thousands, except per share data)

#### Note 1—Basis of Presentation

The accompanying condensed consolidated financial statements of PC Connection, Inc. and subsidiaries ("PCC") have been prepared in accordance with accounting principles generally accepted in the United States of America. Such principles were applied on a basis consistent with those of the financial statements contained in our Annual Report on Form 10-K for the year ended December 31, 2002 filed with the Securities and Exchange Commission ("SEC"). The accompanying condensed consolidated financial statements should be read in conjunction with the financial statements contained in our Annual Report on Form 10-K. In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments (consisting only of normal recurring adjustments) necessary for a fair presentation. The operating results for the three months ended March 31, 2003 may not be indicative of the results expected for any succeeding quarter or the entire year ending December 31, 2003.

We adopted Statement of Financial Accounting Standards ("SFAS") No. 142, "Goodwill and Other Intangible Assets" in January 2002. We completed the initial impairment review required by SFAS No. 142 in June 2002 and determined that our goodwill and intangible assets were not impaired. We have designated January 1 of each year as the date we intend to perform our annual impairment tests relative to goodwill. This test was completed in the first quarter of 2003 and no impairment was recorded.

In November 2002, the Emerging Issues Task Force ("EITF") reached a final consensus on Issue No. 02-16, "Accounting by a Reseller for Cash Consideration Received from a Vendor," which addresses how a reseller of a vendor's product should account for cash consideration received from a vendor. The EITF issued guidance on the following two issues: (1) cash consideration received from a vendor should be recognized as a reduction of cost of sales in the reseller's income statement, unless the consideration is a reimbursement for selling costs or payment for assets or services delivered to the vendor, and (2) performance-driven vendor rebates or refunds (e.g., minimum purchase or sales volumes) should be recognized as a reduction of cost of sales only if the payment is considered probable, and the method of allocating such payments in the financial statements should be systematic and rational based on the reseller's progress in achieving the underlying performance targets. The provisions of EITF 02-16 are effective for our fiscal year beginning January 1, 2003. The recognition and measurement provisions of EITF 02-16 did not have a material effect on our results of operations or financial position.

#### Revenue Recognition

Revenue on product sales is recognized at the point in time when persuasive evidence of an arrangement exists, the price is fixed and final, delivery has occurred and there is a reasonable assurance of collection of the sales proceeds. We generally obtain oral or written purchase authorizations from our customers for a specified amount of product at a specified price. Because we either (i) have a general practice of covering customer losses while products are in transit despite title transferring to the customer at the point of shipment or (ii) have FOB—destination specifically set out in our arrangements with federal agencies, delivery is deemed to have occurred at the point in time when the product is received by the customer.

We provide our customers with a limited thirty-day right of return generally limited to defective merchandise. Revenue is recognized at delivery and a reserve for sales returns is recorded. We have demonstrated the ability to make reasonable and reliable estimates of product returns based on significant historical experience. Should such returns no longer prove estimable, we believe that the impact on our financials would not necessarily be significant since the return privilege expires 30 days after shipment.

All amounts billed to a customer in a sale transaction related to shipping and handling, if any, represent revenues earned for the goods provided and have been classified as "net sales." Costs related to such shipping and handling billings are classified as "cost of sales."

#### PC CONNECTION, INC. AND SUBSIDIARIES

#### Part I - Financial Information Item 1 - Financial Statements

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—CONTINUED

(Unaudited)

(amounts in thousands, except per share data)

#### Note 1—Basis of Presentation—Cont'd.

#### Restricted—Cash

In connection with the acquisition of MoreDirect, Inc. (see Note 6—Acquisition of MoreDirect, Inc.), a \$10,000 cash escrow was established to fund a portion of the contingent consideration. \$5,000 of these escrowed funds were used in the first quarter of 2003 to satisfy a portion of the earn-out obligation payable by PC Connection.

#### **Intangible Assets**

Intangible assets subject to amortization, consisting of customer lists were \$2,468 and \$2,556 at March 31, 2003 and December 31, 2002 (net of accumulated amortization of \$352 and \$264, respectively). Intangible assets not subject to amortization are as follows:

	March 31, 2003	Dec	2002
Goodwill	\$ 33,704(1)	\$	33,704(1)
Trademarks	1,190		1,190

(1) Amortization of goodwill ceased with the adoption of SFAS No. 142 on January 1, 2002.

For the three months ended March 31, 2003 and 2002, we recorded amortization expense of \$88 and \$0, respectively.

The estimated amortization expense for each of the five succeeding years and thereafter is as follows:

For the Year Ended December 31,						
2003	\$	265(A)				
2004		353				
2005		353				
2006		353				
2007		353				
2008 and thereafter		791				

<sup>(</sup>A) Represents estimated amortization expense for the nine months ending December 31, 2003.

#### Use of Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States requires management to make use of certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of revenues and expenses during the reported periods. We base our estimates on historical experience and on various other assumptions that we believe are reasonable under the circumstances, the results of which form the basis for making judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results could differ from those estimates, and revisions to estimates are included in our results for the period in which the actual amounts become known.

#### Stock-Based Compensation

Compensation expense associated with awards of stock options to employees and directors is measured using the intrinsic value method.

#### PC CONNECTION, INC. AND SUBSIDIARIES

#### Part I - Financial Information

#### **Item 1 - Financial Statements**

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—CONTINUED

(Unaudited)

(amounts in thousands, except per share data)

#### Note 1—Basis of Presentation—Cont'd.

Had we recorded compensation expense using the fair value method under SFAS No. 123, pro forma net income (loss) and diluted net income (loss) per share for the periods indicated would have been as follows:

		rch 31,
	2003	2002
Net income (loss), as reported	<b>\$ 1,575</b>	\$ (2,100)
Additional compensation expense, under SFAS No. 123	718	755
Net income (loss), under SFAS No. 123	1,136	(2,596)
Basic net income (loss) per share, as reported	.06	(.09)
Basic net income (loss) per share, under SFAS No. 123	.04	(.11)
Diluted net income (loss) per share, as reported	.06	(.09)
Diluted net income (loss) per share, under SFAS No. 123	.04	(.11)

The fair value of options granted prior to the consummation of our initial public offering in 1998 was estimated using the minimum value method and risk-free interest rates and expected option lives of 6% and seven years, respectively. The minimum value pricing method was designed to value stock options of non-public companies; accordingly, the minimum value method assumed zero volatility.

The Black-Scholes model was used to value options granted subsequent to the initial public offering. For the period ended March 31, 2002, a volatility factor of 46.7%, estimated option lives of four years, and a risk-free interest rate of 2.8% was used. There were no stock options granted in the three months ending March 31, 2003. We believe that the assumptions used and the models applied to value the awards yield a reasonable estimate of the fair value of the grants made under the circumstances, given the alternatives under SFAS No. 123.

#### Note 2—Earnings (Loss) Per Share

Basic earnings (loss) per common share is computed using the weighted average number of shares outstanding. Diluted earnings (loss) per common share is computed using the weighted average number of shares outstanding adjusted for the incremental shares attributed to options outstanding to purchase common stock, if dilutive.

The following table sets forth the computation of basic and diluted earnings (loss) per share:

		onths Ended rch 31,
	2003	2002
Numerator:		
Net income (loss)	\$ 1,575 ———————————————————————————————————	\$ (2,100)
Denominator:		
Denominator for basic earnings per share:		
Weighted average shares	24,651	24,551
Dilutive effect of unexercised employee stock options:	269	
Denominator for diluted earnings per share	24,920	24,551
<u> </u>		
Earnings (loss) per share:		
Basic	\$ .06	\$ (.09)
Diluted	\$ .06	\$ (.09)

#### PC CONNECTION, INC. AND SUBSIDIARIES

### Part I - Financial Information

#### **Item 1 - Financial Statements**

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—CONTINUED

(Unaudited)

(amounts in thousands, except per share data)

#### Note 2-Earnings (Loss) Per Share—Cont'd.

The following unexercised stock options were excluded from the computation of diluted earnings per share for the three months ended March 31, 2003 and 2002 because the exercise prices of these options were generally greater than the average market price of common shares during the respective periods:

	Three Months Ended March 31,	
	2003	2002
Anti-dilutive stock options	1,878	2,883

#### Note 3-Reporting Comprehensive Income

We have no other comprehensive income in any of the periods presented. Accordingly, a separate statement of comprehensive income is not presented.

#### **Note 4–Segment and Related Disclosures**

SFAS No. 131, "Disclosures About Segments of an Enterprise and Related Information," requires that public companies report profits and losses and certain other information on its "reportable operating segments" in its annual and interim financial statements.

We currently operate in three reportable operating segments – the "Public Sector" segment, which contains federal, state and local governmental organizations, and educational institutions, the "SMB" segment, which contains small- and medium-sized business, as well as consumers and the "Large Corporate Accounts" segment which serves medium-to-large corporations. This latter segment came into existence in April 2002, when we acquired MoreDirect, Inc. This segment, accordingly, has no reported results in the first quarter of 2002.

Segment information applicable to the Company's reportable operating segments for the three months ended March 31, 2003 and 2002 is shown below:

	March 31, 2003						
	SMB Segment	Public Sector Segment		rge Corp. ts. Segment	Eliminations	C	onsolidated
Sales to external customers	\$178,640	\$52,632	\$	52,255	\$ —	\$	283,527
Transfers between segments	39,520		_		(39,520)	_	_
Net sales	\$218,160	\$52,632	\$	52,255	\$ (39,520)	\$	283,527
Operating income (loss) before allocations	\$ 13,118	\$ 1,736	\$	3,456	\$ (15,474)	\$	2,836
Allocations	12,528	2,785		161	(15,474)	_	
Operating income (loss)	590	(1,049)		3,295	_		2,836
Interest and other – net	(222)	(41)		4		_	(259)
Income (loss) before taxes	\$ 368	\$ (1,090)	\$	3,299	\$ <u> </u>	\$	2,577
Total assets	\$201,824	\$63,479	\$	73,588	\$ (80,626)	\$	258,265
Goodwill, net	\$ 1,173	\$ 7,634	\$	24,897	\$ —	\$	33,704

#### PC CONNECTION, INC. AND SUBSIDIARIES

#### Part I - Financial Information

#### **Item 1 - Financial Statements**

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—CONTINUED

(Unaudited)

(amounts in thousands, except per share data)

Note 4—Segment and Related Disclosures—Cont'd.

		March 31, 2002			
	SMB Segment	Public Sector Segment	Large Corp. Accts. Segment	Eliminations	Consolidated
Sales to external customers	\$187,643	\$ 49,477	\$ —	\$ —	\$ 237,120
Transfers between segments	33,258			(33,258)	
Net sales	\$220,901	\$ 49,477	\$ —	\$ (33,258)	\$ 237,120
Operating income (loss) before allocations	\$ 9,314	\$ 1,008	\$ —	\$ (13,663)	\$ (3,341)
Allocations	11,399	2,264		(13,663)	
Operating loss	(2,085)	(1,256)	_	_	(3,341)
Interest and other—net	(63)	16			(47)
Loss before taxes	\$ (2,148)	\$ (1,240)	\$ —	\$ —	\$ (3,388)
Total assets	\$199,092	\$ 59,491	\$ <u> </u>	\$ (35,589)	\$ 222,994
Goodwill, net	\$ 1,173	\$ 7,634	\$ —	\$ —	\$ 8,807

General and administrative expenses were charged to the reportable operating segments, based on their estimated usage of the underlying functions. Interest and other expense was charged to the segments, based on the actual costs incurred by each segment, net of interest and other income generated. The amount shown above representing total assets eliminated consists of inter-segment receivables, resulting primarily from inter-segment sales transfers reported above and from inter-segment service charges.

Net sales by business segment, sales channel, and product mix are presented below:

	ר	Three Months Ended March 31,		
		2003		2002
Segment (excludes transfers between segments)				
SMB	\$	178,640	\$	187,643
Public Sector		52,632		49,477
Large Accounts	_	52,255	_	_
Total	\$	283,527	\$	237,120
			_	,
Sales Channel				
Outbound Telemarketing and Field Sales	\$	215,586	\$	180,112
Inbound Telesales		18,690		28,593
Online Internet		49,251		28,415
			_	
Total	\$	283,527	\$	237,120
	_		_	
Product Mix				
Notebooks	\$	50,605	\$	36,969
Desktop/Servers		41,920		34,594
Storage Devices		28,091		24,404
Software		32,686		33,669
Networking Communications		22,814		20,899
Printers		24,518		20,819
Videos & Monitors		26,873		22,779
Memory		10,247		7,475
Accessories/Other	_	45,773	_	35,512
Total	\$	283,527	\$	237,120
			_	

#### PC CONNECTION, INC. AND SUBSIDIARIES

#### Part I - Financial Information Item 1 - Financial Statements

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—CONTINUED

(Unaudited)

(amounts in thousands, except per share data)

#### Note 4—Segment and Related Disclosures—Cont'd.

Substantially all of our net sales for the quarters ended March 31, 2003 and 2002 were made to customers located in the United States. Shipments to customers located in foreign countries aggregated less than 2% in those respective quarters. All of our assets at March 31, 2003 and December 31, 2002 were located in the United States. Our primary target customers are small- to medium-sized businesses ("SMBs") comprised of 20 to 1,000 employees, federal, state and local governmental agencies, educational institutions, and medium-to-large corporate accounts. Except for the federal government, no single customer accounted for more than 4% of total net sales in the three months ended March 31, 2003 and 2002. Net sales to the federal government accounted for \$22.5 million, or 7.9% of total net sales for the three months ended March 31, 2003, and \$23.8 million, or 10.0% of total net sales for the three months ended March 31, 2002.

#### Note 5—Restructuring Costs and Other Special Charges

We did not record any restructuring costs and other special charges in the three months ended March 31, 2003.

On March 15, 2002, we announced that we had settled litigation commenced by Microsoft Corporation involving alleged trademark and copyright infringement. While denying the allegations, we recorded a \$750 charge in settlement costs and legal fees related to this matter. In addition, we recorded \$63 in workforce reduction charges in the three months ended March 31, 2002.

A rollforward of restructuring reserves for the three months ended March 31, 2003 is shown below. These reserves originally arose as a result of workforce reductions in 2001 and 2002. There were no changes in estimates in the interim periods.

	 Reductions
Balance December 31, 2002	\$ 208
Charges	_
Cash payments	(107)
Balance March 31, 2003	\$ 101

In June 2002, the Financial Accounting Standards Board (FASB) issued SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities." SFAS No. 146 addresses financial accounting and reporting for costs associated with exit or disposal activities and replaces Emerging Issues Task Force (EITF) Issue No. 94-3, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring)." SFAS No. 146 requires that a liability for a cost associated with an exit or disposal activity be recognized when the liability is incurred, rather than at the date of a commitment to an exit or disposal plan. The provisions of this Statement are effective for exit or disposal activities that are initiated after December 31, 2002. The restructuring activities undertaken by us prior to the issuance of this statement have been appropriately accounted for under EITF 94-3.

#### Note 6—Acquisition of MoreDirect, Inc.

On April 5, 2002, we completed the acquisition of MoreDirect, Inc. (MoreDirect). Our annual report on Form 10-K details this transaction. We have paid contingent consideration of \$10,800 to the sole shareholder of MoreDirect in early 2003. This amount had been accrued for as of December 31, 2002. The shareholder continues to be eligible to earn additional consideration based on earnings before income tax targets over the next two years. The maximum incremental payments to be made under this arrangement are approximately \$56,300.

The transaction was accounted for by the purchase method, and accordingly, MoreDirect's results of operations are included in our consolidated financial statements only for periods after April 5, 2002.

#### PC CONNECTION, INC. AND SUBSIDIARIES

#### Part I - Financial Information Item 1 - Financial Statements

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—CONTINUED

(Unaudited)

(amounts in thousands, except per share data)

The following unaudited pro forma information presents the results of our operations as if the acquisition of MoreDirect had taken place as of the beginning of the period presented:

	ree Months Ended Iarch 31, 2002
Net revenue	\$
Net loss	(784)
Loss per share:	
Basic	\$ (.03)
Diluted	\$ (.03)

# PC CONNECTION, INC. AND SUBSIDIARIES Part I - Financial Information Item 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### Overview

The following Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements that are subject to risks and uncertainties, including, but not limited to, the impact of changes in market demand and the overall level of economic activity, or in the level of business investment in information technology products, competitive products and pricing, product availability and market acceptance, new products, fluctuations in operating results and other risks detailed under the caption, "Factors That May Affect Future Results and Financial Condition" set forth below. All statements, trends, analyses and other information contained in this report relative to trends in net sales, gross margin and anticipated expense levels, as well as other statements, including words such as "anticipate," "believe," "plan," "estimate," "expect," and "intend" and other similar expressions, constitute forward-looking statements. These forward-looking statements involve risks and uncertainties, and actual results may differ materially from those anticipated or expressed in such statements. More specifically, the statements in this report concerning our outlook for the balance of 2003 and the statements concerning our gross margin percentage and selling and administrative costs and other statements of a non-historical basis (including statements regarding implementing strategies for future growth, our ability to regain our model of profitable growth and the expected benefits of our electronic commerce strategy) are forward-looking statements that involve certain risks and uncertainties. Such risks and uncertainties include the ability to realize market demand for and competitive pricing pressures on the products and services marketed by us, the continued acceptance of our distribution channel by vendors and customers, continuation of key vendor relationships and support programs and our ability to hire and retain qualified sales account managers and other essential personnel. We undert

#### General

PC Connection was founded in 1982 as a mail-order business offering a broad range of software and accessories for IBM and IBM-compatible personal computers. The founders' goal was to provide consumers with superior service and high quality branded products at competitive prices. Currently, we offer a wide range of information technology products and services – including computer systems, software and peripheral equipment, networking communications and other products and accessories. We operate through three primary business segments (a) consumers and small- to medium-sized businesses through our PC Connection Sales subsidiaries, (b) federal, state and local government and educational institutions through our GovConnection subsidiary and (c) large corporate accounts through our MoreDirect, Inc. subsidiary. We generate sales through (i) outbound telemarketing and field sales by account managers focused on the business, education and government markets, (ii) inbound calls from customers responding to our catalogs and other advertising and (iii) our Internet Web sites.

The weakness in demand for information technology products experienced by us in 2002 continued through the first quarter of 2003 resulting in overall conservative buying patterns by customers, order deferrals by customers, and longer sales cycles.

#### **Application of Significant Accounting Policies and Estimates**

The consolidated financial statements of PC Connection are prepared in conformity with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires us to make certain estimates, judgments and assumptions that we believe are reasonable based upon the information available. These estimates and assumptions affect the reported amounts of assets, liabilities, revenues and expenses during the periods presented. The significant accounting policies which we believe are the most critical to aid in fully understanding and evaluating our reported financial results include the following:

#### Revenue Recognition

Revenue on product sales is recognized at the point in time when persuasive evidence of an arrangement exists, the price is fixed and final, delivery has occurred and there is a reasonable assurance of collection of the sales proceeds. We generally obtain oral or written purchase authorizations from our customers for a specified amount of product at a specified price. Because we either (i) have a general practice of covering customer losses while products are in transit despite title transferring to the customer at the point of shipment or (ii) have FOB – destination specifically set out in our arrangements with federal agencies, delivery is deemed to have occurred at the point in time when the product is received by the customer. We provide our customers with a limited thirty-day right of return generally limited to defective merchandise. Revenue is recognized at delivery and a reserve for sales returns is

## PC CONNECTION, INC. AND SUBSIDIARIES Part I - Financial Information Item 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS—CONTINUED

#### General—Cont'd.

recorded. We have demonstrated the ability to make reasonable and reliable estimates of product returns based on significant historical experience. Should such returns no longer prove estimable, we believe that the impact on our financials would not necessarily be significant since the return privilege expires 30 days after shipment.

#### Accounts Receivable

We perform ongoing credit evaluations of our customers and adjust credit limits based upon payment history and customers' current credit worthiness. Our allowance is generally computed by (1) applying specific percentage reserves on accounts that are past due; and (2) specifically reserving for customers known to be in financial difficulty. Therefore, if the financial condition of certain of our customers were to deteriorate, or if we noted there was a lengthening of the timing of the settlement of receivables that was symptomatic of a general deterioration in the ability of our customers to pay, we would have to increase our allowance for doubtful accounts. This would negatively impact our earnings and our cash flows.

In addition to accounts receivable from customers, we record receivables from our vendors/suppliers for cooperative advertising, price protection, supplier reimbursements, rebates and other similar arrangements. A portion of such receivables is estimated based on information available from our vendors at discrete points in time. While such estimates have historically approximated actual cash received, an unanticipated change in a promotional program could give rise to a reduction in the receivable. This could negatively impact our earnings and our cash flows.

Considerable judgment is used in assessing the ultimate realization of customer receivables and vendor/supplier receivables, including reviewing the financial stability of a customer, vendor information and gauging current market conditions. If our evaluations are incorrect, we may incur future charges to our income statement

#### Inventories—Merchandise

Inventories (all finished goods) consisting of software packages, computer systems and peripheral equipment are stated at cost (determined under the first-in, first-out method) or market, whichever is lower. Inventory quantities on hand are reviewed regularly, and provisions are made for obsolete, slow moving and nonsalable inventory, based primarily on management's forecast of customer demand for those products in inventory. The PC industry is characterized by rapid technological change and new product development that could result in increased obsolescence of inventory on hand. Increased obsolescence or decreased customer demand beyond management's expectations could require additional provisions. This could negatively impact our earnings and our cash flows. Our obsolescence charges have historically approximated \$5 million per annum. There have been no unusual charges precipitated by specific technological or forecast issues.

#### Value of Long-Lived Assets, Including Intangibles

We carry a variety of long-lived assets on our balance sheet. These are all currently classified as held for use. These include property and equipment, identifiable intangibles and goodwill. An impairment review is undertaken on (1) an annual basis for assets such as goodwill and indefinite lived intangible assets; and (2) on an event-driven basis for all long-lived assets (including indefinite lived intangible assets and goodwill) when facts and circumstances suggest that cash flows emanating from such assets may be diminished. We may review the carrying value of all these assets based partly on our projections of anticipated cash flows—projections which are, in part, dependent upon anticipated market conditions, operational performance and legal status. Any impairment charge that is recorded negatively impacts our earnings. Cash flows are generally not impacted.

Over the last several years, we have incurred no significant impairment charges. While we believe that our future estimates are reasonable, different assumptions regarding items such as future cash flows and the volatility inherent in markets which we serve could materially effect our valuations and result in impairment charges against the carrying value of those assets.

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#### General—Cont'd.

#### **Employee Compensation Benefits**

Our employee compensation model has several elements that we would consider variable. These include our obligation to our employees for health care. We have selected a plan that results in our being self-insured up to certain stop-loss limits. Accordingly, we have to estimate the amount of health care claims outstanding at a given point in time. These estimates are based on historical experience and could be subject to change. Such change could negatively impact both our earnings and our cash flows.

We also provide stock option grants to our employees. In general, such grants have been made at the current fair value of our stock and accordingly, given that we account for option awards under APB Opinion 25, "Accounting for Stock Issued to Employees," no compensation charge has been recorded. In previous years, most specifically those years prior to our initial public offering, there was a difference between the strike price of the option and the then current fair value of the stock. This difference resulted in a fixed and determinable compensation charge. We have not modified option grants in a manner that would cause either remeasurement of the awards or the commencement of variable accounting.

We have also engaged in workforce reduction actions in 2002 and 2001. These actions included formula driven termination benefits. These benefits were or are being paid relatively quickly and have not been subject to change. We do not foresee a circumstance where there could be significant variability in our workforce reduction estimates. However, if we did experience significant variability, such change could negatively impact our cash flows.

#### **Results of Operations**

#### Three Months Ended March 31, 2003 Compared with the Three Months Ended March 31, 2002.

The following table sets forth for the periods indicated information derived from our statements of operations expressed as a percentage of net sales.

	Three Months Ended March 31,	
	2003	2002
Net sales (in millions)	\$ 283.5	\$ 237.1
Net sales	100.0%	100.0%
Gross profit	11.5	10.5
Selling, general and administrative expenses	10.5	11.6
Restructuring and other special charges	_	0.3
Income (loss) from operations	1.0	(1.4)

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#### Results of Operations—Cont'd.

The following table sets forth our percentage of net sales by business segment, sales channel, and product mix:

		Three Months Ended March 31,	
	2003	2002	
Segment (excludes transfers between segments)			
SMB	63%	79%	
Public Sector	19	21	
Large Accounts	18		
Total	100%	100%	
10(a)	100%	100%	
Sales Channel Outhough Talamanhating and Field Sales	700/	700/	
Outbound Telemarketing and Field Sales Inbound Telesales	76% 7	76% 12	
Online Internet	17	12	
Online internet			
Total	100%	100%	
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Product Mix			
Notebooks	18%	15%	
Desktop/Servers	15	15	
Storage Devices	10	10	
Software	11	14	
Networking Communications	8	9	
Printers	9	9	
Videos & Monitors	9	10	
Memory	4	3	
Accessories/Other	16	15	
	<del></del>		
Total	100%	100%	

Sales of enterprise server and networking products (included in the above product mix) were 23.1% and 21.1% of net sales for the three months ended March 31, 2003 and March 31, 2002, respectively.

Net sales for the three months ended March 31, 2003 increased to \$283.5 million from \$237.1 million for the three months ended March 31, 2002.

- Net sales for our small- and medium-sized business (SMB) segment declined by 4.8% to \$178.6 million for the three months ended March 31, 2003 from \$187.6 million for the comparable period in 2002. However, SMB net sales increased sequentially by \$10.9 million, or 6.5%, over the three months ended December 31, 2002.
- Net sales for our Public Sector segment, which sells to federal, state and local government organizations and educational institutions, increased \$3.2 million, or 6.4%, to \$52.6 million for the three months ended March 31, 2003 over the comparable period in 2002. Sales to the federal government decreased by 5.4% for three months ended March 31, 2003 from the comparable period of 2002. Sales to the federal government in the first quarter of 2003 were impacted negatively by Congress's delay in passing the federal budget. Sales to state, local and education customers for the first quarter of 2003, however, increased by 17.2% over the comparable period in 2002 and increased sequentially by 1.3% over the three months ended December 31, 2002.
- Sales to large account customers by our MoreDirect subsidiary were \$52.3 million for the three months ended March 31, 2003. We purchased MoreDirect in April 2002, and accordingly, MoreDirect's net sales are not included in our financial statements for the period ended March 31, 2002.

# PC CONNECTION, INC. AND SUBSIDIARIES Part I - Financial Information Item 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS—CONTINUED

#### Results of Operations—Cont'd.

Notebook computer systems continued to be our largest product category, accounting for 17.8% of net sales for the three months ended March 31, 2003 compared to 15.6% of the corresponding period a year ago. Desktop and server computer systems accounted for 14.8% of net sales in the first quarter of 2003 compared to 14.6% for the corresponding 2002 period. Software product sales were 11.5% for the first quarter of 2003, down from 14.2% for the same period a year ago.

Net sales of enterprise server and networking products increased 31.3% to \$65.5 million for the quarter ended March 31, 2003 from \$49.9 million for the comparable period in 2002. We believe that these product categories will eventually grow substantially as our customers further upgrade their network and communication infrastructure. Enterprise server and networking products represented 23.1% of overall net sales for the first quarter in 2003, up from 21.1% of net sales for the comparable period in 2002. If economic conditions do not improve in the near term, the anticipated sales growth of these types of products will not likely occur.

Average order size increased \$164, or 18.3%, to \$1,058 for the quarter ended March 31, 2003 from \$894 in the first quarter of 2002. Average order size declined sequentially by 6.8% in the first quarter due to the seasonal decline in the average order size of sales to our federal government customers. The total number of orders received for the quarter increased 4.6%, compared to the fourth quarter of 2002, and increased 2.9% year-over-year, compared to the 19.6% year-over-year increase in total net sales dollars.

Gross profit increased \$7.5 million to \$32.5 million for the quarter ended March 31, 2003 from \$25.0 million for the comparable period in 2002. MoreDirect accounted for \$6.4 million of our first quarter 2003 gross profit dollars; excluding MoreDirect, the increase in gross profit dollars was \$1.1 million, or 4.4%. The increase in gross profit dollars was attributable to the changes in net sales described above, together with an increase in gross profit margin. Gross profit margin increased from 10.5% in the first quarter 2002 to 11.5% in the first quarter 2003 due to greater rebates from vendor support programs. Our gross profit margins are influenced by, among other things, industry pricing, customer segment and relative product mix. Generally pricing in the computer and related products market is very aggressive, and we intend to maintain prices at competitive levels. Sales to our SMB and Large Account customers generally carry higher gross margins than our sales to Public Sector customers. Additionally, sales of enterprise server and networking products generally carry higher gross margins than sales of desktops and notebook computers. Our gross margin may vary based upon vendor support programs, product mix, pricing strategies, market conditions and other factors.

Selling, general and administrative expenses increased \$2.1 million, or 7.6%, to \$29.6 million for the quarter ended March 31, 2003 from \$27.5 million for the first quarter in 2002 due to the acquisition of MoreDirect. MoreDirect's selling, general and administrative expenses accounted for \$3.0 million of our first quarter 2003 SG&A expenses, or 5.7% of MoreDirect's sales. Selling, general and administrative expenses (SG&A), as a percentage of sales, were 10.5% of net sales in the first quarter of 2003, compared to 11.6% in the comparable period a year ago. While we continue to focus on controlling discretionary expenditures, we expect that our SG&A may vary depending on changes in sales volume, as well as the levels of continued investments in key growth initiatives such as hiring more outbound sales account managers, improving marketing programs, and improving our Internet Web technology to support the sales organization.

**Restructuring costs and other special charges** were not incurred in the first quarter of 2003. We recorded restructuring costs and other special charges totaling \$0.8 million in the first quarter of 2002. On March 15, 2002, we announced that we had settled litigation commenced by Microsoft Corporation involving alleged trademark and copyright infringement. While denying the allegations, PC Connection agreed to pay Microsoft \$0.6 million to settle the case. The settlement costs and related legal fees of approximately \$0.1 million were included as a special charge in the first quarter of 2002. We also took a \$0.1 million charge related to staff reductions in the quarter ended March 31, 2002.

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#### Results of Operations—Cont'd.

A rollforward of restructuring reserves for the three months ended March 31, 2003 is shown below. These reserves originally arose as a result of workforce reduction actions in 2001 and 2002. There were no changes in estimates in the period.

	ctions
Balance December 31, 2002	\$ 208
Charges	
Cash payments	(107)
Balance March 31, 2003	\$ 101

In June 2002, the Financial Accounting Standards Board issued SFAS No. 146, "Accounting for Costs Associated with Exit or Disposal Activities." SFAS No. 146 addresses financial accounting and reporting for costs associated with exit or disposal activities and replaces Emerging Issues Task Force (EITF) Issue No. 94-3, "Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring)." SFAS No. 146 requires that a liability for a cost associated with an exit or disposal activity be recognized when the liability is incurred, rather than at the date of a commitment to an exit or disposal plan. The provisions of this Statement are effective for exit or disposal activities that are initiated after December 31, 2002. The restructuring activities undertaken by us prior to the issuance of this statement have been appropriately accounted for under EITF 94-3.

*Income (loss) from operations* increased \$6.1 million, or 184.8%, to income from operations of \$2.8 million for the quarter ended March 31, 2003, from a loss of \$3.3 million for the comparable period in 2002. Income from operations as a percentage of sales increased to 1.0% in the three months ended March 31, 2003 from a loss of 1.4% for the comparable period in 2002 for the reasons discussed above.

*Interest expense* increased \$0.1 million, or 50.0%, to \$0.3 million for the quarter ended March 31, 2003 from \$0.2 million for the comparable quarter in 2002. This increase in interest expense was attributed to higher average borrowings in the first quarter of 2003 as compared to the first quarter of 2002. These borrowings continue to be minimal as our average outstanding borrowings continue to be approximately \$3.6 million. There were no borrowings outstanding at the end of either quarter.

*Other, net,* which is essentially comprised of interest income was \$0.04 million and \$0.2 million for the three-month periods ended March 31, 2003 and 2002, respectively.

*Income taxes* for the quarter ended March 31, 2003 consisted of a \$1.0 million tax provision compared to a \$1.3 million tax benefit for the comparable quarter in 2002. The effective tax rate was 39% and 38% for the three months ended March 31, 2003 and 2002, respectively. The effective tax rate increased slightly in 2003 due to anticipated state income allocations differing in each fiscal year estimate.

*Net income (loss)* for the quarter ended March 31, 2003 increased \$3.7 million, or 176.2%, to net income of \$1.6 million from a net loss of \$2.1 million for the comparable quarter in 2002, as a result of the increase in income from operations.

#### **Liquidity and Capital Resources**

We have historically financed our operations and capital expenditures through cash flow from operations and bank borrowings. We believe that funds generated from operations, together with available credit under our bank line of credit, will be sufficient to finance our working capital and capital expenditure requirements at least through the next twelve months. Our ability to continue funding our planned growth is dependent upon our ability to generate sufficient cash flow from operations or to obtain additional funds through equity or debt financing, or from other sources of financing, as may be required. If demand for information technology products continues to decline, our cash flows from operations may be substantially reduced.

# PC CONNECTION, INC. AND SUBSIDIARIES Part I - Financial Information Item 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS—CONTINUED

#### Liquidity and Capital Resources—Cont'd.

At March 31, 2003, we had cash and cash equivalents of \$6.3 million and working capital of \$93.6 million. At December 31, 2002, we had cash and cash equivalents of \$1.8 million and working capital of \$91.3 million.

Net cash provided by operating activities was \$11.1 million for the three months ended March 31, 2003, as compared to \$8.8 million provided by operating activities in the comparable period in 2002. The primary factors historically affecting cash flows from operations are our net income and changes in the levels of accounts receivable, inventories, and accounts payable.

At March 31, 2003, we had \$82.6 million in outstanding accounts payable. Such accounts are generally paid within 30 days of incurrence and will be financed by cash flows from operations or, if necessary, short-term borrowings under the line of credit. This amount includes \$3.6 million payable to two financial institutions under security agreements to facilitate the purchase of inventory. We believe we will be able to meet our obligations under our accounts payable with cash flows from operations and our existing line of credit.

Capital expenditures were \$0.8 million in the three months ended March 31, 2003 as compared to \$2.1 million in the comparable period in 2002. The majority of the capital expenditures for the respective 2003 and 2002 periods relate to computer hardware and software purchases for our information systems. Total capital expenditures for the year ending December 31, 2003 are estimated to be \$3.6 million and we anticipate funding these capital expenditures from cash flows from operations.

We currently have a \$45 million credit facility secured by substantially all of our business assets. Amounts outstanding under this facility bear interest at the prime rate (4.25% at March 31, 2003). The credit facility includes various customary financial and operating covenants, minimum net worth and maximum funded debt ratio requirements, including restrictions on the payment of dividends, none of which we believe significantly restricts our operations. The maximum allowable funded debt ratio under the agreement is 2.0 to 1.0; our actual funded debt ratio at March 31, 2003 was only 0.16 to 1.0. Funded debt ratio is defined as the ratio of average outstanding advances under the facility to EBITDA (Earnings Before Interest Expense, Taxes, Depreciation and Amortization). Borrowing availability under the agreement is further limited to twice the amount of EBITDA for the trailing four quarters; such availability was \$44.3 million at March 31, 2003. No borrowings were outstanding under this credit facility at March 31, 2003. The credit facility matures on June 30, 2004, at which time amounts outstanding become due.

The merger agreement with MoreDirect contemplates an earn-out period of three years following the closing whereby if MoreDirect maintains certain earnings before income tax, or EBIT, levels, additional payments will be made to MoreDirect's shareholder. Under the merger agreement, earn-out payments are tied to EBIT levels targeted to grow at a 15% rate per year. The maximum payments we will make under the earn-out provisions of the merger agreement are \$67.1 million, assuming MoreDirect maintains 200% of targeted EBIT levels for all three years. If MoreDirect maintains less than 60% of targeted EBIT levels for all three years, no payment would be required under the earn-out provisions of the merger agreement. At any time during the earn-out period, we may "buy-out" the remaining earn-out payments for amounts which vary during the term of the earn-out. We accrued a liability to MoreDirect's shareholder for \$10.8 million in earn-out consideration for the year ended December 31, 2002. We also escrowed \$10.0 million at closing to fund a portion of these contingent payments, of which \$5.0 million was used to satisfy a portion of the liability paid by PC Connection in the first quarter of 2003. We believe we will be able to meet our obligations to MoreDirect and its shareholder under the merger agreement.

We have disclosed significant related party transactions and our future commitments in our Annual Report on Form 10-K. There have been no changes in those disclosures since year-end.

# PC CONNECTION, INC. AND SUBSIDIARIES Part I - Financial Information Item 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS—CONTINUED

#### **Recently Adopted Financial Accounting Pronouncements**

In November 2002, the EITF reached a final consensus on Issue No. 02-16, "Accounting by a Reseller for Cash Consideration Received from a Vendor," which addresses how a reseller of a vendor's product should account for cash consideration received from a vendor. The EITF issued guidance on the following two issues, as follows: (1) cash consideration received from a vendor should be recognized as a reduction of cost of sales in the reseller's income statement, unless the consideration is a reimbursement for selling costs or payment for assets or services delivered to the vendor, and (2) performance-driven vendor rebates or refunds (e.g., minimum purchase or sales volumes) should be recognized as a reduction of cost of sales only if the payment is considered probable, and the method of allocating such payments in the financial statements should be systematic and rational based on the reseller's progress in achieving the underlying performance targets. The provisions of EITF 02-16 are effective for our fiscal year beginning January 1, 2003. The recognition and measurement provisions of EITF 02-16 did not have a material effect on our results of operations or financial position.

In November 2002, the FASB issued FASB Interpretation No. 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others" ("FIN 45"), which requires that, for guarantees within the scope of FIN 45 issued or amended after December 31, 2002, a liability for the fair value of the obligation undertaken in issuing the guarantee be recognized. FIN 45 also requires additional disclosures in financial statements for periods ending after December 15, 2002. The recognition and measurement provisions of FIN 45 did not have a material effect on our results of operations or financial position.

#### Inflation

We have historically offset any inflation in operating costs by a combination of increased productivity and price increases, where appropriate. We do not expect inflation to have a significant impact on our business in the future.

#### **Factors That May Affect Future Results and Financial Condition**

Our future results and financial condition are dependent on our ability to continue to successfully market, sell and distribute information technology products and services, including computers, hardware and software. Inherent in this process are a number of factors that we must successfully manage in order to achieve a favorable financial condition and favorable operating results. Potential risks and uncertainties that could affect our future financial condition and operating results include, without limitation, the following factors:

#### There has been a decrease in demand throughout the industry for the products we sell.

The general decline in the economy over the past two years has resulted in a decrease in demand for personal computer products throughout the industry. This decrease adversely affected our sales and results of operations in 2002 and may continue to adversely affect our sales and results of operations for the balance of 2003. If our net sales do not increase in proportion to our operating expenses or if we experience a decrease in net sales for an extended period of time, there would be a material adverse effect on our results of operations in future periods.

# PC CONNECTION, INC. AND SUBSIDIARIES Part I - Financial Information Item 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS—CONTINUED

#### Factors That May Affect Future Results and Financial Condition—Cont'd.

We have experienced rapid growth in recent years followed by a decline in sales in 2002 and 2001, and there is no assurance that we will be able to regain such growth.

Our net sales grew from \$749.9 million for the year ended December 31, 1998 to \$1.44 billion for the year ended December 31, 2000. In the year ended December 31, 2001 and 2002, our net sales declined to \$1.19 billion. We believe we would have experienced a greater decline in our net sales for 2002 if it had not been for our acquisition of MoreDirect. Our growth in previous years placed increasing demands on our administrative, operational, financial and other resources. Our staffing levels and operating expenses increased substantially in recent years due to our sales forecasts. If our revenues continue to decline, we may not be able to reduce our staffing levels and operating expenses in a timely manner to meet our needs. Moreover, we can provide no assurance that we will be able to regain rapid growth in the near future.

#### We may also experience quarterly fluctuations and seasonality which could impact our business.

Several factors have caused our sales and results of operations to fluctuate and we expect these fluctuations to continue on a quarterly basis. Causes of these fluctuations include:

- changes in the overall level of economic activity;
- changes in the level of business investment in information technology products;
- the condition of the personal computer industry in general;
- shifts in customer demand for hardware and software products;
- industry shipments of new products or upgrades;
- the timing of new merchandise and catalog offerings;
- fluctuations in response rates;
- fluctuations in postage, paper, shipping and printing costs and in merchandise returns;
- adverse weather conditions that affect response, distribution or shipping;
- shifts in the timing of holidays;
- changes in our product offerings;
- changes in consumer demand for information technology products; and
- changes in vendor distribution of products.

We base our operating expenditures on sales forecasts. If revenues do not meet expectations in any given quarter, our operating results could suffer.

In addition, customer response rates for our catalogs and other marketing vehicles are subject to variations. The first and last quarters of the year generally have higher response rates while the two middle quarters typically have lower response rates.

#### We are exposed to inventory obsolescence due to the rapid technological changes occurring in the personal computer industry.

The market for personal computer products is characterized by rapid technological change and the frequent introduction of new products and product enhancements. Our success depends in large part on our ability to identify and market products that meet the needs of customers in that marketplace. In order to satisfy customer demand and to obtain favorable purchasing discounts, we have and may continue to carry increased inventory levels of certain products. By so doing, we are subject to the increased risk of inventory obsolescence. Also, in order to implement our business strategy, we intend to continue, among other things, to place larger than typical inventory stocking orders, and increase our participation in first-to-market purchase opportunities. We may also participate in end-of-life-cycle purchase opportunities and market products on a private-label basis, which would increase the risk of inventory obsolescence. In addition, we sometimes acquire special purchase products without return privileges. There can be no assurance that we will be able to avoid losses related to obsolete inventory. In addition, manufacturers are limiting return rights and are also taking steps to reduce their inventory exposure by supporting "build to order" programs authorizing distributors and resellers to assemble computer hardware under the manufacturers' brands. These trends reduce the costs to manufacturers and shift the burden of inventory risk to resellers like us which could negatively impact our business.

# PC CONNECTION, INC. AND SUBSIDIARIES Part I - Financial Information Item 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS—CONTINUED

#### Factors That May Affect Future Results and Financial Condition—Cont'd.

#### We acquire products for resale from a limited number of vendors; the loss of any one of these vendors could have a material adverse effect on our business.

We acquire products for resale both directly from manufacturers and indirectly through distributors and other sources. The five vendors supplying the greatest amount of goods to us constituted 66%, and 64% of our total product purchases in the three-month periods ended March 31, 2003 and 2002, respectively. Among these five vendors, purchases from Ingram Micro, Inc. represented 26% and 27% of our total product purchases in the three-month periods ended March 31, 2003 and 2002, respectively. Purchases from Tech Data Corporation comprised 15% and 14% of our total product purchases in the three-month periods ended March 31, 2003 and 2002, respectively. Effective May 3, 2002, Hewlett-Packard Company (HP) completed its acquisition of Compaq Computer Corporation. Had this acquisition been completed at the beginning of the periods presented, our purchases made directly from HP, on a pro forma basis, would have constituted 16% and 13% of our total product purchases in the three-month periods ended March 31, 2003 and 2002, respectively. No other vendor supplied more than 10% of our total product purchases in the three-month periods ended March 31, 2003 and 2002, respectively. No other vendor supplied more than 10% of our total product purchases in the three-month periods ended March 31, 2003 and 2002. If we were unable to acquire products from Ingram, Tech Data or HP, we could experience a short-term disruption in the availability of products and such disruption could have a material adverse effect on our results of operations and cash flows

Substantially all of our contracts and arrangements with our vendors that supply significant quantities of products are terminable by such vendors or us without notice or upon short notice. Most of our product vendors provide us with trade credit, of which the net amount outstanding at March 31, 2003 was \$82.6 million. Termination, interruption or contraction of relationships with our vendors, including a reduction in the level of trade credit provided to us, could have a material adverse effect on our financial position.

Some product manufacturers either do not permit us to sell the full line of their products or limit the number of product units available to direct marketers such as us. An element of our business strategy is to continue to increase our participation in first-to-market purchase opportunities. The availability of certain desired products, especially in the direct marketing channel, has been constrained in the past. We could experience a material adverse effect to our business if we are unable to source first-to-market purchase or similar opportunities, or if we face the reemergence of significant availability constraints.

#### We may experience a reduction in the incentive programs offered to us by our vendors.

Some product manufacturers and distributors provide us with incentives such as supplier reimbursements, payment discounts, price protection, rebates and other similar arrangements. The increasingly competitive computer hardware market has already resulted in the following:

- reduction or elimination of some of these incentive programs;
- · more restrictive price protection and other terms; and
- reduced advertising allowances and incentives, in some cases.

Many product suppliers provide us with co-op advertising support and in exchange we feature their products in our catalogs. This support significantly defrays our catalog production expense. In the past, we have experienced a decrease in the level of co-op advertising support available to us from certain manufacturers. The level of co-op advertising support we receive from some manufacturers may further decline in the future. Such a decline could increase our selling, general and administrative expenses as a percentage of sales and have a material adverse effect on our cash flows.

# PC CONNECTION, INC. AND SUBSIDIARIES Part I - Financial Information Item 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS—CONTINUED

#### Factors That May Affect Future Results and Financial Condition - Cont'd.

#### We face many competitive risks.

The direct marketing industry and the computer products retail business, in particular, are highly competitive. We compete with consumer electronics and computer retail stores, including superstores. We also compete with other direct marketers of hardware and software and computer related products, including an increasing number of Internet retailers. Certain hardware and software vendors are selling their products directly through their own catalogs and over the Internet. We compete not only for customers, but also for co-op advertising support from personal computer product manufacturers. Some of our competitors have greater financial, marketing and larger catalog circulations and customer bases and other resources than we do. In addition, some of our competitors offer a wider range of products and services than we do and may be able to respond more quickly to new or changing opportunities, technologies and customer requirements. Many current and potential competitors also have greater name recognition, engage in more extensive promotional activities and adopt more aggressive pricing policies than us. We expect competition to increase as retailers and direct marketers who have not traditionally sold computers and related products enter the industry.

We cannot assure you that we can continue to compete effectively against our current or future competitors. In addition, price is an important competitive factor in the personal computer hardware and software market and we cannot assure you that we will not face increased price competition. If we encounter new competition or fail to compete effectively against our competitors, our business may be harmed.

In addition, product resellers and direct marketers are combining operations or acquiring or merging with other resellers and direct marketers to increase efficiency. Moreover, current and potential competitors have established or may establish cooperative relationships among themselves or with third parties to enhance their products and services. Accordingly, it is possible that new competitors or alliances among competitors may emerge and acquire significant market share.

#### We rely on key government contracts, the loss of which could harm our financial condition.

We are a party to several significant contracts with state and federal government agencies. Sales to state and federal government agencies represented 25% of our net sales in 2002 and 19% of our net sales for the quarter ended March 31, 2003. We expect that our sales to state and federal government agencies will increase as a percentage of our consolidated revenues for the foreseeable future. Our current arrangements with these government agencies allow them to cancel orders with little or no notice and do not require them to purchase products from us in the future. Moreover, any and all orders relating to the federal government may be subject to renegotiation of profits or termination at the election of the federal government. The loss of one or more of these significant contracts with state and federal government agencies could negatively affect our results of operations and financial condition.

#### We face and will continue to face significant price competition.

Generally, pricing is very aggressive in the personal computer industry and we expect pricing pressures to continue. An increase in price competition could result in a reduction of our profit margins. There can be no assurance that we will be able to offset the effects of price reductions with an increase in the number of customers, higher sales, cost reductions or otherwise. Also, our sales of personal computer hardware products are generally producing lower profit margins than those associated with software products. Such pricing pressures could result in an erosion of our market share, reduced sales and reduced operating margins, any of which could have a material adverse effect on our business.

#### The methods of distributing personal computers and related products are changing and such changes may negatively impact us and our business.

The manner in which personal computers and related products are distributed and sold is changing, and new methods of distribution and sale, such as online shopping services, have emerged. Hardware and software manufacturers have sold, and may intensify their efforts to sell, their products directly to end users. From time to time, certain manufacturers have instituted

## PC CONNECTION, INC. AND SUBSIDIARIES Part I - Financial Information Item 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS—CONTINUED

#### Factors That May Affect Future Results and Financial Condition - Cont'd.

programs for the direct sales of large order quantities of hardware and software to certain major corporate accounts. These types of programs may continue to be developed and used by various manufacturers. Some of our vendors, including Apple, HP, and IBM, currently sell some of their products directly to end users and have stated their intentions to increase the level of such direct sales. In addition, manufacturers may attempt to increase the volume of software products distributed electronically to end users. An increase in the volume of products sold through or used by consumers of any of these competitive programs or distributed electronically to end users could have a material adverse effect on our results of operations.

#### We could experience system failures which would interfere with our ability to process orders.

We depend on the accuracy and proper use of our management information systems including our telephone system. Many of our key functions depend on the quality and effective utilization of the information generated by our management information systems, including:

- our ability to manage inventory and accounts receivable collection;
- our ability to purchase, sell and ship products efficiently and on a timely basis; and
- our ability to maintain operations.

#### Interruptions could result from natural disasters as well as power loss, telecommunications failure and similar events.

Our management information systems require continual upgrades to most effectively manage our operations and customer database. Although we maintain some redundant systems, with full data backup, a substantial interruption in management information systems or in telephone communication systems would substantially hinder our ability to process customer orders and thus could have a material adverse effect on our business.

#### We rely on the continued development of electronic commerce and Internet infrastructure development.

We have had an increasing amount of sales made over the Internet in part because of the growing use and acceptance of the Internet by end-users. No one can be certain that acceptance and use of the Internet will continue to develop or that a sufficiently broad base of consumers will adopt and continue to use the Internet and other online services as a medium of commerce. Sales of computer products over the Internet do not currently represent a significant portion of overall computer product sales. Growth of our Internet sales is dependent on potential customers using the Internet in addition to traditional means of commerce to purchase products. We cannot accurately predict the rate at which they will do so.

Our success in growing our Internet business will depend in large part upon the development of an infrastructure for providing Internet access and services. If the number of Internet users or their use of Internet resources continues to grow rapidly, such growth may overwhelm the existing Internet infrastructure. Our ability to increase the speed with which we provide services to customers and to increase the scope of such services ultimately is limited by and reliant upon the speed and reliability of the networks operated by third parties and these networks may not continue to be developed.

#### We depend heavily on third party shippers to deliver our products to customers.

We ship approximately 70% of our products to customers by Airborne Freight Corporation D/B/A "Airborne Express", with the remainder being shipped by United Parcel Service of America, Inc. and other overnight delivery and surface services. A strike or other interruption in service by these shippers could adversely affect our ability to market or deliver products to customers on a timely basis.

# PC CONNECTION, INC. AND SUBSIDIARIES Part I - Financial Information Item 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS—CONTINUED

#### Factors That May Affect Future Results and Financial Condition - Cont'd.

We may experience potential increases in shipping, paper and postage costs, which may adversely affect our business if we are not able to pass such increases on to our customers.

Shipping costs are a significant expense in the operation of our business. Increases in postal or shipping rates and paper costs could significantly impact the cost of producing and mailing our catalogs and shipping customer orders. Postage prices and shipping rates increase periodically and we have no control over future increases. We have a long-term contract with Airborne Express whereby Airborne ships products to our customers. We believe that we have negotiated favorable shipping rates with Airborne. We generally invoice customers for shipping and handling charges. There can be no assurance that we will be able to pass on to our customers the full cost, including any future increases in the cost, of commercial delivery services such as Airborne.

We also incur substantial paper and postage costs related to our marketing activities, including producing and mailing our catalogs. Paper prices historically have been cyclical and we have experienced substantial increases in the past. Significant increases in postal or shipping rates and paper costs could adversely impact our business, financial condition and results of operations, particularly if we cannot pass on such increases to our customers or offset such increases by reducing other costs.

#### Privacy concerns with respect to list development and maintenance may materially adversely affect our business.

We mail catalogs and send electronic messages to names in our proprietary customer database and to potential customers whose names we obtain from rented or exchanged mailing lists. World-wide public concern regarding personal privacy has subjected the rental and use of customer mailing lists and other customer information to increased scrutiny. Any domestic or foreign legislation enacted limiting or prohibiting these practices could negatively affect our business.

#### We face many uncertainties relating to the collection of state sales or use tax.

We presently collect sales tax on sales of products to residents in many states. Taxable sales to customers were approximately 27% of our net sales during the year ended December 31, 2002 and approximately 25% for the quarter ended March 31, 2003. Various states have sought to impose on direct marketers the burden of collecting state sales taxes on the sales of products shipped to their residents. In 1992, the United States Supreme Court affirmed its position that it is unconstitutional for a state to impose sales or use tax collection obligations on an out-of-state mail order company whose only contacts with the state are limited to the distribution of catalogs and other advertising materials through the mail and the subsequent delivery of purchased goods by United States mail or by interstate common carrier. However, legislation that would expand the ability of states to impose sales tax collection obligations on direct marketers has been introduced in Congress on many occasions. Due to its presence on various forms of electronic media and other factors, our contact with many states may exceed the contact involved in the Supreme Court case. We cannot predict the level of contact that is sufficient to permit a state to impose on us a sales tax collection obligation. If the Supreme Court changes its position or if legislation is passed to overturn the Supreme Court's decision, the imposition of a sales or use tax collection obligation on us in states to which we ship products would result in additional administrative expenses to us, could result in price increases to our customers, and could reduce demand for our product.

#### We are dependent on key personnel.

Our future performance will depend to a significant extent upon the efforts and abilities of our senior executives. The competition for qualified management personnel in the computer products industry is very intense, and the loss of service of one or more of these persons could have an adverse effect on our business. Our success and plans for future growth will also depend on our ability to hire, train and retain skilled personnel in all areas of our business, including sales account managers and technical support personnel. There can be no assurance that we will be able to attract, train and retain sufficient qualified personnel to achieve our business objectives.

# PC CONNECTION, INC. AND SUBSIDIARIES Part I - Financial Information Item 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS—CONTINUED

Factors That May Affect Future Results and Financial Condition—Cont'd.

#### We are controlled by two principal stockholders.

Patricia Gallup and David Hall, our two principal stockholders, beneficially own or control, in the aggregate, approximately 71% of the outstanding shares of our common stock. Because of their beneficial stock ownership, these stockholders can continue to elect the members of the Board of Directors and decide all matters requiring stockholder approval at a meeting or by a written consent in lieu of a meeting. Similarly, such stockholders can control decisions to adopt, amend or repeal our charter and our bylaws, or take other actions requiring the vote or consent of our stockholders and prevent a takeover of us by one or more third parties, or sell or otherwise transfer their stock to a third party, which could deprive our stockholders of a control premium that might otherwise be realized by them in connection with an acquisition of us. Such control may result in decisions that are not in the best interest of our public stockholders. In connection with our initial public offering, the principal stockholders placed substantially all shares of common stock beneficially owned by them into a voting trust, pursuant to which they are required to agree as to the manner of voting such shares in order for the shares to be voted. Such provisions could discourage bids for our common stock at a premium as well as have a negative impact on the market price of our common stock.

## PC CONNECTION, INC. AND SUBSIDIARIES Part I - Financial Information Item 3 - QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We invest cash balances in excess of operating requirements in short-term securities, generally with maturities of 90 days or less. In addition, our unsecured credit agreement provides for borrowings which bear interest at variable rates based on the prime rate. We had no borrowings outstanding pursuant to our credit agreement as of March 31, 2003. We believe that the effect, if any, of reasonably possible near-term changes in interest rates on our financial position, results of operations and cash flows should not be material. Our credit agreement exposes earnings to changes in short-term interest rates since interest rates on the underlying obligations are variable. However, as noted above, there were no borrowings outstanding on the credit agreement at March 31, 2003. A change in earnings resulting from a hypothetical 10% increase or decrease in interest rates is not material.

## PC CONNECTION, INC. AND SUBSIDIARIES Part I - Financial Information Item 4 - CONTROLS AND PROCEDURES

- 1. **Evaluation of disclosure controls and procedures**. Based on their evaluation of the Company's disclosure controls and procedures (as defined in Rules 13a-14(c) and 15d-14(c) under the Securities Exchange Act of 1934) as of a date within 90 days of the filing date of this Quarterly Report on Form 10-Q, the Company's Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures are designed to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms and are operating in an effective manner.
- 2. *Changes in internal controls*. There were no significant changes in the Company's internal controls or in other factors that could significantly affect these controls subsequent to the date of their most recent evaluation.

### PC CONNECTION, INC. AND SUBSIDIARIES Part II - Other Information

#### **Item 1—Legal Proceedings**

Not applicable.

Item 2—Changes in Securities and Use of Proceeds

Not applicable.

**Item 3—Defaults Upon Senior Securities** 

Not applicable.

Item 4—Submission of Matters to a Vote of Security Holders

Not applicable.

**Item 5—Other Information** 

Not applicable.

Item 6—Exhibits and Reports on Form 8-K

(a) Exhibits

Exhibit

Number	Description
·	
15	Letter on unaudited interim financial information
99.1	Certification of the Company's President and Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
99.2	Certification of the Company's Senior Vice President of Finance and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

#### (b) Reports on Form 8-K

(I) The Company filed a Current Report on Form 8-K on March 4, 2003 reporting that the Company was planning to participate in the Raymond James Institutional Investor Conference and would be discussing various aspects of its business at such conference.

## PC CONNECTION, INC. AND SUBSIDIARIES March 31, 2003

#### Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this Form 10-Q to be signed on its behalf by the undersigned thereunto duly authorized.

	PC CONNECTION, INC. AND SUBSIDI	PC CONNECTION, INC. AND SUBSIDIARIES	
May 14, 2003	By: /s/ PA	ATRICIA GALLUP	
	Chairman of the Board	Patricia Gallup d, President, and Chief Executive Officer	
May 14, 2003	By: /s/	MARK GAVIN	
	Senior Vice President	Mark Gavin of Finance and Chief Financial Officer	

Dated: May 14, 2003

#### **CERTIFICATIONS**

#### I, Patricia Gallup, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of PC Connection, Inc.;
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - a) all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls: and
- 6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

/s/ PATRICIA GALLUP

Patricia Gallup
President and Chief Executive Officer

Dated: May 14, 2003

#### I, Mark Gavin, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of PC Connection, Inc.;
- 2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
- 4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-14 and 15d-14) for the registrant and we have:
  - a) designed such disclosure controls and procedures to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this quarterly report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures as of a date within 90 days prior to the filing date of this quarterly report (the "Evaluation Date"); and
  - c) presented in this quarterly report our conclusions about the effectiveness of the disclosure controls and procedures based on our evaluation as of the Evaluation Date;
- 5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent function):
  - all significant deficiencies in the design or operation of internal controls which could adversely affect the registrant's ability to record, process, summarize and report financial data and have identified for the registrant's auditors any material weaknesses in internal controls; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls; and
- 6. The registrant's other certifying officers and I have indicated in this quarterly report whether or not there were significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our most recent evaluation, including any corrective actions with regard to significant deficiencies and material weaknesses.

/S/ MARK GAVIN

Mark Gavin Senior Vice President of Finance and Chief Financial Officer April 18, 2003

PC Connection, Inc. 730 Milford Road Merrimack, New Hampshire

We have made a review, in accordance with standards established by the American Institute of Certified Public Accountants, of the unaudited interim financial information of PC Connection, Inc. and subsidiaries for the periods ended March 31, 2003 and 2002, as indicated in our report dated April 18, 2003; because we did not perform an audit, we expressed no opinion on that information.

We are aware that our report referred to above, which is included in your Quarterly Report on Form 10-Q for the quarter ended March 31, 2003, is incorporated by reference in Registration Statement Nos. 333-91584, 333-66450, 333-40172, 333-83943, 333-69981, 333-50847, 333-50845 of PC Connection, Inc. on Form S-8

We also are aware that the aforementioned report, pursuant to Rule 436(c) under the Securities Act of 1933, is not considered a part of the Registration Statement prepared or certified by an accountant or a report prepared or certified by an accountant within the meaning of Sections 7 and 11 of that Act.

/s/ DELOITTE & TOUCHE LLP Boston, Massachusetts

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,

#### AS ADOPTED PURSUANT TO

#### SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report on Form 10-Q of PC Connection, Inc. (the "Company") for the period ended March 31, 2003 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned, Patricia Gallup, President and Chief Executive Officer of the Company, hereby certifies, pursuant to 18 U.S.C. Section 1350, that:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: May 14, 2003	M14 2002	/s/ PATRICIA GALLUP
	Patricia Gallup President and Chief Executive Officer	
		Trestaent and omer Estectaire officer

A signed original of this written statement required by Section 906 has been provided to PC Connection, Inc. and will be retained by PC Connection, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,

#### AS ADOPTED PURSUANT TO

#### SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report on Form 10-Q of PC Connection, Inc. (the "Company") for the period ended March 31, 2003 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned, Mark Gavin, Senior Vice President of Finance and Chief Financial Officer of the Company, hereby certifies, pursuant to 18 U.S.C. Section 1350, that:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated:	May 14, 2003	/s/ Mark Gavin
		Mark Gavin Senior Vice President of Finance and Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to PC Connection, Inc. and will be retained by PC Connection, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.