FORM 8-K
CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): January 29, 2004
PC Connection, Inc.
(Exact name of registrant as specified in charter)

| Delaware | 0-23827 | 02-0513618 |
| :---: | :---: | :---: |
| (State or other juris- | (Commission | (IRS Employer |
| diction of incorporation | File Number) | Identification No.) |

Rt. 101A, 730 Milford Road 03054 Merrimack, NH 03054
(Address of principal executive offices)
(Zip Code)

Registrant's telephone number, including area code: (603) 423-2000
N/A
(Former name or former address, if changed since last report)

Item 9. Regulation FD Disclosure (Information furnished pursuant to Item 12, "Disclosure of Results of Operations and Financial Condition").

On January 29, 2004, PC Connection, Inc. announced its financial results for the quarter ended December 31, 2003. The full text of the press release issued in connection with the announcement is attached as Exhibit 99.1 to this Current Report on Form 8-K.

In accordance with the procedural guidance in SEC Release No. 33-8216, the information in this Form 8-K and the Exhibit attached hereto is being furnished under "Item 9. Regulation FD Disclosure" rather than under "Item 12. Disclosure of Results of Operations and Financial Condition." The information shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

PC CONNECTION, INC.
By: /s/ MARK A. GAVIN
Mark A. Gavin
Senior Vice President of Finance and Chief Financial Officer

EXHIBIT INDEX

## Exhibit No.

- -----------
99.1

Press release dated January 29, 2004

PC Connection, Inc. Reports Fourth Quarter and Year-End Results
MERRIMACK, N.H.--(BUSINESS WIRE)--Jan. 29, 2004--
FOURTH QUARTER HIGHLIGHTS:
-- 11\% growth in net sales
-- 11\% growth in sales representatives
-- $6 \%$ growth in active customers
PC Connection, Inc. (NASDAQ: PCCC), a leading direct marketer of information technology (IT) products and solutions, today announced results for the quarter and year ended December 31, 2003. Net sales for the three months ended December 31, 2003 increased by \$36.2 million, or $11.2 \%$, to $\$ 358.4$ million from $\$ 322.2$ million for the three months ended December 31, 2002. Net income for the quarter ended December 31, 2003, on a generally accepted accounting principles (GAAP) basis, was $\$ 0.7$ million, or $\$ .03$ per share, compared to $\$ 2.9$ million, or $\$ 0.12$ per share for the three months ended December 31, 2002.

The three-month period ended December 31, 2003 included special charges that reduced earnings and earnings per share. Had these charges not been incurred, pro forma net income for the quarter ended December 31, 2003 would have been $\$ 1.7$ million, or $\$ .07$ per share. A reconciliation between net income on a GAAP basis and pro forma net income is provided in a table immediately following the Consolidated Income Statements.

Net sales for the year ended December 31, 2003 were $\$ 1.31$ billion, compared to $\$ 1.19$ billion for the corresponding period a year ago. Net income for the year ended December 31, 2003, on a GAAP basis, was $\$ 5.9$ million, or $\$ .23$ per share, compared to net income of $\$ 3.2$ million, or $\$ .13$ per share for the corresponding period a year ago. MoreDirect, Inc., the Company's large account subsidiary, was acquired in April 2002 and included in 2002 results only from that date forward. The twelve-month periods ended December 31, 2003 and 2002 included charges related to workforce reductions and other special charges that reduced earnings and earnings per share. Had these charges not been incurred, pro forma net income for the twelve months ended December 31, 2003 would have been $\$ 7.1$ million, or $\$ .28$ per share, compared to $\$ 4.3$ million, or $\$ .17$ per share, for the corresponding period a year ago.

Net sales for the small- and medium-sized business (SMB) segment increased in this quarter by $19.0 \%$ from the fourth quarter of 2002 to $\$ 199.6$ million and increased sequentially by $11.2 \%$ over the immediately preceding quarter. Sales to government and education customers (the Company's Public Sector segment) increased year-over-year by $5.8 \%$, but decreased by $13.7 \%$ over the immediately preceding quarter to $\$ 89.4$ million. More specifically, sales to state, local, and education customers decreased sequentially this quarter by $25.7 \%$ but grew year-over-year by $29.4 \%$. Sales to the federal government decreased sequentially by $1.8 \%$ and decreased year-over-year by $7.1 \%$. Sales to large corporate account customers increased $4.7 \%$ from the third quarter of 2003 to $\$ 69.4$ million but remained flat with the corresponding period a year ago.

Patricia Gallup, Chairman and Chief Executive Officer of PC Connection, Inc., said, "We are pleased with our Company's overall performance during the fourth quarter of 2003. Our continued efforts to improve our business processes and overall efficiency have helped us compete effectively during this period, especially in sales to our small- and medium-sized business customers."

The Company's largest sales subsidiary, PC Connection Sales Corporation, which targets the SMB segment, achieved the highest year-over-year growth since the third quarter of 2000. During 2003, the consolidated company improved overall sales productivity by $2 \%$, to $\$ 2.5$ million per sales representative on an annualized basis. During the same period, the consolidated company increased the number of sales representatives by $11 \%$. The total number of sales representatives as of December 31, 2003 increased to 567 from 512 as of December 31, 2002. In addition, the number of active customers, or customers who have purchased from the Company within the last twelve months, increased 6\% over the fourth quarter of 2002.

Notebooks and PDAs continued to be the Company's largest product category, accounting for $19.0 \%$ of net sales in the fourth quarter of 2003 compared to $16.4 \%$ for the corresponding period a year ago. Desktop computers and servers accounted for $15.8 \%$ of net sales in the fourth quarter of 2003 compared to $15.5 \%$ of net sales for the corresponding period a year ago. The average sales price for computer systems decreased $1.1 \%$ in the fourth quarter compared to the corresponding period a year ago, but increased $2.4 \%$ compared to the third quarter of 2003.

Gross profit margin as a percentage of net sales was $10.1 \%$ in the fourth quarter of 2003, compared to $11.1 \%$ in the fourth quarter of 2002. Gross profit margins were lower as a result of more competitive pricing in all three sales subsidiaries. As previously stated, the Company expects that its gross profit margin as a percentage of net sales may vary by quarter based upon vendor support programs, product mix, pricing strategies, market conditions, and other factors.

Total selling, general and administrative expenses, as a percentage of sales, decreased to $9.2 \%$ in the fourth quarter of 2003, compared to $9.7 \%$ in the corresponding period a year ago. The Company expects that its SG\&A, as a percentage of net sales, may vary by quarter depending on changes in sales volume, as well as the levels of continuing investments in key growth initiatives.

Ms. Gallup concluded, "The results from 2003 are encouraging. Our overall sales are up to their highest level since 2000, the peak year for us during the last technology-buying boom. Also, the process improvement initiatives we have engaged in to improve overall efficiency have kept our business competitive and our balance sheet sound. Based on the growing number of customers and the accelerating sales productivity we currently see at PC Connection, we believe our Company is in a strong position in 2004 to gain market share and enhance long-term shareholder value."

PC Connection, Inc., a Fortune 1000 company, operates three sales subsidiaries, PC Connection Sales Corporation of Merrimack, NH, GovConnection, Inc. of Rockville, MD, and MoreDirect, Inc. of Boca Raton, FL. PC Connection Sales Corporation (1-800-800-5555) is a rapid-response provider of information technology (IT) products and solutions offering more than 100,000 brand-name products to businesses through its staff of technically trained sales account managers and catalog telesales representatives, catalogs and publications, and its web site at www.pcconnection.com. The subsidiary serves the Apple/Macintosh community through its MacConnection division (1-800-800-2222), which also publishes specialized catalogs and is online at www.macconnection.com. GovConnection, Inc. (1-800-800-0019) is a rapid-response provider of IT products and solutions to federal, state, and local government agencies and educational institutions through specialized account managers, catalogs and publications, and online at www.govconnection.com. MoreDirect, Inc. (www.moredirect.com) provides corporate technology buyers with a comprehensive web-based e-procurement solution and in-depth IT supply-chain expertise, serving as a one-stop source by aggregating more than 300,000 products from the inventories of leading IT wholesale distributors and manufacturers. All three subsidiaries can deliver custom-configured computer systems overnight.

A live webcast of PC Connection management's discussion of the fourth quarter results will be available on the Company's Web site at www.pcconnection.com and on www.streetevents.com. The webcast will begin today at 10:00 am ET.
"Safe Harbor" Statement Under the Private Securities Litigation Reform Act of 1995: This release contains forward-looking statements that are subject to risks and uncertainties, including, but not limited to, the impact of changes in market demand and the overall level of economic activity, or in the level of business investment in information technology products, competitive products and pricing, product availability and market acceptance, new products, fluctuations in operating results and other risks detailed under the caption "Factors That May Affect Future Results and Financial Condition" in the Company's 2003 Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission for the period ended September 30, 2003. More specifically, the statements in this release concerning the Company's outlook for 2004 and the statements concerning the Company's gross margin percentage and selling and administrative costs and other statements of a non-historical basis (including statements regarding implementing strategies for future growth, the ability of the company to improve sales productivity and increase its active customers) are forward-looking statements that involve certain risks and uncertainties. Such risks and uncertainties include the ability to realize market demand for and competitive pricing pressures on the products and services marketed by the Company, the continued acceptance of the Company's distribution channel by vendors and customers, continuation of key vendor and customer relationships and support programs and the ability of the Company to hire and retain qualified sales representatives and other essential personnel.
thousands, except operating data, \% of \% of

Operating Data:

| Net sales growth | $11.2 \%$ | $17.7 \%$ |  |
| :--- | ---: | ---: | ---: |
| Diluted earnings |  |  |  |
| $\quad$ per share growth | $(75.0)$ | 100.0 |  |
| Gross profit margin | 10.1 | 11.1 |  |
| Operating margin | 0.5 | 1.4 |  |
| Return on equity(2) | 1.9 |  |  |
|  |  | 7,7 |  |
| Catalogs distributed | $8,726,000$ | 588,000 | 9.1 |
| Orders entered(1) | 338,000 | $\$ 09800$ | 5.9 |
| Average order size(1) | $\$ 1,202$ | $\$ 1,135$ |  |
|  |  |  | $(15.0)$ |
| Inventory turns(2) | 17 | 47 | 2.1 |
| $\quad$ Days sales outstanding | 498,746 | 470,569 | 6.0 |

Product Mix:

| Notebooks \& PDAs \$ | 68,001 | 19.0\% | \$ | 52,744 | 16.4\% | 28.9\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Desktops/Servers | 56,590 | 15.8 |  | 50, 051 | 15.5 | 13.1 |
| Storage Devices | 29,169 | 8.1 |  | 28,295 | 8.8 | 3.1 |
| Software | 45,446 | 12.7 |  | 34,635 | 10.7 | 31.2 |
| Networking Communication Products | 27,211 | 7.6 |  | 26,981 | 8.4 | 0.9 |
| Printers \& Printer Supplies | 36,953 | 10.3 |  | 41,602 | 12.9 | (11.2) |
| Videos, Imaging \& Sound | 44,251 | 12.3 |  | 36,296 | 11.3 | 21.9 |
| Memory \& System Enhancements | 20,673 | 5.8 |  | 19,451 | 6.0 | 6.3 |
| Accessories/Other | 30,082 | 8.4 |  | 32,095 | 10.0 | (6.3) |
| \$ | 358,376 | 100.0\% |  | 22,150 | 100.0\% | 11. $2 \%$ |

Enterprise Net Sales:
(included in the
above Product Mix) \$ 101,908 28.4\% \$ 89,357 27.7\% 14.0\%

Stock Performance
Indicators:

| Actual shares <br> outstanding <br> Total book value <br> per share | 24,980 | 24,635 |
| :--- | ---: | :---: |
| Tangible book <br> value per share | $\$ 6.29$ | $\$ 6.09$ |
| Closing price <br> Market capitalization <br> Trailing price/ <br> earnings ratio(3) | $\$ 205,585$ | $\$ 4.34$ |
| 5.57 |  |  |
|  | 34 | $\$ 124,899$ |

(1) Does not reflect cancellations or returns
(2) Annualized
(3) Earnings is based on the last four quarters

SELECTED SEGMENT INFORMATION
For the Three Months

| Ended December 31, | 2003 |  | 2002 |  |
| :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | Net Sales | Gross <br> Margin(\%) | Net Sales | Gross <br> Margin (\%) |
| PC Connection |  |  |  |  |
| Sales Corporation(SMB) | \$ 199,615 | 11.1\% | \$ 167,749 | 12.3\% |
| GovConnection <br> (Government \& Education) | 89,371 | 8.0 | 84,492 | 8.6 |
| MoreDirect <br> (Large Account) | 69,390 | 10.1 | 69,909 | 11.1 |
| Total | \$ 358,376 | 10.1\% | \$ 322,150 | 11.1\% |

## INCOME STATEMENTS

## Months

Ended December 31, (Amounts in thousands, except per share data)

| Net sales \$ | \$ 358,376 | 100.00\% | 322,150 | 100.00\% |
| :---: | :---: | :---: | :---: | :---: |
| Cost of sales | 322,055 | 89.86 | 286,408 | 88.91 |
| Gross Profit | 36,321 | 10.14 | 35,742 | 11.09 |
| Selling, general and administrative expenses | S 33,108 | 9.24 | 31,252 | 9.70 |
| Restructuring costs and other special charges | 1,532 | . 43 | - | - |
| Income From Operations | s 1,681 | . 47 | 4,490 | 1.39 |
| Interest expense | (456) | (.13) | (317) | (.10) |
| Other, net | (8) | - | 92 | . 03 |
| Income tax provision | (487) | (.14) | $(1,401)$ | (.43) |
| Net Income | \$ 730 | . $20 \%$ | \$ 2,864 | . $89 \%$ |


| Weighted average common shares outstanding: |  |  |  |
| :---: | :---: | :---: | :---: |
| Basic | 24,792 |  | 583 |
| Diluted | 25,308 |  | 850 |
| Earnings per common share: |  |  |  |
| Basic | \$ . 03 | \$ | . 12 |
| Diluted | \$ . 03 | \$ |  |



| Weighted average common shares |  |  |
| :---: | :---: | :---: |
| outstanding: |  |  |
| Basic | 24,713 | 24,555 |
| Diluted | 25,114 | 24,860 |

Earnings per
common share:
Basic
\$ . 24 \$ . 13

- \$ . 23 \$ . 13


## A RECONCILIATION BETWEEN GAAP AND PRO FORMA NET INCOME

This information is being provided so as to allow for a comparison of our operating results without workforce reduction and other special charges.


(1) Cash escrow established for the MoreDirect, Inc. acquisition.


Total
Balance -
December
31, 2002 \$ 150,144

Exercise of
stock
options,
including
income tax
benefits
730
Issuance of
stock under
employee
stock
purchase
plan 427

| Net income | 5,888 |
| :--- | :---: |
|  |  |
| Balance - <br> December <br> $31, ~ 2003$ | \$ 157,189 <br> $===-$ |

CONSOLIDATED STATEMENTS OF CASH FLOWS
Twelve Months Ended
December 31,
2002
(Amounts in
thousands)
Cash Flows from
Operating Activities:

| Net income | \$ | 5,888 | $\$$ |
| :--- | :--- | :--- | :--- |
| Adjustments to |  |  | 3,247 |
| reconcile |  |  |  |
| net income to net |  |  |  |
| cash provided |  |  |  |


| by (used for) |  |  |
| :---: | :---: | :---: |
| operating activities: |  |  |
| Depreciation and amortization | 8,363 | 8,145 |
| Deferred income taxes | $(1,627)$ | 1,475 |
| Provision for doubtful accounts | 2,953 | 7,238 |
| Loss on disposal of fixed assets | 41 | 1 |
| Changes in assets and liabilities: |  |  |
| Accounts receivable | $(11,976)$ | $(6,478)$ |
| Inventories | $(27,661)$ | 5,295 |
| Prepaid expenses and <br> other current assets |  |  |
| Other non-current assets | 126 | (48) |
| Accounts payable | 27,045 | $(12,808)$ |
| Income tax benefits from exercise of stock options | 349 | 117 |
| Accrued expenses and |  | $(1,279)$ |
| Net cash provided by operating activitie | es 3,272 | 4,988 |
| Cash Flows from Investing Activities: |  |  |
| Purchases of property and equipment | $(2,517)$ | $(5,075)$ |
| Proceeds from sale of property and equipment | 2 | 17 |
| Payments for acquisition, net of cash acquired | $(10,800)$ | $(22,585)$ |
| Cash escrow distributed (funded) for acquisition | 5,000 | $(10,000)$ |
| Net cash used for investing activities | $(8,315)$ | $(37,643)$ |
| Cash Flows from Financing Activities: |  |  |
| Proceeds from short-term <br> borrowings <br> 238, 259 <br> 69, 836 |  |  |
| Repayment of short-term <br> borrowings <br> $(232,645)$ <br> $(69,836)$ |  |  |
| Repayment of notes payable | - | $(1,000)$ |
| Repayment of capital lease <br> obligation to affiliate (199) |  |  |
| Exercise of stock options | 381 | 255 |
| Issuance of stock under employee stock purchase plan | 427 | 512 |
| Purchase of treasury shares | - | (749) |
| Net cash provided by (used for) financing activities | 6,223 | $(1,153)$ |
| Increase/(decrease) in |  |  |
| Cash and cash equivalents, beginning of period | 1,797 | 35,605 |
| Cash and cash equivalents, end of period | \$ 2,977 | \$ 1,797 |

Supplemental Cash Flow Information:

Interest paid
Income taxes paid
\$ 899
6,065
\$
901
1,734

CONTACT: PC Connection, Inc. Mark A. Gavin, 603/683-2451

