PC Connection, Inc.
Fourth Quarter 2018
Earnings Conference Call and Webcast

## Connection

## Disclosures

## Safe Harbor Statement

Under the Private Securities Litigation Reform Act of 1995: This release contains forward-looking statements that are based on currently available information, operating plans, and projections about future events and trends. Terms such as "believe," "expect," "intend," "plan," "estimate," "anticipate," "may," "should," "will," or similar statements or variations of such terms are intended to identify forwardlooking statements, although not all forward-looking statements include such terms. Forward-looking statements inherently involve risks and uncertainties that could cause actual results to differ materially from those predicted in such forward-looking statements. Such risks and uncertainties include, but are not limited to, the impact of changes in market demand and the overall level of economic activity and environment, or in the level of business investment in information technology products, product availability and market acceptance, new products, continuation of key vendor and customer relationships and support programs, the ability to realize market demand for and competitive pricing pressures on the products and services marketed by the Company, fluctuations in operating results and the ability of the Company to manage personnel levels in response to fluctuations in revenue, the ability of the Company to hire and retain qualified sales representatives and other essential personnel, the impact of changes in accounting requirements, and other risks detailed in the Company's filings with the Securities and Exchange Commission, included under the caption "Risk Factors" in the Company's most recent Annual Report on Form 10-K filed with the Securities and Exchange Commission. The Company assumes no obligation to update the information in this press release or revise any forward-looking statements, whether as a result of any new information, future events, or otherwise, except as required by law.

## Non-GAAP Financial Information

Adjusted EBITDA is a non-GAAP financial measure. This information is included to provide information with respect to the Company's operating performance and earnings. Non-GAAP measures are not a substitute for GAAP measures and should be considered together with the GAAP financial measures. Our non-GAAP financial measures may not be comparable to other similarly titled measures of other companies. A reconciliation of Non-GAAP financial measures presented in this document to our actual GAAP results is included in the press release issued today, which you may find on the Investor Relations section of our website at ir.connection.com.

PC Connection, Inc. \& Subsidiaries Revenue Growth Q4 2018 vs. Q4 2017
(amounts in thousands)


## PC Connection, Inc. \& Subsidiaries Gross Margin

Q4 2018 vs. Q4 2017


## PC Connection, Inc. \& Subsidiaries Business Segments - Sales \& Margin

RECONCILIATION OF CHANGES IN REVENUE STANDARD FOR SEGMENT NET SALES

| (Unaudited, in thousands) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Three Months Ended December 31, |  |  |  |  |  |  |  | Change <br> As Presented |  |  | Change Previous Revenue Standard |  |  |
|  |  | 2018 |  |  |  | 2017 |  |  |  | Amount |  | Percent | Amount |  | Percent |
| Net sales |  | As <br> Presented |  | Impact of New Revenue Standard |  | Previous Revenue Standard |  |  |  |  |  |  |  |  |  |
| Business Solutions |  | \$ | 249,726 | \$ | 47,496 | \$ | 297,222 | \$ | 298,017 | \$ | $(48,291)$ | (16.2\%) | \$ | (795) | (0.3\%) |
| Enterprise Solutions |  |  | 341,356 |  | 50,150 |  | 391,506 |  | 308,806 |  | 32,550 | 10.5\% |  | 82,700 | 26.8\% |
| Public Sector Solutions |  |  | 118,438 |  | 10,461 |  | 128,899 |  | 155,444 |  | $(37,006)$ | (23.8\%) |  | $(26,545)$ | (17.1\%) |
|  | Total | \$ | 709,520 | \$ | 108,107 | \$ | 817,627 | \$ | 762,267 | \$ | $(52,747)$ | (6.9\%) | \$ | 55,360 | 7.3\% |

RECONCILIATION OF CHANGES IN REVENUE STANDARD FOR SEGMENT GROSS PROFITS
(Unaudited, in thousands)

| ( |  |  |  |  | Ended |  | ber 31, |  |  |  |  |  |  | ious Re | Standard |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  | 017 |  | unt | Percent |  | ount | Percent |
| Gross profits |  |  | As sented |  | dard |  | vious Re | e | andard |  |  |  |  |  |  |
| Business Solutions |  | \$ | 46,772 | \$ | 141 | \$ | 46,913 | \$ | 46,353 | \$ | 419 | 0.9\% | \$ | 560 | 1.2\% |
| Enterprise Solutions |  |  | 43,765 |  | (104) |  | 43,661 |  | 36,210 |  | 7,555 | 20.9\% |  | 7,451 | 20.6\% |
| Public Sector Solutions |  |  | 16,265 |  | (127) |  | 16,138 |  | 16,967 |  | (702) | (4.1\%) |  | (829) | (4.9\%) |
|  | Total | \$ | 106,802 | \$ | (90) | \$ | 106,712 | \$ | 99,530 | \$ | 7,272 | 7.3\% | \$ | 7,182 | 7.2\% |

RECONCILIATION OF CHANGES IN REVENUE STANDARD FOR SEGMENT GROSS MARGINS
(Unaudited, in thousands)


[^0]
## PC Connection, Inc. \& Subsidiaries Income Statement

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

| (amounts in thousands, except per share data) |  | nths Ende | Dec | ber 31, |  | ars Ended D | em | r 31, |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2018 |  | $2017{ }^{(1)}$ |  | 2018 |  | $2017{ }^{(1)}$ |  |
| Net sales | \$ | 709,520 | \$ | 762,267 | \$ | 2,699,489 | \$ | 2,911,883 |
| Cost of sales |  | 602,718 |  | 662,737 |  | 2,288,403 |  | 2,529,807 |
| Gross profit |  | 106,802 |  | 99,530 |  | 411,086 |  | 382,076 |
| Selling, general and administrative expenses |  | 79,518 |  | 74,939 |  | 324,433 |  | 300,913 |
| Restructuring and other charges |  | 967 |  | 2,695 |  | 967 |  | 3,636 |
| Income from operations |  | 26,317 |  | 21,896 |  | 85,686 |  | 77,527 |
| Other income/(expense), net |  | 2,566 |  | 78 |  | 2,978 |  | 98 |
| Income tax provision |  | $(7,583)$ |  | $(1,251)$ |  | $(24,072)$ |  | $(22,768)$ |
| Net income | \$ | 21,300 | \$ | 20,723 | \$ | 64,592 | \$ | 54,857 |
| Earnings per common share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.80 | \$ | 0.77 | \$ | 2.42 | \$ | 2.05 |
| Diluted | \$ | 0.80 | \$ | 0.77 | \$ | 2.41 | \$ | 2.04 |
| Shares used in the computation of earnings per common share: |  |  |  |  |  |  |  |  |
| Basic |  | 26,632 |  | 26,822 |  | 26,717 |  | 26,771 |
| Diluted |  | 26,766 |  | 26,907 |  | 26,854 |  | 26,891 |

## PC Connection, Inc. \& Subsidiaries Adjusted EBITDA

## EBITDA AND ADJUSTED EBITDA

A reconciliation of EBITDA and Adjusted EBITDA to the most directly comparable GAAP measure is detailed below. Adjusted EBITDA is defined as EBITDA (earnings before interest, taxes, depreciation and amortization) adjusted for restructuring and other charges, favorable legal settlement, and stock-based compensation and restructuring and other charges. Both EBITDA and Adjusted EBITDA are considered non-GAAP financial measures. Generally, a non-GAAP financial measure is a numerical measure of a company's performance, financial position, or cash flows that either includes or excludes amounts that are not normally included or excluded in the most directly comparable measure calculated and presented in accordance with GAAP. We believe that EBITDA and Adjusted EBITDA provide helpful information with respect to our operating performance including our ability to fund our future capital expenditures and working capital requirements. Adjusted EBITDA also provides helpful information as it is the primary measure used in certain financial covenants contained in our credit agreements. Non-GAAP measures are not a substitute for GAAP measures and should be considered together with the GAAP financial measures. Our non-GAAP financial measures may not be comparable to other similar titled measures of other companies.
(amounts in thousands)

## Net income

Depreciation and amortization
Income tax expense
Interest expense

## EBITDA

Restructuring and other charges ${ }^{(2)}$
Favorable legal settlement, net ${ }^{(3)}$
Stock-based compensation
Adjusted EBITDA

| Three Months Ended December 31, |  |  | Years Ended December 31, ${ }^{(1)}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2018 | 2017 | \% Change | 2018 | 2017 | \% Change |
| \$ 21,300 | \$ 20,723 | 3\% | \$ 64,592 | \$ 54,857 | 18\% |
| 3,701 | 3,194 | 16\% | 14,064 | 11,839 | 19\% |
| 7,583 | 1,251 | 506\% | 24,072 | 22,768 | 6\% |
| 41 | 38 | 8\% | 145 | 126 | 15\% |
| 32,625 | 25,206 | 29\% | 102,873 | 89,590 | 15\% |
| 967 | 2,695 | (64\%) | 967 | 3,636 | (73\%) |
| $(2,300)$ | - | (100\%) | $(2,300)$ | - | (100\%) |
| 342 | 181 | 89\% | 1,080 | 741 | 46\% |
| \$ 31,634 | \$ 28,082 | 13\% | \$ 102,620 | \$ 93,967 | 9\% |

(1) LTM: Last twelve months
(2) Restructuring and other charges in 2018 consist of severance related to internal restructuring activities. Restructuring and other charges in 2017 consist of a fourth quarter one-time bonus paid to all employees except executive officers as well as severance and relocation costs for our Softmart facility incurred in the second quarter 2017.
(3) The Company recorded $\$ 2.3$ million of income in other income/(expense), net as a result of a favorable resolution of a contract dispute.

## PC Connection, Inc. \& Subsidiaries Balance Sheet

| CONDENSED CONSOLIDATED BALANCE SHEETS | December 31, 2018 |  | December 31, $2017{ }^{(1)}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| (amounts in thousands) |  |  |  |  |
| ASSETS |  |  |  |  |
| Current Assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 91,703 | \$ | 49,990 |
| Accounts receivable, net |  | 447,698 |  | 449,682 |
| Inventories, net |  | 119,195 |  | 106,753 |
| Income taxes receivable |  | 922 |  | 3,933 |
| Prepaid expenses and other current assets |  | 9,661 |  | 5,737 |
| Total current assets |  | 669,179 |  | 616,095 |
| Property and equipment, net |  | 51,799 |  | 41,491 |
| Goodwill |  | 73,602 |  | 73,602 |
| Intangibles assets, net |  | 9,564 |  | 11,025 |
| Other assets |  | 1,211 |  | 5,638 |
| Total Assets | \$ | 805,355 | \$ | 747,851 |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |
| Current Liabilities: |  |  |  |  |
| Accounts payable | \$ | 201,640 | \$ | 194,257 |
| Accrued payroll |  | 24,319 |  | 22,662 |
| Accrued expenses and other liabilities |  | 33,840 |  | 31,096 |
| Total current liabilities |  | 259,799 |  | 248,015 |
| Deferred income taxes |  | 17,184 |  | 15,696 |
| Other liabilities |  | 2,469 |  | 1,888 |
| Total Liabilities |  | 279,452 |  | 265,599 |
| Stockholders' Equity: |  |  |  |  |
| Common stock |  | 288 |  | 287 |
| Additional paid-in capital |  | 115,842 |  | 114,154 |
| Retained earnings |  | 441,010 |  | 383,673 |
| Treasury stock at cost |  | $(31,237)$ |  | $(15,862)$ |
| Total Stockholders' Equity |  | 525,903 |  | 482,252 |
| Total Liabilities and Stockholders' Equity | \$ | 805,355 | \$ | 747,851 |

(1) Amounts are not restated and represent the amounts recognized under generally accepted accounting principles in place during the relevant reporting period.

## PC Connection, Inc. \& Subsidiaries Cash Flow Trend

| Cash Flow Activity | Three months ended Dec 31, $\underline{2018} \underline{\underline{2017}}$ |  |  |  | Twelve months ended Dec 31, $\underline{2018} \underline{\underline{2017}}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net cash provided by (used in) operating activities | \$ | 5.6 | \$ | (9.0) | \$ | 86.8 | \$ | 19.3 |
| Net cash used in investing activities |  | (5.6) |  | (3.9) |  | (21.2) |  | (11.8) |
| Net cash used in (provided by) financing activities |  | (10.5) |  | 0.6 |  | (23.9) |  | (6.7) |
| (Decrease) Increase in cash \& cash equivalents |  | (10.5) |  | (12.3) |  | 41.7 |  | 0.8 |
| Cash and cash equivalents, beginning of period |  | 102.2 |  | 62.3 |  | 50.0 |  | 49.2 |
| Cash and cash equivalents, end of period | \$ | 91.7 | \$ | 50.0 | \$ | 91.7 | \$ | 50.0 |

(Amounts in millions)

# PC Connection, Inc. \& Subsidiaries Other Key Operating Metrics / Stock Repurchases 

## CONSOLIDATED SELECTED FINANCIAL INFORMATION UNDER PREVIOUS REVENUE RECOGNITION STANDARD

|  | 2018 |  |  | 2017 |
| :---: | :---: | :---: | :---: | :---: |
|  | As | Impact of New | Previous Revenue Standard |  |
|  | Presented | Revenue Standard |  |  |
| Inventory turns | 21 | 4 | 25 | 24 |
| Days sales outstanding | 51 | (6) | 45 | 48 |


|  | Shares |  | Dollars | Avg. Price |
| :---: | :---: | :---: | :---: | :---: |
| Q1 2018 Purchases | 116,241 | \$ | 2,997,217 | \$ 25.78 |
| Q2 2018 Purchases | 53,221 |  | 1,386,556 | 26.05 |
| Q3 2018 Purchases | - |  | - | - |
| Q4 2018 Purchases | 365,703 |  | 10,990,449 | 30.05 |
| Total | 535,165 | \$ | 15,374,222 | \$ 28.73 |
| Remaining Authorized \$ at December 31,2018* |  | \$ | 27,392,314 |  |
|  | Held in Treasury |  |  |  |
|  | Shares |  | Dollars | Avg. Price |
|  | 2,391,272 | \$ | 31,236,539 | \$ 13.06 |

[^1]
## Connection we solve IT" <br> CNXN

Thank you!


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[^1]:    *Includes \$25M authorized by BOD in Q4 2018

