# SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, D.C. 20549

## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934
Date of Report (Date of Earliest Event Reported): December 10, 2003

## PC CONNECTION, INC. <br> (Exact Name of Registrant as Specified in its Charter)

Delaware
(State or Other Jurisdiction of Incorporation)

0-23827
(Commission File Number)
Rt. 101A, 730 Milford Road,
Merrimack, New Hampshire (Address of Principal Executive Offices)

02-0513618
(IRS Employer Identification No.)

03054
(Zip Code)

Item 5. Other Events and Required FD Disclosure.
On December 11, 2003, PC Connection, Inc., a Delaware corporation ("PCC"), is planning to participate in the Raymond James IT Supply Chain Conference, and will be discussing various aspects of its business. During the course of those discussions, certain limited financial information and other limited facts of its business will be presented to investors. This information is included in Item 7(c) below as an Exhibit.

## Item 7. Financial Statements, Pro Forma Financial Information and Exhibits.

(c) Exhibits
99.1 Information for Investor Meetings.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

REGISTRANT
PC CONNECTION, INC.
By: /s/ Mark A. Gavin

Mark A. Gavin
Senior Vice President of Finance
and Chief Financial Officer

## EXHIBIT INDEX

## Exhibit Number

## Description

99.1

Information for Investor Meetings.


## SAFE HARBOR STATEMENT

This presentation contains forward-looking statements that are subject to risks and uncertainties, including, but not limited to, the impact of changes in market demand and the overall level of economic activity, or in the level of business investment in information technology products, competitive products and pricing, product availability and market acceptance, new products, fluctuations in operating results and other risks detailed under the caption "Factors That May Affect Future Results and Financial Condition" in the Company's 2003 Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission for the quarter ended September 30, 2003. More specifically, the statements in this release concerning the Company's outlook for the balance of 2003 and the statements concerning the Company's gross margin percentage and selling and administrative costs and other statements of a non-historical basis (including statements regarding implementing strategies for future growth, the ability of the Company to regain its model of profitable growth and the expected benefits of the Company's electronic commerce strategy) are forward-looking statements that involve certain risks and uncertainties. Such risks and uncertainties include the ability to realize market demand for and competitive pricing pressures on the products and services marketed by the Company, the continued acceptance of the Company's distribution channel by vendors and customers, continuation of key vendor relationships and support programs and the ability of the Company to hire and retain qualified sales representatives and other essential personnel.

## PC CONNECTION, INC.

Fortune 1000

- Founded 1982
- Employees 1,400
- Exchange

NASDAQ

- Symbol
- Shares Outstanding PCCC
- Float
- Market Capitalization
24.8 Million
- 2002 Sales :
- Total Book Value Per Share
7.4 Million
\$217 Million
- Tangible Book Value Per Share
\$1.19 Billion\$6.30

Closing Price - 11/30/03
Closing Price - 11/30/03 ..... \$8.75$\$ 4.80$


## BUSINESS OVERVIEW

- A rapid response provider of information technology (IT) products and solutions
- Operates through three sales subsidiaries
- Relationship-based model with 580 sales representatives
- Multiple vendor relationships
- Offering more than 100,000 brand-name products


# ORGANIZATIONAL STRUCTURE \& BUSINESS SEGMENTS 



## Awards \& Recognition



- Ranked \#2 by Inc. Magazine's list of 500 -fastest growing companies
- Nine-Time Winner of the PC World Class Award
- Named Best Company by Boston Computer Society User Group
- Winner of National Entrepreneur of the Year Award for Principle-Centered Management
- Holder of the Better Business Bureau Torch Award for Business Ethics
- Ranked \#7 on Business Week list of "World's Top 100 Technology Companies"
- BizRate Circle of Excellence: Nation's Best Online Service


## PC CONNECTION,

## A WIDELY RECOGNIZED BRAND NAME



## BUILDING ADDITIONAL BRANDS:

## PCConnection

 GovConnection
## M() RE

 DIRECT
## PCConnection

## PC Sales Corporation (SMB Segment)

- Leading direct marketer of information technology products and solutions
- Focused on small- and medium-sized businesses (SMBs)
- Utilize outbound telemarketing, catalog and website marketing


## PCConnection

- Differentiated by providing superior service and value to customers
- Number of sales representatives - 390 (as of September 30, 2003)
- 2002 annual sales - $\$ 703$ million


## GovConnection

## GovConnection, Inc. (Public Sector)

- Public sector customers are separated into four distinct market sectors:


## Federal

State and Local

K-12
Higher Ed

- Utilize field sales, outbound telemarketing, catalog and website


## GovConnection

■ General seasonality of business:

|  | $\frac{\text { Q1 }}{}$ | Q2 | Q3 | Q4 | Total |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Federal | $15 \%$ | $17 \%$ | $33 \%$ | $35 \%$ | $100 \%$ |
| Education | $19 \%$ | $29 \%$ | $31 \%$ | $21 \%$ | $100 \%$ |
| State and Local | $20 \%$ | $31 \%$ | $26 \%$ | $23 \%$ | $100 \%$ |

## GovConnection

- Number of sales representatives - 111 (as of September 30, 2003)
- 2002 annual sales - $\$ 294$ million


## M()RE* DIRECT

## MoreDirect, Inc.

- Provides efficient IT hardware procurement system for large customers
- Knowledgeable, high-level field sales account managers with $10-20$ years experience in IT hardware
- Aggregates inventories of leading wholesale distributors and manufacturers
(virtual inventory - no warehousing or logistics)


## M() RE" DIRECT

- Provides asset tracking, serial number and invoice data directly into customers back-end systems
- Number of sales representatives - 79 (as of September 30, 2003)
- 2002 pro forma annual sales - $\$ 249$ million


## OFFERING CHOICE AND SUPERIOR SERVICE IS OUR COMPETITIVE ADVANTAGE



PCConnection

## PRODUCTS - "YOUR BRANDS"

■ Over 1,400 Manufacturers
■ \$50M of Inventory On Hand

- Distribution Partnerships (Ingram, Tech Data, Others)


## HARDWARE SUPPORT - "YOUR WAY"

- Custom Configuration
- Image Loading
- Asset Tagging
- Rollout Management
- Custom Services


## LOGISTICS - "NEXT DAY"

- Warehouse on Airborne facility
- 200,000+ square feet
- Shipping through 3:00 a.m.
- 99.5\% Fill Rate


PCConnection

## BROAD PRODUCT SELECTION



PCConnection

## MULTIPLE VENDOR RELATIONSHIPS



## PURSUING LARGE MARKET OPPORTUNITIES

(\$ in millions)

|  | Market <br> (1) <br> Opportunity | Pro Forma <br> Net Sales <br> 2002 (2) | Company <br> Market <br> Share |
| :--- | ---: | ---: | :--- |
| Small- and Medium-Sized <br> Businesses | $\$ 80,000$ | $\$ 703$ | $0.88 \%$ |
| Government \& Education | 48,000 | 294 | $0.61 \%$ |
| Large Corporate Accounts | 85,000 | 249 | $0.29 \%$ |
|  | $\$ 213,000$ | $\$ 1,246$ | $0.58 \%$ |

(1) IDC and PC Connection estimates
(2) The pro forma net sales assumes the acquisition of MoreDirect had taken place January 1, 2002


## GROWTH STRATEGIES OVERVIEW

- Improve Sales Productivity
- Increase the Number of Sales Representatives
- Improve Product Margins
- Leverage the Power of Internet Technology
- Heighten Focus on Enterprise Server and Networking Opportunities


PCConnection

## GROWTH STRATEGIES OVERVIEW

- Expand Product and Service Offerings
- Sharpen Focus on High-Growth Customer Segments
- Pursue Strategic Acquisitions and Alliances


PCConnection

## IMPROVE SALES PRODUCTIVITY

| (S in thousands) |  |  | verage P | uctivity |
| :---: | :---: | :---: | :---: | :---: |
| Company Segments | Net Sales 2002 (1) | Reps <br> Annual | $\begin{aligned} & \text { Annual } \\ & 2002 \text { (1) } \end{aligned}$ | Target |
| Small- and Medium-Sized Businesses | \$ 703,505 | 341 | \$2,063 | \$3,000 |
| Government \& Education | 293,938 | 99 | 2,969 | 3,500 |
| Large Corporate Accounts | 248,564 | 72 | 3,452 | 4,000 |
| Total/Average | \$1,246,007 | 512 | \$2,434 | \$3,200 |
| (1) The pro forma information assumes the acquistion of MoreDirect had taken place January 1, 2002 |  |  |  |  |

IMPROVE TRAINING IN KEY AREAS


PCConnection

## AREAS OF CONCENTRATION FOR TRAINING PROGRAMS

- Account Manager training
- Technical Certifications in key areas
- Online interactive training at the employee's desk
- Continuing sales skills training

■ Ongoing training partnerships with key vendors

## INCREASE THE NUMBER OF SALES REPRESENTATIVES

|  | Q4 02 | Q1 03 | Q2 03 | Q3 03 |
| :--- | :---: | :---: | :---: | :---: |
| SMB | 341 | 330 | 355 | 390 |
| Public Sector | 99 | 101 | 114 | 111 |
| Large Account | 72 | 74 | 77 | 79 |
| Total | 512 | 505 | 546 | 580 |

## ACCOUNT MANAGER TENURE

(In Months)


PCConnection

## IMPROVE PRODUCT MARGINS

- Enhancement of add-on sales for accessories and consumables
- Increase sales of enterprise-class products as a percent of total net sales
- Increase account penetration with PC Connection and third-party value-added service offerings
- Greater focus on solution sales


## INTERNET BUSINESS ACCOUNTS (IBAs)



- $24 \times 7$ Purchasing
- Centralized Purchasing Control
- Account-Specific Pricing
- Integration with Customer Procurement Systems
- Reduced Transaction Costs
- Increased Sales Productivity
- Lower Return Rate
- Less Discounting


## INTERNET BUSINESS ACCOUNT PROGRAM

(Excluding MoreDirect)

New Web Site
Rolled Out


## HEIGHTEN FOCUS ON ENTERPRISE \& NETWORKING

- Focus on Enterprise Solution Sales Cycle
- Increase Technical Staff Certifications
- Complete IT Lifecycle Services
- Customer Briefing Center
- Product Mix Shifting from Desktop to Enterprise


## ENTERPRISE SOLUTION SALES CYCLE



## TECHNICAL STAFF CERTIFICATIONS

PC Connnection invested 1,950 man-hours in certification training during FY02

- HP Master ASE SAN Architect, High Availability \& Clustering
- HP StorageWorks for Unix
- HP: STAR NCP Network Connectivity, NTP \& TCP
- Veritas High Availability
- Veritas Data Protection (May 2003)
- Microsoft MCSE \& MCPS
- Cisco CCNA, CCDA
- Sun Solaris CSA \& CNA
- Checkpoint CCSA \& CCSE
- Citrix MetaFrame
- CompTIA: A+ Core, Network+, Server+, Linux+
- 3Com CSA, CSE \& NBX
- IBM: PSS \& PSE
- Nortel: Switching Core Technology
- Novell: CNE


## COMPLETE IT LIFECYCLE SERVICES

PC Connection is focused on helping customers solve business problems through the application of technology products and servicesHardware Management

- Installation
- Configuration
- System Rollouts
- Asset Management
- Logistics Support
- Desktop Management
- Image Loading
- Managed Virus Protection
- Maintenance Contracts
- Warranty Upgrades
- Damage Protection
- Leasing
- Obsolete Asset Disposition
- Technology Refresh
- Staff Augmentation
- Networking
- SAN Design \& Installation
- Network Security
$\square$ Wireless LAN Support
- IT Assessment

LAN/WAN Architecture

- Storage Consulting
$\square$ Staff Augmentation
- Cable Plant (wiring)

Software
Asset Management - License Compliance - Deployed vs. Owned Analysis

- Site Licensing Programs
- Image Management
- Installation \& Migration


## CUSTOMER BRIEFING CENTER

- Working Lab Environment Used for Customer Visits and Training
- Cornerstone of PCC Customer Events
- Invite Top Customers/Prospects to HQ - Expenses Paid by PCC
- Feature Industry Analyst and Vendor Exec as Keynote Speaker
- Utilize Lab Environment for Solution Demonstrations
- Provide Case Studies from PCC and Vendor Engineer Experiences
- Initiate Account Planning Sessions with PCC and Vendor Reps
- Solutions
- Storage Mgt
- Security
- Disaster Recovery
- SAN
- Messaging



## PRODUCT MIX SHIFTING FROM DESKTOP TO ENTERPRISE

1996

Notebook \&


2002


## PURSUE STRATEGIC ACQUISITIONS

■ Consolidating Industry Creates Opportunities
■ Strategy Built on Experience \& Discipline

- Acquire New Customers
- Strengthen Product Offerings
- Add Management Talent
- Immediately Accretive to Earnings and Operating Metrics
- Culture \& Fit are Crucial



## NET SALES BY SEGMENT

(\$ in thousands)


PCConnection

## Q4 2003 SALES TRENDS

|  | \% Change Over Prior Year Month |  |
| :--- | :---: | :---: |
|  | October |  |
| SMB | $23.4 \%$ | November |
| Public Sector: |  | $16.5 \%$ |
| Federal | $28.4 \%$ |  |
| Sled | $28.1 \%$ | $8.9 \%$ |
| $\quad$ Total | $28.3 \%$ | $17.4 \%$ |
| Large Account | $0.2 \%$ | $12.6 \%$ |
| Consolidated | $19.5 \%$ | $(11.8) \%$ |

## PCConnection

## SALES PRODUCTIVITY - ANNUALIZED



White boxes represent average reps

## ACTIVE CUSTOMERS



PCConnection

## NUMBER OF ORDERS



## Q3 PRODUCT MIX - 2003 vs. 2002

|  | 2003 <br> $\%$ of Net <br> Sales | 2002 <br> $\%$ of Net <br> Sales | $\%$ <br> Change |
| :--- | :---: | :---: | :---: |
| Notebooks \& PDAs | $20.9 \%$ | $16.9 \%$ | $26.5 \%$ |
| Desktops/Servers | $14.2 \%$ | $13.6 \%$ | $7.5 \%$ |
| Storage Devices | $8.9 \%$ | $9.3 \%$ | $(1.6) \%$ |
| Software | $10.7 \%$ | $15.8 \%$ | $(30.4) \%$ |
| Net/Com Products | $8.0 \%$ | $7.7 \%$ | $6.3 \%$ |
| Printers \& Printer Supplies | $11.4 \%$ | $11.0 \%$ | $5.9 \%$ |
| Video, Imaging \& Sound | $11.7 \%$ | $10.8 \%$ | $11.3 \%$ |
| Memory \& System Enhancements | $5.7 \%$ | $5.3 \%$ | $9.2 \%$ |
| Accessories/Other | $8.5 \%$ | $9.6 \%$ | $(9.7) \%$ |
|  | $100.0 \%$ | $100.0 \%$ | $2.5 \%$ |

## GROSS MARGINS AS A \% OF SALES

|  | Q3 | Q2 |
| :--- | :---: | :---: |
|  | 2003 | 2003 |
| SMB | $11.24 \%$ | $10.74 \%$ |
| Public Sector | $7.96 \%$ | $7.89 \%$ |
| Large Account | $11.31 \%$ | $11.68 \%$ |
| Consolidated | $10.28 \%$ | $10.25 \%$ |

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## S,G\&A AS A \% OF NET SALES



Excludes special charges

## OPERATING MARGINS AS A \% OF NET SALES



PCConnection

## DILUTED EARNINGS PER SHARE



PCConnection

## ASSET UTILIZATION

|  | Q3 2003 | Q3 2002 |
| :--- | :---: | :---: |
| DSO | 48 | 50 |
| Inventory Turns | 19 | 24 |

PCConnection

## FINANCIAL MODEL

|  | 1998 | 1999 | 2000 | 2001 | 2002 | TWO-YEAR <br> TARGET <br> RANGES |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUE GROWTH | $33.0 \%$ | $44.0 \%$ | $33.0 \%$ | $(18.0) \%$ | - | $15 \%+$ |
| EPS GROWTH | $29.0 \%$ | $44.0 \%$ | $30.0 \%$ | $(75.0) \%$ | $(57.0) \%$ | $30 \%+$ |
| GROSS PROFIT <br> MARGIN | $12.4 \%$ | $12.0 \%$ | $12.2 \%$ | $11.1 \%$ | $10.8 \%$ | $11.0-11.5 \%$ |
| SG\&A (1) | $9.1 \%$ | $8.5 \%$ | $8.6 \%$ | $9.9 \%$ | $10.2 \%$ | $8.5 \%-9.0 \%$ |
| OPERATING MARGIN | $3.0 \%$ | $3.5 \%$ | $3.6 \%$ | $1.0 \%$ | $.5 \%$ | $2.0 \%-2.5 \%$ |
| INVENTORY TURNS | 10 X | 14 X | 18 X | 18 X | 22 X | $25-28 \mathrm{X}$ |
| DAYS SALES <br> OUTSTANDING (DSO) | 53 | 58 | 50 | 53 | 49 | $40-43$ Days |

(1) Excluded restructuring costs and other special charges


