```
UNITED STATES SECURITIES AND EXCHANGE COMMISSION
    WASHINGTON, D. C. }2054
    FORM 10-Q
```

(MARK ONE)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (D) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED JUNE 30, 1998
OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE TRANSITION PERIOD FROM $\qquad$ то $\qquad$ COMMISSION FILE NUMBER 0-23827

PC CONNECTION, INC.
(Exact name of registrant as specified in its charter)


528 ROUTE 13,
MILFORD, NEW HAMPSHIRE 03055 (Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code

Indicate by check mark (u) whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

```
YES X NO
```

APPLICABLE ONLY TO CORPORATE ISSUERS:
The number of shares outstanding of the issuer's Common Stock, \$.01 par value, as of July 31, 1998 was 15,442,543.

PC CONNECTION, INC.
FORM 10-Q

TABLE OF CONTENTS
Item 1 Financial Statements:
Balance Sheets - June 30, 1998
and December 31, 1997 1
Statements of Income Three months ended June 30, 1998 and 1997; Six Months Ended June 30, 1998 and 1997 .....  2
Statement of Changes in Stockholders' Equity - Six Months Ended June 30, 1998 ..... 3
Statements of Cash Flows - Six Months Ended June 30, 1998 and 1997 ..... 4
Notes to Financial Statements ..... 5
Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations .....  8
Item 3 Qualitative and Quantitative Disclosures About Market Risk... 16
PART II OTHER INFORMATION
Item 1 Legal Proceedings ..... 17
Item 2 Changes in Securities and Use of Proceeds ..... 17
Item 3 Defaults Upon Senior Securities ..... 17
Item 4 Submission of Matters to a Vote of Security Holders ..... 17
Item 5 Other Information ..... 17
Item 6 Exhibits and Reports on Form 8-K ..... 17
SIGNATURES ..... 18

PC CONNECTION, INC.
PART I - FINANCIAL INFORMATION
ITEM 1 - FINANCIAL STATEMENTS
BALANCE SHEETS
(UNAUDITED)
(IN thousands, EXCEPT SHARE AND PER SHARE DATA)

## ASSETS

Current Assets:

| Cash and cash equivalents | \$ 22,998 | \$ 758 |
| :---: | :---: | :---: |
| Accounts receivable, net | 34,497 | 29,921 |
| Inventories/merchandise | 58,885 | 63,720 |
| Deferred income taxes | 3,982 | 375 |
| Prepaid expenses and other current assets | 3,323 | 2,205 |
| TOTAL CURRENT ASSETS | 123,685 | 96,979 |
| Property and equipment, net | 11,325 | 8,463 |
| Deferred income taxes | 445 | - |
| TOTAL ASSETS | \$135, 455 | \$105, 442 |

LIABILITIES AND STOCKHOLDERS' EQUITY
Current Liabilities:

| Short-term borrowings | \$ | \$ 28,318 |
| :---: | :---: | :---: |
| Current maturities of long-term debt | - | 1,250 |
| Amounts payable to stockholders | - | 1,185 |
| Accounts payable | 65,149 | 38,174 |
| Accrued expenses and other liabilities | 11,016 | 9,145 |
| TOTAL CURRENT LIABILITIES | 76,165 | 78,072 |
| erm loan, less current maturities | - | 3,250 |
| TOTAL LIABILITIES | 76,165 | 81,322 |

Stockholders' Equity:
Preferred Stock, \$.01 par value, 7,500,000 shares authorized, none issued and outstanding

Common Stock, $\$ .01$ par value, 30, 000, 000 shares authorized, 15,427,543 and 11,798,793 shares issued and outstanding at June 30, 1998 and December 31, 1997, respectively 15418
$\begin{array}{lrr}\text { Additional paid-in capital } & 54,579 & 4,097 \\ \text { Retained earnings } & 4,557 & 19,905\end{array}$

Retained earnings | 19,905 |  |
| ---: | ---: |
|  | $-\ldots, 557$ |

TOTAL STOCKHOLDERS' EQUITY
$\begin{array}{rr}59,290 & 24,120\end{array}$

TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY

PC CONNECTION, INC.
PART I - FINANCIAL INFORMATION
ITEM 1 - FINANCIAL STATEMENTS
STATEMENTS OF INCOME (UNAUDITED)
(AMOUNTS IN THOUSANDS, EXCEPT PER SHARE DATA)

|  | THREE MONTHS ENDED |  | SIX MONTHS ENDED |  |
| :---: | :---: | :---: | :---: | :---: |
|  | JUNE 30, |  | JUNE 30, |  |
|  | 1998 | 1997 | 1998 | 1997 |
| Net sales | \$174,349 | \$121, 500 | \$342, 992 | \$244, 324 |
| Cost of sales | 151, 768 | 104, 723 | 298,462 | 210, 168 |
| GROSS PROFIT | 22,581 | 16,777 | 44,530 | 34,156 |
| Selling, general and administrative expenses | 16,042 | 12,791 | 32,900 | 26,428 |
| Additional stockholder/ officer compensation | - | 2,980 | 2,354 | 5,430 |
| INCOME FROM OPERATIONS | 6,539 | 1,006 | 9,276 | 2,298 |
| Interest expense | (51) | (299) | (257) | (664) |
| Other, net | 213 | (11) | 299 | (8) |
| Income tax benefit (provision) | $(2,613)$ | (134) | 1,175 | (264) |
| NET INCOME | \$4, 088 | \$ 562 | \$ 10, 493 | \$ 1,362 |
| Weighted average shares outstanding: |  |  |  |  |
| Basic | 15,414 |  |  |  |
| Diluted | 15,938 |  |  |  |

Earnings per share:

| Basic | \$ <br> ======= <br> Diluted <br>  <br>  <br>  <br> \$ <br> ======= |
| :--- | :--- |

PRO FORMA DATA:

Historical income before income taxes
\$ 696
\$ 9,318
\$1, 626
Pro forma adjustment stockholder/officer compensation in excess of aggregate base salaries

| 2,950 | 2,354 | 5,370 |
| ---: | ---: | ---: |
|  |  |  |
| 3,646 | 11,672 | 6,996 |
| 1,422 | 4,552 | 2,728 |
| $\$ 2,224$ | $\$ 7,120$ | $\$ 4,268$ |
| ====== | ====== | ==== $==$ |

Pro forma weighted average shares outstanding:

Basic
Diluted

| 13,861 | 14,829 | 13,861 |
| ---: | ---: | ---: |
| ======= | $======$ | $======$ |
| 14,124 | 15,371 | 14,089 |
| ======= | ======= | $=======$ |

Pro forma earnings per share:
Basic

Diluted

$$
\text { \$ . } 16
$$

\$ . 48
\$ . 31
======= ======= =======
\$ . 16 \$ . 46 \$ . 30

PC CONNECTION, INC.
Part I - Financial Information
Item 1 - Financial Statements
STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY
(Unaudited)
(Amounts in thousands)

|  | Common Shares | Stock Amount | Additional <br> Paid In Capi | Retained <br> al Earnings | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Balance, December 31, 1997 | 11,799 | \$ 118 | \$4,097 | \$19,905 | \$24,120 |
| Net proceeds from initial public offering | 3,594 | 36 | 57,217 | - | 57,253 |
| Dividend | - | - | $(7,196)$ | $(25,841)$ | $(33,037)$ |
| Exercise of nonstatutory stock options, including income tax benefits | 35 | - | 262 | - | 262 |
| Compensation under nonstatutory stock option agreements | - | - | 1,172 | - | 1,172 |
| Recognition of deferred taxes on nonstatutory stock option agreements | n | - | (973) | - | (973) |
| Net income | - | - | - | 10,493 | 10,493 |
| BALANCE, JUNE 30, 1998 | = $\begin{gathered}15,428 \\ ===\end{gathered}$ | $\begin{aligned} & \$ \quad 154 \\ & ====== \end{aligned}$ | $\begin{aligned} & \$ 54,579 \\ & ====== \end{aligned}$ | $\begin{aligned} & \$ 4,557 \\ & ======== \end{aligned}$ | $\begin{aligned} & \$ 59,290 \\ & ======= \end{aligned}$ |

See notes to financial statements.

```
        PC CONNECTION, INC.
PART I - FINANCIAL INFORMATION
ITEM 1 - FINANCIAL STATEMENTS
    STATEMENTS OF CASH FLOWS
                (UNAUDITED)
    (AMOUNTS IN THOUSANDS)
```

SIX MONTHS ENDED JUNE 30,

| Net income | $\$ 10,493$ | $\$ 1,362$ |
| :--- | ---: | ---: |
| Adjustments to reconcile net income to |  |  |
| net cash provided by operating activities: |  |  |
| Depreciation and amortization | $(5,025)$ | 1,781 |
| Deferred income taxes |  | - |
| Compensation under nonstatutory stock | 1,172 | 144 |
| option agreements | 1,403 | 940 |
| Provision for doubtful accounts | 74 | 9 |
| Loss on disposal of fixed assets | $(5,979)$ | $(2,802)$ |
| Changes in assets and liabilities: | 4,835 | 4,039 |
| Accounts receivable | $(1,118)$ | 186 |
| Inventories | 26,975 | 1,389 |
| Prepaid expenses and other current assets | $(1,185)$ | $(1,044)$ |
| Accounts payable | 1,506 | 1,107 |
| Amounts payable to stockholders | ----- | ------ |
| Accrued expenses and other liabilities | 34,512 | 7,111 |
| Net cash provided by operating activities | ----- | ------ |

CASH FLOWS FROM INVESTING ACTIVITIES:

Purchases of property and equipment
$(3,637) \quad(2,351)$

CASH FLOWS FROM FINANCING ACTIVITIES:

Proceeds from short-term borrowings

| 20,796 | 66,741 |
| :---: | :---: |
| $(49,174)$ | $(71,548)$ |
| $(4,500)$ | - |
| 27 |  |
| 57,253 | - |
| $(33,037)$ | - |
| $(8,635)$ |  |
| 22,240 | (47) |
| 758 | 162 |
| \$ 22,998 | \$ 115 |

SUPPLEMENTAL CASH FLOW INFORMATION:

| Interest paid | $\$ 392$ | $\$ 694$ |
| :--- | ---: | ---: |
| Income taxes paid | 2,679 | 175 |

NON-CASH TRANSACTIONS:
Computer equipment in the amount of $\$ 660$ was
acquired in April 1998
and financed by means of a capital lease

$$
-4-
$$

PC CONNECTION, INC.
PART I - FINANCIAL INFORMATION
ITEM 1 - FINANCIAL STATEMENTS
NOTES TO FINANCIAL STATEMENTS
(UNAUDITED)

## NOTE 1 - BASIS OF PRESENTATION

The accompanying financial statements of PC Connection, Inc. ("PCC" or the "Company") have been prepared in accordance with generally accepted accounting principles. Such principles were applied on a basis consistent with those of the financial statements contained in the Company's Registration Statement on Form S-1 (the "Registration Statement") filed with the Securities and Exchange Commission ("SEC") in connection with its initial public offering ("the Offering") (File No. 333-41171). The accompanying financial statements should be read in conjunction with the financial statements contained in the Company's Registration Statement. In the opinion of management, the accompanying unaudited financial statements contain all adjustments (consisting only of normal recurring adjustments) necessary for a fair presentation. The operating results for the three and six month periods ended June 30, 1998 may not be indicative of the results expected for any succeeding quarter or the entire year ending December 31, 1998.

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the financial statements. Actual results may differ from those estimates.

Certain amounts in the prior year financial statements have been reclassified to conform to the current year presentation.

## NOTE 2 - CASH AND CASH EQUIVALENTS

The Company considers all highly liquid short-term investments with original maturities of 90 days or less to be cash equivalents.

## NOTE 3 - RECAPITALIZATION AND STOCK SPLIT

On February 4, 1998, the Company amended its Articles of Incorporation to increase the authorized shares of the Company's Series A Non-Voting Common Stock, $\$ .01$ par value per share (the "Series A Non-Voting Common Stock"), and Series B Voting Common Stock, $\$ .01$ par value per share (the "Series B Voting Common Stock"), to 22,500,000 and 7,500,000 shares, respectively. The Company also, through a 1.310977-for-one stock split, increased the total number of Series A Non-Voting Common Stock and Series B Voting Common Stock issued and outstanding to $8,849,095$ shares and $2,949,698$ shares, respectively. The effect of this recapitalization and stock split has been reflected in the Company's financial statements and related notes thereto for all periods presented.

## NOTE 4 - REINCORPORATION OF THE COMPANY

On February 27, 1998, the Company changed its state of incorporation from New Hampshire to Delaware (the "Reincorporation"). Pursuant to the Reincorporation, the Company converted all of the issued and outstanding shares of Series A NonVoting Common Stock, and Series B Voting Common Stock of the New Hampshire corporation into $11,798,793$ shares of Common Stock, $\$ .01$ par value of the "Common Stock", of the Delaware corporation on a one-for-one basis.

## NOTE 5 - INITIAL PUBLIC OFFERING

On March 6, 1998, the Company completed its offering of 3,593,750 shares of Common Stock (including 468,750 shares issued upon the exercise of an underwriters' overallotment option) at a price of $\$ 17.50$ per share, raising $\$ 57.3$ million in net proceeds. The Company used the net proceeds from the Offering for repayment of bank indebtedness ( $\$ 12.9$ million) and to pay a dividend to stockholders of record as of February 27, 1998 ( $\$ 33.0$ million) equal to substantially all previously taxed, but undistributed, S Corporation earnings of the Company. The remaining net proceeds ( $\$ 11.4$ million) have been invested in
short-term investment securities and will be used for general corporate purposes.

PC CONNECTION, INC.<br>PART I - FINANCIAL INFORMATION<br>ITEM 1 - FINANCIAL STATEMENTS<br>NOTES TO FINANCIAL STATEMENTS-CONTINUED<br>(UNAUDITED)

NOTE 6 - TERMINATION OF S CORPORATION ELECTION

For periods prior to March 6, 1998, the Company elected to be treated as an S Corporation under Subchapter S of the Internal Revenue Code ("the Code"), and applicable state laws. Effective with the consummation of the Offering, the Company's S Corporation election was automatically terminated and the Company became subject to federal and state income taxes as a C Corporation from that date forward.

Effective with the termination of the Company's S-Corporation election, the Company recorded a tax benefit of approximately $\$ 4.2$ million relating to the establishment of additional net deferred tax assets for future tax deductions resulting from such termination.

```
NOTE 7 - COMPENSATION UNDER NON-STATUTORY STOCK OPTION AGREEMENTS
```

Effective upon the consummation of the Offering, certain restrictions as to the exercise of options granted under the Company's 1993 Incentive and Non-Statutory Stock Option Plan expired. Prior to the consummation of the Offering, the Company recorded compensation expense for certain options granted at prices less than their fair market value ratably over seven years from the dates granted, because such options were not exercisable except upon the occurrence of certain events, including a public offering of the Company's Common Stock. Effective upon the consummation of the Offering, the Company recorded a one-time charge for stock-option compensation expense of approximately $\$ 870,000$, relating to the acceleration of the vesting period of certain of the Company's stock options from seven years to four years.

NOTE 8 - PRO FORMA INCOME STATEMENT DATA

The following pro forma adjustments have been made to the historical results of operations to make the pro forma presentation comparable to what would have been reported had the Company operated as a C Corporation for the periods prior to the quarter ended June 30, 1998:
1.Elimination of stockholder/officer compensation in excess of aggregate established 1998 base salaries $(\$ 150,000)$ for all periods prior to the quarter ended June 30, 1998. These amounts generally represented Companyrelated S-Corporation tax obligations payable by the stockholder/officers for periods prior to March 6, 1998. Effective upon the closing of the Offering, these stockholder/officers are being paid annual base salaries aggregating \$600, 000 .
2. Elimination of the historical income tax benefit/provision for all periods prior to the quarter ended June 30, 1998 (including elimination of the $\$ 4.2$ million income tax benefit related to the establishment of additional deferred tax assets for future tax deductions resulting from the termination of the Company's Subchapter S Corporation status) and establishment of a provision for federal and state income taxes that would have been payable by the Company if taxed under Subchapter $C$ of the Code, assuming an effective tax rate of $39 \%$ after an adjustment for stockholder/officer compensation described in Paragraph 1 above.

NOTE 9 - EARNINGS PER SHARE

## NET INCOME PER SHARE

In 1997, the Financial Accounting Standards Board issued Statement of Financial Accounting Standards ("SFAS") No. 128, "Earnings Per Share". SFAS No. 128 replaced the calculation of primary and fully diluted earnings per share with basic and diluted earnings per share. Basic earnings per common share is computed using the weighted average number of shares outstanding. Diluted earnings per common share is computed using the weighted average number of shares outstanding adjusted for the incremental shares attributed to outstanding

```
                        PC CONNECTION, INC.
    PART I - FINANCIAL INFORMATION
    ITEM 1 - FINANCIAL STATEMENTS
NOTES TO FINANCIAL STATEMENTS-CONTINUED
    (UNAUDITED)
```

NOTE 9 - PRO FORMA EARNINGS PER SHARE - CONT'D

The denominator used to determine pro forma basic earnings per share for all periods prior to the quarter ended June 30, 1998 includes the weighted average shares required to pay the $S$ Corporation dividend (assuming a price per share of $\$ 17.50$ for the six months ended June 30, 1998, and \$16.00 for all 1997 periods).

The following table sets forth the computation of basic and diluted earnings per share:

|  | THREE <br> EN | ONTHS ED | SIX MON END | $\begin{aligned} & \text { THS } \\ & \text { ED } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| JUNE 30, (AMOUNTS IN THOUSANDS, $\begin{array}{lllll}\text { EXCEPT PER SHARE } & 1998 & 1997 & 1998 \\ \text { DATA) }\end{array}$ |  |  |  |  |
|  |  | (Pro <br> forma) | (Pro <br> forma) | (Pro <br> forma) |
| Numerator: |  |  |  |  |
| Net income | \$ 4,088 | \$ 2, 224 | \$ 7,120 | \$ 4,268 |
| Denominator: |  |  |  |  |
| Denominator for basic earnings per share: |  |  |  |  |
| Weighted average shares | 15,414 | 11,799 | 14,193 | 11,799 |
| to pay stockholder dividend | - | 2,062 | 636 | 2,062 |
|  | 15,414 | 13,861 | 14,829 | 13,861 |
| Denominator for basic earnings <br> per share: |  |  |  |  |
| Effect of dilutive securities |  |  |  |  |
| Denominator for diluted earnings per share | \$15,938 | \$14, 124 | \$15,371 | \$14, 089 |
| Earnings per share: |  |  |  |  |
| Basic | \$ . 27 | \$ . 16 | \$ . 48 | \$ . 31 |
| Diluted | \$ . 26 | \$ . 16 | \$ . 46 | \$ . 30 |

The following stock options to purchase Common Stock were excluded from the computation of diluted earnings per share for the three and six months ended June 30, 1998 and 1997 because the effect of the options on the calculation would have been anti-dilutive:

THREE MONTHS ENDED

SIX MONTHS ENDED

In November 1997, the Company entered into a fifteen year-lease for a new corporate headquarters with an affiliated entity related to the Company through common ownership. The Company expects to occupy the facility in the fall of 1998 upon the anticipated completion of construction, and the lease payments will commence upon the date of occupancy. Annual lease payments under the terms of the lease, as amended on December 29, 1997, will be approximately $\$ 903,000$ for the first five years of the lease, increasing to $\$ 1,016,000$ for years six through ten and $\$ 1,129,000$ for years eleven through fifteen. The lease requires the Company to pay its proportionate share of real estate taxes and common area maintenance charges as additional rent and also to pay insurance premiums for the leased property. The Company has the option to renew the lease for two additional terms of five years each.

```
                PC CONNECTION, INC.
    PART I - FINANCIAL INFORMATION
    ITEM 1 - FINANCIAL STATEMENTS
        NOTES TO FINANCIAL STATEMENTS-CONTINUED
        (UNAUDITED)
```

NOTE 10 - CAPITAL LEASE - CONT'D.

Upon commencement of the lease, the Company expects to record the lease as a capital lease. The recorded value of the asset (lease property under capital lease) and the related liability (obligation under capital lease) is estimated to be approximately $\$ 6.8$ million.

```
NOTE 11 - REPORTING COMPREHENSIVE INCOME
```

The Company has adopted the provisions of SFAS No. 130, "Reporting Comprehensive Income". SFAS No. 130 requires the reporting of comprehensive income in addition to net income. Comprehensive income is a more inclusive financial reporting methodology that includes disclosure of certain financial information that historically has not been recognized in the calculation of net income. Based on the current financial structure and operations of the Company, the Company had no other components to be included in comprehensive income. Therefore, comprehensive income is the same as net income reported for the three and six months ended June 30, 1998 and 1997.

NOTE 12 - RECENT PRONOUNCEMENTS OF THE FINANCIAL ACCOUNTING STANDARDS BOARD

SFAS No. 131, "Disclosure about Segments of an Enterprise and Related Information," which will be effective for the Company for the year ending December 31, 1998, establishes standards for reporting information about operating segments in the annual financial statements, selected information about operating segments in interim financial reports and disclosures about products and services, geographic areas and major customers. This new standard will require the Company to report financial information on the basis that is used internally for evaluating segment performance and deciding how to allocate resources to segments, which may result in more detailed information in the notes to the Company's financial statements than is currently required and provided. The Company has not yet determined the effects, if any, of implementing SFAS No. 131 on its reporting of financial information.

## OVERVIEW

The following Management's Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements based on management's current expectations, estimates and projections about the Company's industry, management's beliefs and certain assumptions made by management. All statements, trends, analyses and other information contained in this report relative to trends in net sales, gross margin and anticipated expense levels, as well as other statements, including words such as "anticipate", "believe," "plan," "estimate," "expect" and "intend" and other similar expressions, constitute forward-looking statements. These forward-looking statements involve risks and uncertainties, and actual results may differ materially from those anticipated or expressed in such statements. Potential risks and uncertainties include, among others, those set forth under the caption "Risk Factors" in the Company's Registration Statement filed with the SEC in connection with its Initial Public Offering (File No. 333-41171). Particular attention should be paid to the cautionary statements involving the industry's rapid technological change and exposure to inventory obsolescence, availability and allocation of goods, reliance on vendor support and relationships, continued sales of Mac products, competitive risks, pricing risks, and economic risks. Except as required by law, the Company undertakes no obligation to update any forward-looking statement, whether as a result of new information, future events or otherwise. Readers, however, should carefully review the factors set forth in other reports or documents that the Company files from time to time with the SEC.

## GENERAL

The Company was founded in 1982 as a mail-order business offering a broad range of software and accessories for IBM and IBM-compatible personal computers ("PCs"). The founders' goal was to provide consumers with superior service and high quality branded products at competitive prices. The Company initially sought customers through advertising in magazines and the use of inbound toll free telemarketing. Currently, the Company seeks to generate sales through (i) outbound telemarketing by account managers focused on the business, education and government markets and (ii) inbound calls from customers responding to the Company's catalogs and other advertising. The Company also advertises in selected computer industry publications and in 1997 commenced selling products through its internet web site.

The Company offers both PC compatible products and Mac personal computer compatible products. Reliance on Mac product sales has decreased over the last two years, from $26.7 \%$ of net sales in the year ended December 31, 1995 to $19.4 \%$ of net sales in the quarter ended June 30, 1998. In late 1997, Apple announced that it will sell built-to-order computers directly to customers over the Internet. While Apple also indicated that it is not abandoning traditional retail and direct marketing outlets, the Company cannot predict whether direct sales by Apple will affect the future supply of Mac products to the Company. Although net sales attributable to Mac products in absolute dollar amounts increased in the quarter ended June 30, 1998, as compared to the comparable period in 1997, such sales decreased as a percentage of net sales and the Company believes that such sales will continue to decrease as a percentage of net sales and may decline in absolute dollar amounts in future periods.

All of the Company's product categories experienced strong growth in the quarter ended June 30, 1998 over the comparable period in 1997, with sales of computer systems representing one of the fastest growing categories. Sales of computer systems result in a relatively high dollar sales order, as reflected in the increase in the Company's average order size from \$506 in the quarter ended June 30, 1997 to $\$ 600$ in the quarter ended June 30, 1998. Computer system sales generally provide the largest gross profit dollar contribution per order of all of the Company's products, although they usually yield the lowest gross margin percentage. Partially as a result of higher system sales, the Company's gross margin has declined over the last two years while the operating income margin has increased due to the leveraging of selling, general and administrative expenses over a larger sales base.

The Company's profit margins are also influenced by, among other things, industry pricing and the relative mix of inbound and outbound sales. Generally, pricing in the computer and related products market is very aggressive and the

Company intends to maintain prices at competitive levels. Since outbound sales are typically to corporate accounts that purchase at volume discounts, the gross margin on such sales is generally lower than inbound sales, although the gross profit dollar contribution per order is generally higher as average order sizes to corporate accounts are usually larger. The Company believes that outbound sales will continue to represent a larger portion of its business mix in future periods.

```
GENERAL - CONT'D
```

The direct marketing of personal computers and related products is highly competitive. In addition to other direct marketers and manufacturers who sell direct, such as Dell Computer Corporation and Gateway 2000, Inc., manufacturers of PCs sold by the Company, such as Compaq and IBM, have also announced varying plans to sell PCs directly to end users. However, both Compaq and IBM have announced plans to increase their reliance on reseller arrangements with direct marketers such as the Company as part of their own marketing programs designed to compete more effectively with Dell and Gateway. The Company currently believes that direct sales by Compaq and IBM will not have a significant adverse effect upon the Company's net sales.

Most product manufacturers provide the Company with cooperative advertising support in exchange for product coverage in the Company's catalogs. Although the level of cooperative advertising support available to the Company from certain manufacturers has declined, and may decline further in the future, the overall level of cooperative advertising revenues has continued to increase consistent with the Company's increased levels of spending for catalog and other advertising programs. The Company believes that the overall levels of cooperative advertising revenues available over the next twelve months will be consistent with the Company's planned advertising programs.

In connection with the planned relocation of its headquarters facility in the fall of 1998, the Company will incur certain one-time moving and other costs, not expected to exceed $\$ 500,000$, which will be charged to operating costs. In connection with the Offering of the Company's Common Stock that closed in March 1998, the Company reported certain non-recurring, non-cash items in the six months ended June 30, 1998. See "Initial Public Offering" and "Pro Forma and Other Adjustments" below.

## INITIAL PUBLIC OFFERING

On March 6, 1998, the Company closed on its Offering of 3,593,750 shares (including 468,750 shares issued upon the exercise of an underwriters' overallotment option) of Common Stock at an offering price of $\$ 17.50$ per share. Net proceeds to the Company after deducting expenses of the Offering were approximately $\$ 57.3$ million. See "Liquidity and Capital Resources".

PRO FORMA AND OTHER ADJUSTMENTS
The pro forma income statements presented below have been determined by applying the following pro forma and other adjustments to the Company's historical income statements for all periods prior to the quarter ended June 30, 1998:

Pro Forma Adjustments

1. Elimination of stockholder/officer compensation in excess of aggregate established 1998 base salaries ( $\$ 150,000$ ) for all periods prior to the quarter ended June 30, 1998. These amounts generally represented Companyrelated S-Corporation tax obligations payable by the stockholder/officers for periods prior to March 6, 1998. Effective upon the closing of the Offering, these stockholder/officers are being paid annual base salaries aggregating \$600,000.
2. Elimination of the historical income tax benefit/provision for all periods prior to the quarter ended June 30, 1998 (including elimination of the $\$ 4.2$ million income tax benefit related to the establishment of additional deferred tax assets for future tax deductions resulting from the termination of the Company's Subchapter S Corporation status) and establishment of a provision for federal and state income taxes that would have been payable by the Company if taxed under Subchapter C of the Code, assuming an effective tax rate of $39 \%$ after an adjustment for stockholder/officer compensation described in Paragraph 1 above.

Other Adjustments

1. Elimination for the six months ended June 30 , 1998 of an $\$ 870,000$ one-time charge for stock option compensation expense relating to the acceleration in the vesting period of certain of the Company's stock options from seven years

ITEM 2 - MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS-CONTINUED

GENERAL - CONT'D

INCOME STATEMENTS, AS ADJUSTED
(Amounts in thousands, except per share data)

THREE MONTHS ENDED JUNE 30,
1998 NET SALES $1997 \quad$ NET SALES
(PRO FORMA)

| Net sales | \$ | 174,349 | 100.00\% | \$121, 500 | 100.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cost of sales |  | 151, 768 | 87.05 | 104,723 | 86.19 |
| GROSS PROFIT |  | 22,581 | 12.95 | 16,777 | 13.81 |
| Selling, general and administrative expenses |  | 16,042 | 9.20 | 12,791 | 10.53 |
| Additional stockholder/ officer compensation |  | - | - | 30 | . 02 |
| Income from operations |  | 6,539 | 3.75 | 3,956 | 3.26 |
| Interest expense |  | (51) | (.03) | (299) | (.25) |
| Other, net |  | 213 | . 12 | (11) | (.01) |
| Income taxes |  | $(2,613)$ | (1.50) | (1,422) | (1.17) |
| NET INCOME |  | \$4, 088 | 2.34\% | \$ 2,224 | 1.83\% |

Weighted average shares outstanding:

| Basic | 15,414 | 13,861 |
| :---: | :---: | :---: |
| Diluted | 15,938 | 14,124 |

Earnings per share:

| Basic | \$ | . 27 | \$ | . 16 |
| :---: | :---: | :---: | :---: | :---: |
| Diluted | \$ | . 26 | \$ | 16 |

INCOME STATEMENTS, AS ADJUSTED
(Amounts in thousands, except per share data)

SIX MONTHS ENDED JUNE 30,

|  | (PRO FORMA) |  |  | (PRO FORMA) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 342,992 | 100.00\% | \$244, 324 | 100.00\% |
| Cost of sales |  | 298, 462 | 87.02 | 210,168 | 86.02 |
| GROSS PROFIT |  | 44, 530 | 12.98 | 34,156 | 13.98 |
| Selling, general and administrative expenses |  | 32,030 | 9.34 | 26,428 | 10.82 |
| Additional stockholder/ officer compensation |  | - | - | 60 | . 02 |
| Income from operations |  | 12,500 | 3.64 | 7,668 | 3.14 |
| Interest expense |  | (257) | (.07) | (664) | (.27) |
| Other, net |  | 299 | . 09 | (8) |  |
| Income taxes |  | $(4,891)$ | (1.43) | $(2,728)$ | (1.12) |
| NET INCOME |  | 7,651 | 2.23\% | \$ 4, 268 | 1.75\% |

Weighted average shares outstanding:
Basic
14,829
$=======$
$======$

```
Diluted
15,371
14,089
=======
ニニニニニ==
```

Earnings per share：

| Basic | $\$$ | .52 |
| :--- | :--- | :--- |
|  | ＝＝＝＝＝＝ | $\$$ |
| Diluted | $\$ .50$ | $=====$ |
|  | $=======$ | $\$$ |
|  | $======$ |  |

－11－

THREE MONTHS AND SIX MONTHS ENDED JUNE 30, 1998 COMPARED WITH THE THREE MONTHS AND SIX MONTHS ENDED JUNE 30, 1997

The following table sets forth the Company's percentage of net sales (in dollars) of computer systems/memory, peripherals, software, and networking and communications products during the three month and six month periods ended June 30, 1998 and 1997:


NET SALES increased $\$ 52.8$ million, or $43.5 \%$ to $\$ 174.3$ million for the quarter ended June 30, 1998 from \$121.5 million for the comparable period in 1997. Similarly, net sales for the six months ended June 30, 1998 increased $\$ 98.7$ million, or $40.4 \%$, to $\$ 343.0$ million from $\$ 244.3$ million for the comparable six month period in 1997. Growth in net sales was primarily attributable to the continued expansion and increased productivity of the Company's outbound telemarketing group, continued growth in average order size, an increase in the number of catalog mailings and growth in the Company's internet sales. Outbound sales increased $\$ 41.8$ million, or $76.6 \%$, to $\$ 96.4$ million in the three months ended June 30, 1998 from $\$ 54.6$ million for the three months ended June 30, 1997. Inbound and on-line internet sales increased $\$ 11.0$ million, or $16.4 \%$, to $\$ 77.9$ million in the three months ended June 30, 1998 from $\$ 66.9$ million for the three months ended June 30, 1997. Outbound sales for the six months ended June 30, 1998 increased $\$ 74.7$ million, or $69.8 \%$, to $\$ 181.7$ million from $\$ 107.0$ million for the comparable period in 1997, and inbound and online internet sales for the six months ended June 30, 1998 increased $\$ 24.0$ million, or $17.5 \%$, to $\$ 161.3$ million from $\$ 137.3$ million in the comparable period in 1997. System/memory sales increased to $42.4 \%$ and $41.8 \%$ of net sales for the three months and six months ended June 30, 1998, respectively, from $39.3 \%$ and $39.3 \%$ for the respective comparable periods in 1997.

GROSS PROFIT increased $\$ 5.8$ million, or $34.5 \%$, to $\$ 22.6$ million for the quarter ended June 30, 1998 from $\$ 16.8$ million for the comparable quarter in 1997. Gross profit increased for the six months ended June 30, 1998 by $\$ 10.3$ million, or $30.1 \%$ to $\$ 44.5$ million from $\$ 34.2$ million in the comparable period in 1997. The increase in gross profit dollars was primarily attributable to the increase in net sales described above. Gross profit margin decreased from $13.8 \%$ and $14.0 \%$ in the three months and six months ended June 30, 1997, respectively, to $13.0 \%$ each for the three months and six months ended June 30, 1998 due primarily to growth in lower margin system sales, and growth in outbound telemarketing sales, which generally carry lower margins. Declines in average selling prices ("ASPs") in computer systems moderated in the second quarter as newer products increased as a percentage of units sold, and end of life cycle products declined in significance. The Company's gross profit margin as a percentage of net sales may vary on a quarterly basis based upon vendor support programs, product mix, pricing strategies, market conditions and other factors.

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES increased $\$ 3.2$ million, or $25.0 \%$, to $\$ 16.0$ million for the quarter ended June 30, 1998 from $\$ 12.8$ million for the comparable quarter in 1997, but decreased as a percentage of sales from $10.5 \%$ for the three months ended June 30, 1997 to $9.2 \%$ for the three months ended June 30, 1998. Such expenses for the six months ended June 30 , 1998 increased by $\$ 6.5$ million, or $24.6 \%$, to $\$ 32.9$ million from $\$ 26.4$ million in the six months ended

June 30, 1997, but decreased as a percentage of sales from $10.8 \%$ for the six months ended June 30, 1997 period to $9.6 \%$ in the comparable period in 1998. The increase in expenses was primarily attributable to a $\$ 870,000$ one-time charge for stock option compensation expense relating to the acceleration in the vesting period of certain of the Company's stock options from seven to four years in connection with the Offering and increases in volume-sensitive costs such as sales personnel and credit card fees. The decrease as a percentage of net sales was primarily attributable to improved expense control and the leveraging of selling, general and administrative expenses over a larger sales base.

Selling, general and administrative expenses, excluding the one-time charge for stock option compensation expense, increased $\$ 5.6$ million, or $21.2 \%$, to $\$ 32.0$ million for the six months ended June 30, 1998 from $\$ 26.4$ million for the comparable period in 1997, but decreased as a percentage of sales from 10.8\% for the six months ended June 30, 1997 to $9.3 \%$ for the comparable period in 1998.

ADDITIONAL STOCKHOLDER/OFFICER COMPENSATION was $\$ 0.0$ million and $\$ 3.0$ million for the three months and six months ended June 30, 1998, respectively, compared to $\$ 2.4$ million and $\$ 5.4$ million for the respective comparable periods in 1997. These amounts generally represented Company-related federal income tax obligations payable by the stockholder/officers for periods prior to March 6, 1998. Effective upon closing of the Offering, these stockholder/officers are being paid annual base salaries aggregating $\$ 600,000$.

INCOME FROM OPERATIONS increased $\$ 5.5$ million, or $550.0 \%$ to $\$ 6.5$ million for the quarter ended June 30, 1998, from $\$ 1.0$ million for the quarter ended June 30, 1997. Income from operations as a percentage of sales increased from $0.8 \%$ in the three months ended June 30, 1997 to $3.8 \%$ in the comparable period in 1998 for the reasons discussed above. Similarly, income from operations for the six months ended June 30, 1998 increased $\$ 7.0$ million, or $304.3 \%$, to $\$ 9.3$ million from $\$ 2.3$ million in the comparable 1997 period, and income from operations as a percentage of sale increased from $0.9 \%$ for the six months ended June 30, 1997 to $2.7 \%$ for the comparable period in 1998.

Income from operations, excluding both the one-time charge for stock option compensation expense ( $\$ 870,000$ ) and the additional stockholder/officer compensation ( $\$ 2.4$ million, $\$ 3.0$ million and $\$ 5.4$ million for the six months ended June 30, 1998, and the three months and six months ended June 30, 1997, respectively) increased by $\$ 2.5$ million, or $62.5 \%$, to $\$ 6.5$ million for the quarter ended June 30, 1998, from $\$ 4.0$ million the quarter ended June 30, 1997, and increased by $\$ 4.8$ million, or $62.3 \%$, to $\$ 12.5$ million for the six months ended June 30, 1998 from $\$ 7.7$ million for the comparable period in 1997. Such income from operations as a percentage of net sales increased from 3.3\% and 3.1\% for the respective three-month and six-month periods ended June 30, 1997 to $3.8 \%$ and $3.6 \%$ for the respective comparable periods in 1998.

INTEREST EXPENSE decreased $\$ 248,000$, or $82.9 \%$, to $\$ 51,000$ for the quarter ended June 30, 1998 from $\$ 299,000$ for the comparable quarter in 1997. Similarly, interest expense for the six months ended June 30, 1998, decreased \$407,000, or $61.3 \%$, to $\$ 257,000$ from $\$ 664,000$ for the comparable period in 1997. This decrease in interest expense was due primarily to lower average outstanding borrowings generally in the six months ended June 30, 1998, compared to the comparable period in 1997, and particularly, to the full payment of all outstanding bank borrowings at the close of the Offering.

INCOME TAXES for three months ended June 30, 1998 was a provision of $\$ 2.6$ million compared to a provision of \$134,000 for the comparable quarter in 1997. Income taxes for the six months ended June 30, 1998 was a benefit of $\$ 1.2$ million, compared to a provision of \$264,000 for the comparable period in 1997.

Effective with the consummation of the Offering, the Company's S Corporation election was automatically terminated and the Company recorded a tax benefit of approximately $\$ 4.2$ million relating to the establishment of additional net deferred tax assets for future tax deductions resulting from the termination of the S Corporation election. In addition, for the period subsequent to March 6, 1998, the Company recorded income tax expense at the Company's effective tax rate (39\%). For periods prior to the termination of the S Corporation election, the Company was only required to pay New Hampshire Business Profits Tax. NET INCOME for the quarter ended June 30, 1998 increased $\$ 3.5$ million, or $627.4 \%$, to $\$ 4.1$ million from $\$ 562,000$ for the comparable quarter in 1997, principally as a result of the increases in operating income as described above. Net income for the six months ended June 30, 1998 increased $\$ 9.1$ million, or $650.0 \%$, to $\$ 10.5$ million from $\$ 1.4$ million for the comparable period in 1997, principally as a result of the $\$ 4.2$ million income tax benefit and increase in operating income as described above.

PRO FORMA NET INCOME, calculated for periods prior to the quarter ended June 30, 1998, is determined by (i) eliminating stockholder/officer compensation in excess of quarterly base salaries $(\$ 150,000)$ and (ii) by eliminating the actual income tax provision/benefit and adding a provision for federal and state income taxes that would have been payable by the Company under Subchapter C of the Internal Revenue Code ("Code"). Net income for the quarter ended June 30, 1998 was $\$ 4.1$ million, or $\$ .26$ per share, compared to pro forma net income for the quarter ended June 30, 1997 of $\$ 2.2$ million, or $\$ .16$ per share. Pro forma net income for the six months ended June 30, 1998 was $\$ 7.1$ million, or $\$ .46$ per share, compared to $\$ 4.3$ million, or $\$ .30$ per share for the comparable period in 1997.

Excluding a one-time charge for the acceleration of certain stock option compensation expense (described above), the Company would have reported pro forma net income of $\$ 7.7$ million, or $\$ .50$ per share, for the six months ended June 30, 1998, compared to pro forma net income of $\$ 4.3$ million, or $\$ .30$ per share, for the comparable period in 1997, an increase of $\$ .20$ per share, or $67 \%$.

## LIQUIDITY AND CAPITAL RESOURCES

The Company has historically financed its operations and capital expenditures through cash flow from operations and bank borrowings. In March 1998, the Company completed an initial public offering and used the net proceeds of the Offering, aggregating $\$ 57.3$ million, to repay all outstanding bank indebtedness of $\$ 12.9$ million and to pay a dividend of $\$ 33.0$ million to its stockholders of record as of February 27, 1998, equal to substantially all previously taxed, but undistributed, S Corporation earnings of the Company. The remaining net proceeds of $\$ 11.4$ million have been invested in short-term investment securities and are being used for general corporate purposes. The Company believes that funds generated from operations, together with the net proceeds from the Offering and available credit under its bank line of credit, will be sufficient to finance its working capital and capital expenditure requirements at least through 1998.

Net cash provided by operating activities was $\$ 34.5$ million in the six months ended June 30, 1998, as compared to $\$ 7.1$ million provided in the comparable period in 1997. The primary factors historically affecting cash flows from operations are the Company's net income and changes in the levels of accounts receivable, inventories and accounts payable. Historically, inventories and accounts payable have increased as a result of the sales growth of the Company. Accounts receivable have increased primarily due to an increase in open account purchases by commercial customers resulting from the Company's continued efforts to increase its sales to such customers, offset in part by a higher rate of increase in accounts receivable allowances for sales returns and doubtful accounts related to the growth in sales and the disproportionately higher level and complexity of settling claims with vendors.

Capital expenditures were $\$ 3.6$ million in the six months ended June 30 , 1998, as compared to $\$ 2.4$ million in the comparable period in 1997. The majority of the capital expenditures for the first half of 1998 and 1997 relate to computer hardware and software for the Company's management information systems. The Company has been in the process over the last year of upgrading its order management and fulfillment systems to new hardware and software. The conversion is expected to be completed during the third quarter of 1998. Total additional expenditures related to the management information systems for the year ending December 31, 1998 are estimated at $\$ 1.0$ million.

In addition, in connection with the planned relocation of its headquarters facility in the fall of 1998, the Company expects to spend approximately $\$ 2.5$ million in total for leasehold improvements and for furniture and equipment.

As of June 30, 1998, the Company had a credit agreement with a bank providing for short-term borrowings equal to the lesser of $\$ 45$ million or an amount determined by a formula based on accounts receivable and inventory balances. Such borrowings are collateralized by the Company's accounts receivable and inventories (other than inventories pledged to secure trade credit arrangements) and bear interest at the prime rate (8.5\% at June 30, 1998). The credit agreement includes various customary financial and operating covenants, including restrictions on the payment of dividends, except for dividends to stockholders in respect of income taxes, none of which the Company believes significantly restricts its operations. No borrowings were outstanding at June 30, 1998. The Company had $\$ 65.1$ million in outstanding accounts payable at June 30, 1998, including $\$ 10.5$ million for in-transit inventory from vendors not yet received by the Company but for which title passed to the Company upon shipment. Such accounts are generally paid within 30 days of incurrence and will be financed by cash flows from operations or short-term borrowings under the line of credit.

## INFLATION

The Company has historically offset any inflation in operating costs by a combination of increased productivity and price increases, where appropriate. The Company does not expect inflation to have a significant impact on its business in the future.

```
YEAR 2000 COMPLIANT INFORMATION SYSTEMS
```

The change in date from 1999 to 2000 poses potential problems for many computer and electro-mechanical systems around the world. Some of the Company's systems could be affected by this problem which could have a material adverse effect on the Company's business, financial condition and results of operations. In order to minimize any potential disruption to the Company's business, the Company has an active, on-going program to evaluate its systems and take corrective action prior to the millennium change. A full-time senior manager is responsible for managing the Year 2000 Project, which is comprised of five phases: Awareness, Assessment, Renovation, Validation and Implementation. For each system that is determined to be non-compliant, the Company will take one of the following three courses of action to achieve date compliance: (i) renovate (convert) the current system; (ii) replace the current system with a new date compliant system; or (iii) retire the current system because it no longer serves a valid business need.

The Company is investigating the extent to which its systems may be affected and communicating to all of its system vendors concerning timely and completed remedies for those systems requiring modification. The Company currently believes it will be able to modify or replace any affected systems in time to minimize any detrimental effect on operations. While it is currently not possible to give an accurate estimate of the cost of this work, the Company expects that such costs will not be material to the Company's results of operations. System maintenance or software modification costs will be expensed as incurred, while the costs of new software (such as the new order management and fulfillment software) will be capitalized and amortized over the software's expected useful life.

The Company is also communicating with all third-parties on which it relies to assess their progress in evaluating their systems and implementing appropriate corrective measures. Furthermore, the Company is actively encouraging its customers to undertake their own Year 2000 Compliance projects in order to insure the continued viability of the Company's commercial business pursuits. The Company has been taking, and will continue to pursue, all reasonably necessary steps to protect its operations, assets and the interests of its customers, shareholders, employees and community partners.

PC CONNECTION, INC.
PART I - FINANCIAL INFORMATION
ITEM 3 - QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Not applicable for the Company until fiscal year ending December 31, 1998.
-16-

ITEM 1 - LEGAL PROCEEDINGS

Not applicable
ITEM 2 - CHANGES IN SECURITIES AND USE OF PROCEEDS

Not applicable
ITEM 3 - DEFAULTS UPON SENIOR SECURITIES
Not applicable
ITEM 4 - SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
Not applicable
ITEM 5 - OTHER INFORMATION
Not applicable
ITEM 6 - EXHIBITS AND REPORTS ON FORM 8-K
(a)

EXHIBITS

Exhibit
Number Description
------ ----------
27
Financial Data Schedule
(b) REPORTS ON FORM 8-K
(i) None

## PC CONNECTION, INC.

JUNE 30, 1998

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PC CONNECTION, INC.

August 7, 1998
By: /s/
Wayne L. Wilson
President and Chief Operating Officer

By: /s/

## Mark A. Gavin

Vice President of Finance and Chief Financial Officer

This schedule contains summary financial information extracted from the Company's quarterly financial statements on Form 10-Q and is qualified in its entirety by reference to such financial statements.

1,000

## 6-MOS

DEC-31-1998
JAN-01-1998
JUN-30-1998
22,998
0
40, 834
6,337
58,885
123,685
18,937
135,455
76,165
0
0
154
59,136
135,455
174,349
174,349
151, 768
151, 768
(213)

523
51
6,701
2,613
4,088
0
0
0
4, 088
. 27
. 26

