## FORM 8-K

CURRENT REPORT Pursuant
to Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934
Date of report (Date of earliest event reported) October 21, 2004

PC Connection, Inc.
(Exact Name of Registrant as Specified in Its Charter)

> Delaware
(State or Other Jurisdiction of Incorporation)
0-23827 02-0513618
(Commission File Number)
(IRS Employer Identification No.)
Rt. 101A, 730 Milford Road Merrimack, NH 03054
(Address of Principal Executive Offices)
(Zip Code)
(603) 683-2000
(Registrant's Telephone Number, Including Area Code)
Not Applicable
(Former Name or Former Address, if Changed Since Last Report)
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
|_| Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
|_| Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

I_| Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
|_| Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02. Results of Operations and Financial Condition

On October 21, 2004, PC Connection, Inc. announced its financial results for the quarter ended September 30, 2004. The full text of the press release issued in connection with the announcement is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

The information in this Form 8-K (including Exhibit 99.1) shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

Item 9.01. Financial Statements and Exhibits
(c) Exhibits

The following exhibit relating to Item 2.02 shall be deemed to be furnished, and not filed:

### 99.1 Press Release issued by PC Connection, Inc. on October

 21, 2004.Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

REGISTRANT

PC CONNECTION, INC.
By:Patricia Gallup
Patricia Gallup
President and Chief Executive Officer

## Exhibit

99.1

Description
Press Release issued by PC Connection, Inc. on October 21, 2004.

PC Connection, Inc. Reports Third Quarter Results
22\% Growth in Earnings Per Share
$17 \%$ Net Sales Growth in Large Corporate Accounts
Chief Financial Officer Resigns

MERRIMACK, N.H.--(BUSINESS WIRE)--Oct. 21, 2004--PC Connection, Inc. (NASDAQ:PCCC), a leading direct marketer of information technology products and solutions, today announced results for the quarter ended September 30, 2004. Net sales for the three months ended September 30, 2004 increased by $\$ 1.9$ million, or $0.5 \%$, to $\$ 351.3$ million from $\$ 349.4$ million for the quarter ended September 30, 2003. Net income for the quarter ended September 30, 2004, on a generally accepted accounting principles (GAAP) basis, was $\$ 2.8$ million, or $\$ .11$ per share, compared to $\$ 2.2$ million, or $\$ .09$ per share, for the quarter ended September 30, 2003.

The three-month period ended September 30, 2004 included special charges that reduced earnings and earnings per share. Had these charges not been recorded, pro forma net income for the quarter ended September 30, 2004 would have been $\$ 3.9$ million, or $\$ .16$ per share, compared to $\$ 2.2$ million, or $\$ .09$ per share, for the quarter ended September 30, 2003, a $78 \%$ increase. The three-month period ended September 30, 2003 did not include any special charges. A reconciliation between net income on a GAAP basis and pro forma net income is provided in a table immediately following the Consolidated Income Statements.

Net sales for the nine months ended September 30, 2004 increased by $\$ 59.7$ million, or $6.3 \%$, to $\$ 1,014.2$ million from $\$ 954.5$ million for the corresponding period a year ago. Net income for the nine months ended September 30, 2004, on a GAAP basis, was $\$ 6.2$ million, or $\$ .25$ per share, compared to $\$ 5.2$ million, or $\$ .21$ per share, for the corresponding period a year ago. The nine-month periods ended September 30, 2004 and 2003 included special charges that reduced earnings and earnings per share. Had these charges not been recorded, pro forma net income for the nine months ended September 30, 2004 would have been $\$ 8.5$ million, or $\$ .33$ per share, compared to $\$ 5.4$ million, or $\$ .22$ per share, for the comparable period a year ago. A reconciliation between net income on a GAAP basis and pro forma net income is provided in a table immediately following the Consolidated Income Statements.

The Company also announced that Mark Gavin resigned as CFO effective today, and a search for his replacement has been initiated. On an interim basis, Jack Ferguson, Treasurer, will assume the duties of CFO, and Stephen Baldridge, Vice President of Finance and Corporate Controller, will oversee the Company's investor communication activities. Patricia Gallup, Chairman and Chief Executive Officer, said, "Jack and Steve are experienced members of our financial team, and we expect a smooth transition of Mark's duties."

Consolidated gross margins, as a percentage of net sales, improved year over year in the third quarter of 2004 by 90 basis points. Gross profit margin as a percentage of net sales was $11.2 \%$ in the third quarter of 2004, compared to $10.8 \%$ in the second quarter of 2004, and $10.3 \%$ in the third quarter of 2003. The Company has, for the third quarter of 2004, revised its estimates relating to vendor consideration in Issue No. 02-16 of the Emerging Issues Task Force (EITF) and has reclassified additional advertising reimbursements from vendors in excess of advertising costs incurred of $\$ 1.2$ million from selling, general, and administrative (SG\&A) expenses to cost of goods sold and inventory. Such excess advertising reimbursements had been recorded as an offset to SG\&A expenses, and this reclassification resulted in an increase in gross margin of $0.2 \%$ for the third quarter of 2004. As previously stated, the Company expects that its gross profit margin as a percentage of net sales may vary by quarter based upon vendor support programs, product mix, pricing strategies, market conditions, and other factors.

Net sales for the small- and medium-sized business (SMB) segment increased by $9.1 \%$ from the third quarter of 2003 to $\$ 195.9$ million and increased sequentially by $1.0 \%$ over the immediately preceding quarter. Sales to government and education customers (Public Sector segment) declined for the quarter by $24.8 \%$ over the third quarter of 2003 to $\$ 77.9$ million, but increased sequentially by $22.9 \%$ from the immediately preceding quarter. Sales to the federal government increased sequentially by $65.7 \%$ but declined year over year by $64.8 \%$. As announced in August, the Company was awarded a new GSA Contract which allows its GovConnection subsidiary to more efficiently market
products and services to a wide variety of U.S. Government agencies. Sales to state, local, and education customers grew sequentially this quarter by $13.9 \%$ and year over year by $15.1 \%$. Gross margins for both the SMB and the Public Sector segments improved in the quarter by $1.0 \%$ and $1.8 \%$, respectively, over the year ago quarter. Sales to large corporate accounts customers increased by $16.9 \%$ from the third quarter of 2003 to $\$ 77.5$ million but decreased sequentially by $0.6 \%$ from the immediately preceding quarter.

Consolidated annualized sales productivity increased to $\$ 2.5$ million per sales representative in the third quarter of 2004 from $\$ 2.4$ million per sales representative in the third quarter of 2003. The total number of sales representatives increased to 571 at September 30, 2004 from 570 at June 30, 2004 but decreased from 580 at September 30, 2003.

Total SG\&A expenses as a percentage of sales were $9.3 \%$ in the third quarter of 2004 (including the EITF reclassification referred to above, which increased this rate by $0.3 \%$ ), compared to $9.2 \%$ in the corresponding period a year ago. The Company expects that its SG\&A expenses as a percentage of net sales may vary by quarter depending on changes in sales volume and the effect of any excess vendor advertising reimbursements, as well as the levels of continuing investments in key growth initiatives.

Notebook computer systems and PDAs continued to be the Company's largest product category, accounting for $21.6 \%$ of net sales in the third quarter of 2004 compared to $20.9 \%$ of net sales for the corresponding period a year ago. Desktop and server computer systems accounted for $13.9 \%$ of net sales in the third quarter of 2004, compared to $14.2 \%$ for the corresponding 2003 period. The average selling prices of computer systems decreased $0.9 \%$ in the third quarter of 2004 compared to the corresponding period a year ago, but increased $4.0 \%$ compared to the second quarter of 2004.

Ms. Gallup concluded, "We are encouraged by the progress we have made in improving our overall financial performance and operational effectiveness. We believe that PC Connection is well positioned to gain market share and that we have the strategies and resources needed to deliver enhanced long-term shareholder value."

About PC Connection, Inc.
PC Connection, Inc., a Fortune 1000 company, operates three sales subsidiaries, PC Connection Sales Corporation of Merrimack, NH, GovConnection, Inc. of Rockville, MD, and MoreDirect, Inc. of Boca Raton, FL. PC Connection Sales Corporation (1-800-800-5555) is a rapid-response provider of information technology (IT) products and solutions offering more than 100,000 brand-name products to businesses through its staff of technically trained sales account managers and catalog telesales representatives, catalogs, and publications, and its web site at www.pcconnection.com. The subsidiary serves the Apple/Macintosh community through its MacConnection division (1-800-800-2222), which also publishes specialized catalogs and is online at www.macconnection.com. GovConnection, Inc. (1-800-800-0019) is a rapid-response provider of IT products and solutions to federal, state, and local government agencies and educational institutions through specialized account managers, catalogs, and publications, and online at www.govconnection.com. MoreDirect, Inc. (www.moredirect.com) provides corporate technology buyers with a comprehensive web-based e-procurement solution and in-depth IT supply-chain expertise, serving as a one-stop source by aggregating more than 300,000 products from the inventories of leading IT wholesale distributors and manufacturers. All three subsidiaries can deliver custom-configured computer systems overnight.

A live webcast of PC Connection management's discussion of the third quarter will be available on the Company's Web site at www.pcconnection.com and on www.streetevents.com. The webcast will begin today at 10:00 a.m. Eastern Time.
"Safe Harbor" Statement Under the Private Securities Litigation Reform Act of 1995: This release contains forward-looking statements that are subject to risks and uncertainties, including, but not limited to, the impact of changes in market demand and the overall level of economic activity, or in the level of business investment in information technology products, competitive products and pricing, product availability and market acceptance, new products, fluctuations in operating results and other risks detailed under the caption "Factors That May Affect Future Results and Financial Condition" in the Company's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission for the quarter ended June 30, 2004. More specifically, the statements in this release concerning the Company's outlook for the remainder of 2004 and the statements concerning the Company's gross margin percentage and selling and administrative costs
and other statements of a non-historical basis (including statements regarding implementing strategies for future growth, the ability of the Company to improve sales productivity and increase its active customers) are forward-looking statements that involve certain risks and uncertainties. Such risks and uncertainties include the ability to realize market demand for and competitive pricing pressures on the products and services marketed by the Company, the continued acceptance of the Company's distribution channel by vendors and customers, continuation of key vendor and customer relationships and support programs and the ability of the Company to hire and retain qualified sales representatives and other essential personnel.

CONSOLIDATED SELECTED FINANCIAL HIGHLIGHTS
At or for the Three Months
Ended September 30,
(Dollars and shares in 20042003
thousands, except operating data, price/earnings ratio and per share data)

Operating Data:

| Net sales growth | 0.5\% | 2.5\% |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Diluted earnings per share change | 22.2 |  | - |  |  |
| Gross profit margin | 11.2 |  | 10.3 |  |  |
| Operating margin | 1.4 |  | 1.1 |  |  |
| Return on equity (1) | 7 |  | 5.7 |  |  |
| Catalogs distributed | 6,887,000 |  | 8,258,000 |  | (16.6)\% |
| Orders entered (2) | 310,000 |  | 335,000 |  | (7.5) |
| Average order size (2) | \$1,341 |  | \$1,303 |  | 2.9 |
| Inventory turns (1) | 16 |  | 19 |  |  |
| Days sales outstanding | 41 |  | 48 |  |  |
| Product Mix: |  |  |  |  |  |
| Notebooks \& PDAs | 75,894 | 21.6 | 73,012 | 20.9\% | 4.0\% |
| Desktop/Servers | 48,858 | 13.9 | 49,686 | 14.2 | (1.7) |
| Storage Devices | 27,635 | 7.9 | 31,099 | 8.9 | (11.1) |
| Software | 41,958 | 11.9 | 37,581 | 10.7 | 11.7 |
| Net/Com Products | 25,703 | 7.3 | 27,834 | 8 | (7.7) |
| Printers \& Printer |  |  |  |  |  |
| Supplies | 37,065 | 10.6 | 39,903 | 11.4 | (7.1) |
| Video, Imaging \& Sound | 41,407 | 11.8 | 41,003 | 11.7 | 1 |
| Memory \& System |  |  |  |  |  |
| Enhancements | 19,068 | 5.4 | 19,778 | 5.7 | (3.6) |
| Accessories/Other | 33,677 | 9.6 | 29,524 | 8.5 | 14.1 |
|  | 351, 265 | 100.0\% | 349,420 | 100.0\% | 0.5 |

Net Sales of Enterprise Server and Networking Products
(included in the above Product Mix):
94,935 $27.0 \% \quad 95,730 \quad 27.0 \% \quad$ (0.8)\%

Stock Performance
Indicators:
Actual shares
outstanding 25,050 24,763

Total book value per
share
Tangible book value per
share
,
24,763
$\$ 6.54$
$\$ 6.30$

Closing price
$\$ 4.63$
$\$ 4.80$
Market capitalization \$172,094 \$232, ${ }^{277}$
Trailing price/earnings
ratio (3)
25
28
(1) Annualized
(2) Does not reflect cancellations or returns
(3) Earnings is based on the last four quarters

SELECTED SEGMENT INFORMATION
For the Three Months
Ended September 30, 20042003
(Dollars in thousands)

| Net | Gross | Net |
| :---: | :--- | :--- |
| Sales | Margin(\%) Sales | Margin |


| PC Connection Sales |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Corporation (SMB) | 195,943 | 12.2\% | 179,565 | 11.2\% |
| GovConnection (Public |  |  |  |  |
| MoreDirect (Large |  |  |  |  |
| Account) | 77,458 | 10.2 | 66,259 | 11.3 |
| Total | 351, 265 | 11.2\% | 349,420 | 10.3\% |

CONSOLIDATED INCOME STATEMENTS

| Three Months Ended September 30, | 2004 |  | 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
| (Amounts in thousands, except per share data) | Amount \% | of Net Sales | Amount | \% of Net Sales |
| Net sales | 351,265 | 100.00\% | 349,420 | 100.00\% |
| Cost of sales | 311, 859 | 88.78 | 313,494 | 89.72 |
| Gross Profit | 39,406 | 11.22 | 35,926 | 10.28 |
| Selling, general and administrative expenses | 32,765 | 9.33 | 32,059 | 9.17 |
| Restructuring costs and other special charges | 1,800 | . 51 | - | - |
| Income From Operations | 4,841 | 1.38 | 3,867 | 1.11 |
| Interest expense | (334) | (.10) | (270) | (.08) |
| Other, net | 35 | . 01 | 27 | . 01 |
| Income tax provision | $(1,725)$ | (.49) | $(1,444)$ | (.42) |
| Net Income | 2,817 | . $80 \%$ | 2,180 | . $62 \%$ |


| Weighted average common shares outstanding: |  |  |
| :---: | :---: | :---: |
| Basic | 25,047 | 24,741 |
| Diluted | 25,215 | 25,322 |
| Earnings per common share: |  |  |
| Basic | . 11 | . 09 |
| Diluted | . 11 | . 09 |

## CONSOLIDATED INCOME STATEMENTS

Nine Months Ended

| September 30, | 2004 |  | 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
| (Amounts in thousands, except per share data) | Amount | of Net Sales | Amount | \% of Net Sales |
| Net sales | 1,014, 235 | 100.00\% | 954,515 | 100.00\% |
| Cost of sales | 904,742 | 89.20 | 853,157 | 89.38 |
| Gross Profit | 109,493 | 10.80 | 101,358 | 10.62 |
| Selling, general and administrative expenses | 94,938 | 9.36 | 91,716 | 9.61 |
| Restructuring costs and other special charges | 3,583 | . 36 | 397 | 0.04 |
| Income From Operations | 10,972 | 1.08 | 9,245 | 0.97 |
| Interest expense | $(1,059)$ | (.10) | (849) | (.09) |
| Other, net | 136 | . 01 | 125 | . 01 |
| Income tax provision | (3, 818 | (.38) | $(3,363)$ | (.35) |
| Net Income | 6,231 | .61\% | 5,158 | 54\% |

Weighted average common
shares outstanding:
Basic
Diluted

| 25,018 |  |
| :---: | :---: |
| $=========$ | 24,686 <br> 25,271 |
| $=======$ |  |
| 25,058 |  |

Earnings per common
share:
Basic
Diluted

| .25 | $================$ |
| :--- | :--- |
| .25 | ========== |



LIABILITIES AND STOCKHOLDERS' EQUITY

Current Liabilities:
Current maturities of capital
lease obligation to affiliate
Note payable - bank
Accounts payable
Accrued expenses and
other liabilities
Acquisition earn-out
obligation
Total current
liabilities

| 362 | 334 |
| :---: | :---: |
| - | 5,614 |
| 90,557 | 112,538 |
| 18,336 | 13,063 |
| - | 11,593 |
| 109,255 | 143,142 |
| 5,813 | 6,088 |
| 3,370 | 2,867 |
| 118,438 | 152,097 |

Stockholders' Equity:
Common stock

| capital | 76,798 | 76,428 |
| :---: | :---: | :---: |
| Retained earnings | 89,025 | 82,794 |
| Treasury stock at cost | $(2,286)$ | $(2,286)$ |
| Total stockholders' |  |  |
| equity | 163,791 | 157,189 |
| Total liabilities and |  |  |
| stockholders' equity | 282,229 | 309,286 |

(1) Cash escrow established for the MoreDirect, Inc. acquisition

CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY
Nine Months Ended September 30, 2004 (Amounts in thousands)
Common Stock AdditionalRetained
Shares Amount Capital Earnings

| Balance - December 31, 2003 | 25,342 | 253 | 76,428 | 82,794 |
| :---: | :---: | :---: | :---: | :---: |
| Exercise of stock options, including income tax benefits | 33 | 1 | 165 | - |
| Issuance of stock under employee stock purchase plan | 37 | - | 205 | - |
| Net income | - | - | - | 6,231 |
| Balance - September 30, 2004 | 25,412 | 254 | 76,798 | 89, 025 |
|  | Treasur | y Share |  |  |
|  | Shares | Amount | Total |  |
| Balance - December 31, 2003 | -362 | -2,286 | 157,189 |  |
| Exercise of stock options, including income tax benefits | - | - | 166 |  |
| Issuance of stock under employee stock purchase plan | - | - | 205 |  |
| Net income | - | - | 6,231 |  |
| Balance - September 30, 2004 | -362 | $-2,286$ | 163,791 |  |

CONSOLIDATED STATEMENTS OF CASH FLOWS
Nine Months Ended September 30,
(Amounts in thousands)
2004
2003
Cash Flows from
Operating Activities:

| Net income <br> Adjustments to reconcile net <br> income to net cash provided <br> by operating activities: | 6,231 | 5,158 |
| :--- | :---: | :---: |
| Depreciation and <br> amortization |  |  |
| Deferred income taxes <br> Provision for doubtful <br> accounts | 5,340 |  |
| Loss (gain) on disposal <br> of fixed assets | $(1,156)$ | 6,500 |
| Changes in assets and <br> liabilities: | 3,083 | $(1,867)$ |
| Accounts receivable <br> Inventories <br> Prepaid expenses and <br> other current assets <br> Other non-current <br> assets | 9,323 |  |


| Accounts payable | $(21,981)$ | 32,810 |
| :---: | :---: | :---: |
| Income tax benefits from exercise of stock options | 90 | 152 |
| Accrued expenses and other liabilities | 5,273 | 2,123 |
| Net cash provided by operating activities | 18,511 | 15,286 |
| Cash Flows from Investing Activities: |  |  |
| Purchases of property and equipment | $(2,449)$ | $(1,907)$ |
| Proceeds from sale of property and equipment | 3 | 1 |
| Payment of acquisition earn-out obligation | $(11,095)$ | $(10,800)$ |
| Cash escrow distributed for acquisition | 5,000 | 5,000 |
| Net cash used for investing activities | $(8,541)$ | $(7,706)$ |
| Cash Flows from Financing Activities: |  |  |
| Proceeds from shortterm borrowings | 270,686 | 109,333 |
| Repayment of short-term borrowings | $(276,300)$ | $(109,333)$ |
| Repayment of capital lease obligation to affiliate | (247) | (140) |
| Exercise of stock options | 76 | 290 |
| Issuance of stock under employee stock purchase plan | 205 | 212 |
| Net cash (used for) provided by financing activities | $(5,580)$ | 362 |
| Increase in cash and cash equivalents | 4,390 | 7,942 |
| Cash and cash equivalents, beginning of period | 2,977 | 1,797 |
| Cash and cash equivalents, end of period | 7,367 | 9,739 |

