

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549**

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2010

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number 0-23827

PC CONNECTION, INC.

(Exact name of registrant as specified in its charter)

DELAWARE
(State or other jurisdiction of
incorporation or organization)

**730 MILFORD ROAD,
MERRIMACK, NEW HAMPSHIRE**
(Address of principal executive offices)

02-0513618
(I.R.S. Employer
Identification No.)

03054
(Zip Code)

(603) 683-2000
(Registrant's telephone number, including area code)

Former name, former address and former fiscal year, if changed since last report: N/A

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

YES NO

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer
Non-accelerated filer

Accelerated filer
Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

YES NO

The number of shares outstanding of the issuer's common stock as of July 30, 2010 was 27,083,288.

**PC CONNECTION, INC. AND SUBSIDIARIES
FORM 10-Q**

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PC CONNECTION, INC. AND SUBSIDIARIES
PART I—FINANCIAL INFORMATION
Item 1—Financial Statements
CONDENSED CONSOLIDATED BALANCE SHEETS
(amounts in thousands)

	June 30, 2010 <i>(unaudited)</i>	December 31, 2009
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 49,820	\$ 46,297
Accounts receivable, net	229,170	218,095
Inventories	67,243	67,391
Deferred income taxes	3,746	3,386
Income taxes receivable	667	935
Prepaid expenses and other current assets	3,849	2,750
Total current assets	354,495	338,854
Property and equipment, net	11,092	12,420
Goodwill	48,060	48,060
Other intangibles, net	1,856	1,279
Other assets	358	482
Total Assets	\$415,861	\$ 401,095
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current Liabilities:		
Current maturities of capital lease obligation to affiliate	\$ 824	\$ 780
Accounts payable	127,736	125,120
Accrued expenses and other liabilities	23,923	20,441
Accrued payroll	10,306	8,843
Total current liabilities	162,789	155,184
Deferred income taxes	4,561	3,849
Capital lease obligation to affiliate, less current maturities	2,407	2,830
Other liabilities	3,980	3,966
Total Liabilities	173,737	165,829
Stockholders' Equity:		
Common stock	274	274
Additional paid-in capital	97,645	97,213
Retained earnings	148,571	141,114
Treasury stock at cost	(4,366)	(3,335)
Total Stockholders' Equity	242,124	235,266
Total Liabilities and Stockholders' Equity	\$415,861	\$ 401,095

See notes to unaudited condensed consolidated financial statements.

PC CONNECTION, INC. AND SUBSIDIARIES
PART I—FINANCIAL INFORMATION
Item 1—Financial Statements
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited)
(amounts in thousands, except per share data)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2010	2009	2010	2009
Net sales	\$477,546	\$377,262	\$885,808	\$703,483
Cost of sales	421,564	332,920	781,175	617,530
Gross profit	55,982	44,342	104,633	85,953
Selling, general and administrative expenses	47,501	42,118	91,975	85,407
Special charges	—	12,064	—	12,955
Income (loss) from operations	8,481	(9,840)	12,658	(12,409)
Interest expense	(95)	(152)	(194)	(286)
Other, net	35	160	110	359
Income (loss) before taxes	8,421	(9,832)	12,574	(12,336)
Income tax (provision) benefit	(3,398)	3,373	(5,117)	4,258
Net income (loss)	<u>\$ 5,023</u>	<u>\$ (6,459)</u>	<u>\$ 7,457</u>	<u>\$ (8,078)</u>
Earnings (loss) per common share:				
Basic	<u>\$ 0.19</u>	<u>\$ (0.24)</u>	<u>\$ 0.27</u>	<u>\$ (0.30)</u>
Diluted	<u>\$ 0.18</u>	<u>\$ (0.24)</u>	<u>\$ 0.27</u>	<u>\$ (0.30)</u>
Weighted average common shares outstanding:				
Basic	<u>27,116</u>	<u>26,819</u>	<u>27,136</u>	<u>26,819</u>
Diluted	<u>27,156</u>	<u>26,819</u>	<u>27,175</u>	<u>26,819</u>

See notes to unaudited condensed consolidated financial statements.

PC CONNECTION, INC. AND SUBSIDIARIES
PART I—FINANCIAL INFORMATION
Item 1—Financial Statements
CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY
Six Months Ended June 30, 2010
(Unaudited)
(amounts in thousands)

	Common Stock		Additional Paid-In Capital	Retained Earnings	Treasury Stock		Total
	Shares	Amount			Shares	Amount	
Balance—January 1, 2010	27,375	\$ 274	\$ 97,213	\$ 141,114	(527)	\$ (3,335)	\$ 235,266
Stock-based compensation expense	—	—	743	—	—	—	743
Issuance of common stock under Employee Stock Purchase Plan	23	—	135	—	—	—	135
Nonvested stock awards	—	—	(368)	—	58	368	—
Tax shortfall from stock-based compensation	—	—	(78)	—	—	—	(78)
Repurchase of common stock for treasury	—	—	—	—	(208)	(1,399)	(1,399)
Net income and comprehensive income	—	—	—	7,457	—	—	7,457
Balance—June 30, 2010	<u>27,398</u>	<u>\$ 274</u>	<u>\$ 97,645</u>	<u>\$ 148,571</u>	<u>(677)</u>	<u>\$ (4,366)</u>	<u>\$ 242,124</u>

See notes to unaudited condensed consolidated financial statements.

PC CONNECTION, INC. AND SUBSIDIARIES
PART I—FINANCIAL INFORMATION
Item 1—Financial Statements
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)
(amounts in thousands)

	Six Months Ended June 30,	
	2010	2009
Cash Flows from Operating Activities:		
Net income (loss)	\$ 7,457	\$ (8,078)
Adjustments to reconcile net income (loss) to net cash provided by operating activities:		
Non-cash portion of special charges	—	11,625
Depreciation and amortization	2,891	3,536
Provision for doubtful accounts	1,177	1,233
Deferred income taxes	352	(2,638)
Stock-based compensation expense	743	646
Income tax deficiency from stock-based compensation	(78)	(103)
Loss on disposal of fixed assets	3	15
Changes in assets and liabilities:		
Accounts receivable	(12,252)	15,734
Inventories	148	2,923
Prepaid expenses and other current assets	(831)	(2,599)
Other non-current assets	124	(111)
Accounts payable	2,653	596
Accrued expenses and other liabilities	4,959	2,277
Net cash provided by operating activities	<u>7,346</u>	<u>25,056</u>
Cash Flows from Investing Activities:		
Purchases of property and equipment	(1,380)	(4,369)
Purchase of an intangible asset	(800)	—
Net cash used for investing activities	<u>(2,180)</u>	<u>(4,369)</u>
Cash Flows from Financing Activities:		
Purchase of treasury shares	(1,399)	(178)
Repayment of capital lease obligation to affiliate	(379)	(340)
Issuance of stock under Employee Stock Purchase Plan	135	138
Proceeds from short-term borrowings	—	1,545
Repayment of short-term borrowings	—	(1,545)
Net cash used for financing activities	<u>(1,643)</u>	<u>(380)</u>
Increase in cash and cash equivalents	3,523	20,307
Cash and cash equivalents, beginning of period	46,297	47,003
Cash and cash equivalents, end of period	<u>\$ 49,820</u>	<u>\$67,310</u>
Non-cash Financing Activity:		
Issuance of nonvested stock from treasury	\$ 368	\$ 372
Accrued capital expenditures	126	114

See notes to unaudited condensed consolidated financial statements.

PC CONNECTION, INC. AND SUBSIDIARIES
PART I—FINANCIAL INFORMATION
Item 1—Financial Statements
NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(amounts in thousands, except per share data)

Note 1—Basis of Presentation

The accompanying condensed consolidated financial statements of PC Connection, Inc. and its subsidiaries (the “Company,” “we,” “us,” or “our”) have been prepared in accordance with accounting principles generally accepted in the United States of America. Such principles were applied on a basis consistent with the accounting policies described in our Annual Report on Form 10-K for the year ended December 31, 2009 filed with the Securities and Exchange Commission. The accompanying condensed consolidated financial statements should be read in conjunction with the financial statements contained in our Annual Report on Form 10-K.

In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all adjustments (consisting only of normal recurring adjustments) necessary for a fair presentation of the results of operations for the interim periods reported and of the Company’s financial condition as of the date of the interim balance sheet. The Company considers events or transactions that occur after the balance sheet date but before the financial statements are issued to provide additional evidence relative to certain estimates or to identify matters that require additional disclosure. Subsequent events have been evaluated through the date of issuance of these financial statements. The operating results for the three and six months ended June 30, 2010 may not be indicative of the results expected for any succeeding quarter or the entire year ending December 31, 2010.

Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions. These estimates and assumptions affect the amounts reported in the accompanying condensed consolidated financial statements. Actual results could differ from those estimates.

Note 2—Earnings Per Share

Basic earnings (loss) per common share is computed using the weighted average number of shares outstanding. Diluted earnings per share is computed using the weighted average number of shares outstanding adjusted for the incremental shares attributed to options outstanding to purchase common stock, if dilutive. In the three and six months ended June 30, 2009, dilutive securities are antidilutive in calculating diluted loss per share due to operating losses realized in these periods and therefore are not included in the calculations.

The following table sets forth the computation of basic and diluted earnings (loss) per share:

June 30,	Three Months Ended		Six Months Ended	
	2010	2009	2010	2009
Numerator:				
Net income (loss)	\$ 5,023	\$ (6,459)	\$ 7,457	\$ (8,078)
Denominator:				
Denominator for basic earnings (loss) per share	27,116	26,819	27,136	26,819
Dilutive effect of employee equity awards	40	—	39	—
Denominator for diluted earnings (loss) per share	<u>27,156</u>	<u>26,819</u>	<u>27,175</u>	<u>26,819</u>
Earnings (loss) per share:				
Basic	\$ 0.19	\$ (0.24)	\$ 0.27	\$ (0.30)
Diluted	<u>\$ 0.18</u>	<u>\$ (0.24)</u>	<u>\$ 0.27</u>	<u>\$ (0.30)</u>

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NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)
(amounts in thousands, except per share data)

For the three and six months ended June 30, 2010 and 2009, the following unexercised stock options and other common stock equivalents were excluded from the computation of diluted earnings (loss) per share because the effect would have been anti-dilutive:

June 30,	Three Months Ended		Six Months Ended	
	2010	2009	2010	2009
Anti-dilutive common stock equivalents	778	1,120	751	1,144

Note 3—Goodwill and Other Intangible Assets

Goodwill and intangible assets with indefinite lives are not amortized but are subject to an annual impairment test, and more frequently if events or circumstances occur that would indicate a potential decline in fair value. The goodwill impairment test, performed at a reporting unit level, is a two-step test that requires under the first test that we determine the fair value of our reporting units. We have identified five reporting units, consisting of our four operating segments and the Headquarters/Other group, which provides services in areas such as finance, human resources, information technology, and executive oversight functions (See Note 4). We determine the fair value of such reporting units using established income and market valuation approaches.

We completed our annual impairment test of goodwill and an indefinite lived trademark, which are both held by our Large Account reporting unit, on the first day of 2010 and did not identify any impairments. To determine the fair value of our Large Account reporting unit, we considered its operating results and future projections, as well as changes in the Company's overall market capitalization. We did not identify any events or circumstances that would indicate that it is more likely than not that the carrying value of this reporting unit was in excess of its fair value during the six months ended June 30, 2010. Accordingly, we did not perform the second step of the impairment test.

We also periodically consider whether there are any indications of impairment of our indefinite lived assets. We determined that the undiscounted cash flows expected from the use of our trademark exceeded its carrying amount, and accordingly, determined that our goodwill and trademark were not impaired as of January 1, 2010, nor were there any indicators of impairment during the six months ended June 30, 2010.

	June 30, 2010
Goodwill	\$ 48,060
Trademark	1,190

We purchased a licensing agreement for \$800 in the first quarter of 2010, which we expect to amortize over the five-year license term. Intangible assets subject to amortization at June 30, 2010 consisted of the licensing agreement of \$666 (net of accumulated amortization of \$134). Intangible assets subject to amortization at December 31, 2009 consisted of customer lists of \$89 (net of accumulated amortization of \$5,130). For the three-month periods ended June 30, 2010 and 2009, we recorded amortization expenses of \$35 and \$268, respectively. For the six-month periods ended June 30, 2010 and 2009, we recorded amortization expenses of \$223 and \$536, respectively.

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NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)
(amounts in thousands, except per share data)

The estimated amortization expense for each of the five succeeding years and thereafter is as follows:

<u>For the Year Ending December 31,</u>	
2010	\$ 71(*)
2011	140
2012	140
2013	140
2014 and thereafter	175

(*) Represents estimated amortization expense for the six months ending December 31, 2010.

Note 4—Segment and Related Disclosures

We are required to report profits and losses and certain other information about our “reportable operating segments” in our annual and interim financial statements. The internal reporting structure used by our chief operating decision maker (“CODM”) to assess performance and allocate resources determines the basis for our reportable operating segments. Our CODM is our Chief Executive Officer, and she evaluates operations and allocates resources based on a measure of operating income.

In January 2010, we formed a new sales company, PC Connection Express, Inc., to focus on the consumer and small office/home office (“SOHO”) customer. This new operating segment is comprised of inbound sales representatives, certain internet support staff, and management. Prior period sales and operating results relating to consumer and SOHO customers were reported primarily within our SMB segment. We have revised the reporting of operating segments to reflect the new basis for assessing performance and allocating resources. Under this revised reporting structure, the operating results related to our consumer and SOHO customers that were formerly reported within the SMB segment are now reported separately under the new Consumer/SOHO segment.

Our operations are organized under four reporting segments—the SMB segment, which primarily serves small- and medium-sized businesses; the Large Account segment, which primarily serves medium-to-large corporations; the Public Sector segment, which serves federal, state, and local government and educational institutions, and the Consumer/SOHO segment, which serves the consumer and SOHO markets. In addition, the Headquarters/Other group provides services in areas such as finance, human resources, information technology, legal, product management, communications, and marketing. Most of the operating costs associated with the Headquarters/Other group functions are charged to the operating segments based on their estimated usage of the underlying functions. We report these charges to the operating segments as “Allocations.” Certain of the headquarters costs relating to executive oversight and other fiduciary functions that are not allocated to the operating segments are included under the heading of Headquarters/Other in the tables below.

PC CONNECTION, INC. AND SUBSIDIARIES

PART I—FINANCIAL INFORMATION

Item 1—Financial Statements

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

(amounts in thousands, except per share data)

Net sales represent net sales to external customers and exclude inter-segment product revenues. Segment information applicable to our reportable operating segments for the three and six months ended June 30, 2010 and 2009 is shown below:

	Three Months Ended June 30, 2010					
	SMB Segment	Large Account Segment	Public Sector Segment	Consumer/SOHO Segment	Headquarters/Other	Consolidated
Net sales	\$190,661	\$149,411	\$ 120,639	\$ 16,835		\$ 477,546
Operating income (loss) before allocations	\$ 16,371	\$ 7,633	\$ 5,030	\$ (593)	\$ (19,960)	\$ 8,481
Allocations	(11,022)	(1,243)	(4,976)	(945)	18,186	—
Operating income (loss)	\$ 5,349	\$ 6,390	\$ 54	\$ (1,538)	\$ (1,774)	\$ 8,481
<i>Selected Operating Expenses:</i>						
Depreciation and amortization	\$ 14	\$ 87	\$ 25	\$ —	\$ 1,193	\$ 1,319
	Three Months Ended June 30, 2009					
	SMB Segment	Large Account Segment	Public Sector Segment	Consumer/SOHO Segment	Headquarters/Other	Consolidated
Net sales	\$151,254	\$109,674	\$ 90,851	\$ 25,483		\$ 377,262
Operating income (loss) before allocations	\$ 10,883	\$ 4,851	\$ 3,623	\$ 307	\$ (29,504)	\$ (9,840)
Allocations	(9,054)	(880)	(3,990)	(1,275)	15,199	—
Operating income (loss)	\$ 1,829	\$ 3,971	\$ (367)	\$ (968)	\$ (14,305)	\$ (9,840)
<i>Selected Operating Expenses:</i>						
Depreciation and amortization	\$ 69	\$ 329	\$ 32	\$ —	\$ 1,297	\$ 1,727
Special charges	21	—	—	—	12,043	12,064
	Six Months Ended June 30, 2010					
	SMB Segment	Large Account Segment	Public Sector Segment	Consumer/SOHO Segment	Headquarters/Other	Consolidated
Net sales	\$379,456	\$275,513	\$ 199,888	\$ 30,951		\$ 885,808
Operating income (loss) before allocations	\$ 31,498	\$ 13,651	\$ 7,808	\$ (1,071)	\$ (39,228)	\$ 12,658
Allocations	(20,902)	(2,231)	(9,085)	(1,812)	34,031	—
Operating income (loss)	\$ 10,596	\$ 11,419	\$ (1,277)	\$ (2,883)	\$ (5,197)	\$ 12,658
<i>Selected Operating Expenses:</i>						
Depreciation and amortization	\$ 30	\$ 262	\$ 51	\$ —	\$ 2,548	\$ 2,891
<i>Balance Sheet Data as of June 30, 2010:</i>						
Total assets	\$160,636	\$154,839	\$ 74,020	\$ 1,598	\$ 24,768	\$ 415,861

PC CONNECTION, INC. AND SUBSIDIARIES

PART I—FINANCIAL INFORMATION

Item 1—Financial Statements

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

(amounts in thousands, except per share data)

	Six Months Ended June 30, 2009					Consolidated
	SMB Segment	Large Account Segment	Public Sector Segment	Consumer/SOHO Segment	Headquarters/Other	
Net sales	\$302,009	\$ 200,397	\$ 153,981	\$ 47,096		\$ 703,483
Operating income (loss) before allocations	\$ 22,021	\$ 8,120	\$ 5,603	\$ 156	\$ (48,309)	\$ (12,409)
Allocations	(19,174)	(1,716)	(7,746)	(2,550)	31,186	—
Operating income (loss)	\$ 2,847	\$ 6,404	\$ (2,143)	\$ (2,394)	\$ (17,123)	\$ (12,409)
<i>Selected Operating Expenses:</i>						
Depreciation and amortization	\$ 136	\$ 659	\$ 62	\$ —	\$ 2,679	\$ 3,536
Special charges	112	107	179	—	12,557	12,955

Our operating segments' assets presented above are primarily accounts receivables, intercompany receivables, goodwill and, other intangibles, net. Assets for the Headquarters/Other group are managed by corporate headquarters, including cash and cash equivalents, inventory, and property and equipment. Total assets for the Headquarters/Other group at June 30, 2010 are presented net of intercompany balances eliminations of \$52,837. Our capital expenditures are largely comprised of IT hardware and software purchased to maintain or upgrade our management information systems. These systems serve all of our subsidiaries, to varying degrees, and as a result, our CODM does not evaluate capital expenditures on a segment basis.

Senior management also monitors net sales by product mix (Notebooks and PDAs; Desktops/Servers; Video, Imaging, and Sound; Software; Printers and Printer Supplies; Net/Com Products; Storage Devices; Memory and System Enhancements; and Accessories/Other).

Net sales by product mix is presented below:

June 30,	Three Months Ended		Six Months Ended	
	2010	2009	2010	2009
Notebooks and PDAs	\$ 86,145	\$ 54,336	\$ 152,478	\$ 101,961
Desktops/Servers	73,021	53,735	134,169	93,339
Software	62,335	56,765	115,781	101,449
Video, Imaging and Sound	53,044	46,322	107,566	90,643
Net/Com Products	49,001	38,335	85,949	71,450
Storage Devices	38,960	31,010	71,886	60,117
Printers and Printer Supplies	38,867	32,008	77,528	62,266
Memory and System Enhancements	18,483	12,905	35,200	24,215
Accessories/Other	57,690	51,846	105,251	98,043
Total	\$ 477,546	\$ 377,262	\$ 885,808	\$ 703,483

Note 5—Commitments and Contingencies

We are subject to various legal proceedings and claims which have arisen during the ordinary course of business. In the opinion of management, the outcome of such matters is not expected to have a material effect on our financial position, results of operations, and cash flows.

PC CONNECTION, INC. AND SUBSIDIARIES

PART I—FINANCIAL INFORMATION

Item 1—Financial Statements

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

(amounts in thousands, except per share data)

We are subject to audits on sales and income taxes, unclaimed property, employee benefits, and other assessments. A comprehensive multi-state unclaimed property audit is currently in progress. While management believes that known and estimated liabilities have been adequately provided for, it is too early to determine the ultimate outcome of such audits. Additional liabilities could be assessed, and such outcome could have a material negative impact on our financial position, results of operations, and cash flows.

Note 6—Bank Borrowing and Trade Credit Arrangements

We have a \$50,000 credit facility collateralized by substantially all of our assets. This facility can be increased, at our option, to \$80,000 for approved acquisitions or other uses authorized by the lender at substantially the same terms. Amounts outstanding under this facility bear interest at the prime rate (3.25% at June 30, 2010). The facility also gives us the option of obtaining Eurodollar Rate Loans in multiples of \$1,000 for various short-term durations. The credit facility includes various customary financial ratios and operating covenants, including minimum net worth and maximum funded debt ratio requirements, and restrictions on the payment of dividends to shareholders, repurchase of our common stock, and default acceleration provisions, none of which we believe significantly restricts our operations. Funded debt ratio is the ratio of average outstanding advances under the credit facility to EBITDA (Earnings Before Interest Expense, Taxes, Depreciation, and Amortization). The maximum allowable funded debt ratio under the agreement is 2.0 to 1.0. We did not have any borrowings outstanding under the credit facility in the second quarter of 2010, and accordingly such financial ratio did not limit potential borrowings at June 30, 2010. Future decreases in our consolidated EBITDA, however, could limit our potential borrowings under the credit facility.

No borrowings were outstanding under this credit facility at June 30, 2010 and December 31, 2009, and accordingly the entire \$50,000 facility was available for borrowing at both dates. However, on July 3, 2010, a letter of credit was issued for \$3,700 to guarantee payment to a supplier for purchases of products for resale, and availability under the line was temporarily reduced accordingly. Settlement of this letter of credit is expected in early August 2010. The credit facility matures on October 15, 2012, at which time amounts outstanding become due.

At June 30, 2010, we had security agreements with two financial institutions to facilitate the purchase of inventory from various suppliers under certain terms and conditions. The agreements allow a collateralized first position in certain branded products inventory financed by the financial institutions up to an aggregated amount of \$45,000. The cost of such financing under these agreements is borne by the suppliers by discounting their invoices to the financial institutions as an incentive for us to purchase their products. We do not pay any interest or discount fees on such inventory financing. At June 30, 2010 and December 31, 2009, accounts payable included \$14,435 and \$11,406, respectively, owed to these financial institutions.

Note 7—Treasury Stock Purchases

On March 28, 2001, our Board of Directors authorized the spending of up to \$15,000 to repurchase our common stock. Share purchases will be made in the open market from time to time depending on market conditions. Our current bank line of credit however limits repurchases made after June 2005 to \$10,000 without bank approval of higher amounts.

We repurchased 193 shares for \$1,302 in the six months ended June 30, 2010. As of June 30, 2010, we have repurchased an aggregate of 830 shares for \$5,389. The maximum approximate dollar value of shares, however, that may yet be purchased under the program without further bank approval is \$6,896.

We have permitted employees to surrender shares of nonvested stock to the Company to satisfy statutory withholding requirements due upon the vesting of such stock. Such net share settlements are reported as a

PC CONNECTION, INC. AND SUBSIDIARIES

PART I—FINANCIAL INFORMATION

Item 1—Financial Statements

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS—(Continued)

(amounts in thousands, except per share data)

purchase of treasury shares in our financial statements similar to our open market treasury purchases. Our employees surrendered 15 shares for \$97 in net share settlements during the second quarter of 2010. In the second quarter of 2010, we issued nonvested shares from treasury stock for restricted stock awards and reflected upon vesting the net remaining balance of treasury stock on the condensed consolidated balance sheet.

Note 8—Fair Value

Our financial instruments consist primarily of cash and cash equivalents, accounts receivable, and accounts payable. The carrying values of cash, accounts receivable, and accounts payable approximates their fair market values due to their short-term nature. We are required to measure fair value under a fair value hierarchy that maximizes the use of observable inputs and minimizes the use of unobservable inputs. Observable inputs are obtained from independent sources and can be validated by a third party, whereas unobservable inputs reflect assumptions regarding what a third party would use in pricing an asset or liability. A financial instrument's categorization within the fair value hierarchy is based upon the lowest level of input that is significant to the fair value measurement. Three levels of inputs may be used to measure fair value:

Level 1—Quoted prices in active markets for identical assets or liabilities.

Level 2—Include other inputs that are directly or indirectly observable in the marketplace.

Level 3—Unobservable inputs which are supported by little or no market activity.

We measure our cash equivalents at fair value and classify such assets within Level 1 of the fair value hierarchy. The classification has been determined based on the manner in which we value our cash equivalents, primarily using quoted market prices for identical assets. Assets measured at fair value on a recurring basis consisted of the following types of instruments and were reported as cash equivalents as of June 30, 2010 and December 31, 2009:

	Fair Value Measurements at Reporting Date Using			Total Balance
	Quoted Prices in Active Markets for Identical Instruments (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Assets				
Cash Equivalents:				
Money market fund deposits at June 30, 2010	\$ 1,035	\$ —	\$ —	\$ 1,035
Money market fund deposits at December 31, 2009	\$ 30,021	\$ —	\$ —	\$ 30,021

PC CONNECTION, INC. AND SUBSIDIARIES

PART I—FINANCIAL INFORMATION

**Item 2—MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION
AND RESULTS OF OPERATIONS**

Our management’s discussion and analysis of our financial condition and results of operations include the identification of certain trends and other statements that may predict or anticipate future business or financial results that are subject to important factors that could cause our actual results to differ materially from those indicated. See Item 1A “Risk Factors” of this Quarterly Report on Form 10-Q.

OVERVIEW

We are a leading direct marketer of a wide range of IT solutions. We help companies design, enable, manage, and service their IT environments. We provide products and services, including computer systems, software and peripheral equipment, networking communications, and other products and accessories that we purchase from manufacturers, distributors, and other suppliers. We also offer a growing range of installation, configuration, repair, and other services performed by our personnel and third-party providers. We operate through four sales segments: (a) small- to medium-sized businesses, or SMBs, through our PC Connection Sales subsidiary, (b) large enterprise customers, or Large Account, through our MoreDirect subsidiary, (c) federal, state, and local government and educational institutions, or Public Sector, through our GovConnection subsidiary, and (d) consumers and small office/home office customers, or Consumer, through our PC Connection Express subsidiary.

We generate sales primarily through outbound telemarketing and field sales contacts by account managers focused on the business, education, and government markets, our websites, and inbound calls from customers responding to our catalogs and other advertising media. We seek to recruit, retain, and increase the productivity of our sales personnel through training, mentoring, financial incentives based on performance, and updating and streamlining our information systems to make our operations more efficient.

As a value added reseller in the IT supply chain, we do not manufacture IT hardware or software. We are dependent on our suppliers that consist of manufacturers and distributors that historically have sold only to resellers rather than directly to end users. Certain manufacturers have on multiple occasions attempted to sell directly to our customers, and in some cases have restricted our ability to sell their products directly to certain customers, thereby eliminating our role. We believe that the success of direct sales efforts by suppliers will depend on their ability to meet our customers’ ongoing demands and provide objective, unbiased solutions to meet their needs. We believe that more of our customers are seeking total IT solutions, rather than simply specific IT products. Our advantage is our ability to be product-neutral and provide a broader combination of products, services, and advice tailored to customer needs. By providing customers with customized solutions from a variety of manufacturers, we believe we can mitigate the negative impact of continued supplier direct sales initiatives. For example, through the formation of our services group, ProConnection, we are able to provide customers complete IT solutions, from identifying their needs, to designing, developing, and managing the integration of products and services to implement their IT projects. Such service offerings carry higher margins than traditional product sales. Additionally, the technical certifications of our service engineers permit us to offer higher-end, more complex products that generally carry higher gross margins. We expect these service offerings and technical certifications to continue to play a role in sales generation and improved gross margins in this competitive environment.

Market conditions and technology advances significantly affect the demand for our products and services. Virtual delivery of software products and advanced Internet technology providing customers enhanced functionality have substantially increased customer expectations, requiring us to invest more heavily in our own IT development to meet these new demands. As buying trends change and electronic commerce continues to

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grow, customers become more sophisticated and have more choices than ever before. Customers are also better able to make price comparisons through the Internet, thereby increasing price competition. These conditions could have a negative effect on our financial condition, results of operations, and cash flows. While it is not possible for us to estimate with any degree of accuracy the level of sales we may have lost or may lose in the future as a result of such increased buyer sophistication, our internet sales to consumers, which represented approximately 5% of total sales in 2009, have decreased each year on a year-over-year basis since 2006.

We have also undertaken significant actions with respect to all of our internet websites, including those that serve our SMB and enterprise segments, in order to keep up with the improvements made by our competitors. We have historically increased the level of internet marketing expenditures on third-party "click fees" and affiliate charges, particularly with respect to consumer marketing, in order to increase visibility on third-party search engines. We have also launched various promotions, including selected free freight offers, in efforts to generate higher internet sales and increase brand awareness. All of these activities are costly, aggregating \$6.2 million in 2009, and we expect these costs to continue and possibly increase in 2010. These costs are also expected to increase in future periods as we continue to expand our internet visibility and functionality, and if we do not generate increased internet sales, our operating margins may be further impacted.

The primary challenges we face in effectively managing our business are (1) increasing our revenues while at the same time, maintaining, if not improving, our gross margin in all four segments, (2) recruiting, retaining, and improving the productivity of our sales personnel, and (3) effectively controlling our selling, general and administrative, or SG&A, expenses, while increasing the investments in our IT systems. Competition may become even more intense in the future, which could put more pressure on margins.

Given the deterioration in the demand environment in 2008 and early 2009, management implemented cost reductions in the first quarter of 2009. Our cost-reduction efforts have resulted in structural savings, which we believe, will continue in future periods as (1) our overall sales productivity increases, and (2) the efficiency of our various support functions improves. Our support function costs are largely fixed within certain ranges of revenue; we plan to increase costs in future periods only as we experience step-increases over wider ranges of revenue growth.

RESULTS OF OPERATIONS

The following table sets forth information derived from our statements of operations expressed as a percentage of net sales for the periods indicated:

June 30,	Three Months Ended		Six Months Ended	
	2010	2009	2010	2009
Net sales (<i>in millions</i>)	\$ 477.5	\$ 377.3	\$885.8	\$703.5
Net sales	100.0%	100.0%	100.0%	100.0%
Gross margin	11.7	11.8	11.8	12.2
Selling, general and administrative expenses	9.9	11.2	10.4	12.1
Special charges	—	3.2	—	1.9
Income (loss) from operations	1.8%	(2.6)%	1.4%	(1.8)%

Net sales in the second quarter of 2010 increased by \$100.3 million, or 27%, compared to the second quarter of 2009. Net sales for our SMB, Large Account, and Public Sector segments increased in the second quarter of 2010 by 26%, 36%, and 33%, respectively, compared to the prior year quarter and offset the decline in sales to consumers and small office/home office, or SOHO, customers. Gross margin (gross profit expressed as a percentage of net sales) decreased by 3 basis-points year over year as increased competitive pricing pressures on invoice margins were largely offset by increased levels of higher margin software referral fees. Operating income

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in the second quarter of 2010 increased to \$8.5 million compared to an operating loss of \$9.8 million in the prior year quarter due to the increase in net sales, as well as the absence of special charges in the second quarter of 2010.

Net sales in the first half of 2010 increased by \$182.3 million, or 26%, compared to the first half of 2009. Net sales for our SMB, Large Account, and Public Sector segments increased in the first half of 2010 by 26%, 37%, and 30%, respectively, compared to the prior year period and offset the decline in our Consumer/SOHO sales. Gross margin decreased by 41 basis-points year over year largely due to increased competitive pricing pressures. Operating income in the first half of 2010 increased to \$12.7 million compared to an operating loss of \$12.4 million in the prior year period due to the increase in net sales, the cost savings implemented in 2009, and the absence of special charges in the first half of 2010.

Net Sales Distribution

The following table sets forth our percentage of net sales by business segment and product mix:

June 30,	Three Months Ended		Six Months Ended	
	2010	2009	2010	2009
<i>Business Segment</i>				
SMB	40%	40%	43%	43%
Large Account	31	29	31	28
Public Sector	25	24	23	22
Consumer/SOHO	4	7	3	7
Total	100%	100%	100%	100%
<i>Product Mix</i>				
Notebooks and PDAs	18%	14%	17%	15%
Desktop/Servers	16	14	15	13
Software	13	15	13	14
Videos, Imaging and Sound	11	12	12	13
Net/Com Products	10	10	10	10
Storage Devices	8	8	8	9
Printers and Printer Supplies	8	9	9	9
Memory and System Enhancements	4	4	4	3
Accessories/Other	12	14	12	14
Total	100%	100%	100%	100%

Gross margin

The following table summarizes our gross margin, as a percentage of net sales, over the periods indicated:

June 30,	Three Months Ended		Six Months Ended	
	2010	2009	2010	2009
<i>Business Segment</i>				
SMB	14.4%	14.2%	14.1%	14.6%
Large Account	10.5	10.3	10.5	10.5
Public Sector	9.5	9.6	9.6	10.2
Consumer/SOHO	8.7	10.8	9.4	10.8
Total	11.7%	11.8%	11.8%	12.2%

Consolidated gross profit dollars increased for the three and six months ended June 30, 2010 due to higher net sales as compared to the prior year periods. As explained above, gross profit margins in the three and six

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months ended June 30, 2010 decreased year over year by 3 basis-points and 41 basis-points, respectively, due to increased competitive pricing pressures. Such pricing pressures were largely offset in the second quarter of 2010 by increased levels of higher margin software referral fees. Gross margin in 2010 was also adversely impacted by the year-over-year increase in large account sales, which generally have lower gross margin compared to sales by our SMB segment.

Cost of Sales and Certain Other Costs

Cost of sales includes the invoice cost of the product, direct costs of packaging, inbound and outbound freight, and provisions for inventory obsolescence, adjusted for discounts, rebates, and other vendor allowances. Direct operating expenses relating to our purchasing function and receiving, inspection, internal transfer, warehousing, packing and shipping, and other expenses of our distribution center are included in SG&A expenses. Accordingly, our gross margin may not be comparable to those of other entities who include all or part of the costs related to their distribution network in cost of goods sold. Such costs, as a percentage of net sales for the periods reported, are as follows:

<u>June 30,</u>	<u>Three Months Ended</u>		<u>Six Months Ended</u>	
	<u>2010</u>	<u>2009</u>	<u>2010</u>	<u>2009</u>
Purchasing/Distribution Center	0.61%	0.73%	0.67%	0.82%

Operating Expenses

The following table breaks out our more significant operating expenses for the periods indicated (in millions of dollars):

<u>June 30,</u>	<u>Three Months Ended</u>		<u>Six Months Ended</u>	
	<u>2010</u>	<u>2009</u>	<u>2010</u>	<u>2009</u>
Personnel costs	\$ 33.2	\$ 27.9	\$ 64.1	\$ 56.2
Advertising, net	4.1	4.3	8.2	8.4
Professional fees	2.5	1.8	4.2	4.1
Facilities operations	2.1	2.3	4.3	4.7
Credit card fees	1.7	1.8	3.2	3.3
Depreciation and amortization	1.3	1.7	2.9	3.5
Other, net	2.6	2.3	5.1	5.2
Total	<u>\$ 47.5</u>	<u>\$ 42.1</u>	<u>\$ 92.0</u>	<u>\$ 85.4</u>
Percentage of net sales	<u>9.9%</u>	<u>11.2%</u>	<u>10.4%</u>	<u>12.1%</u>

Personnel costs represent the majority of our operating expenses, with sales personnel representing the largest portion of these costs. Personnel costs increased year over year in the three and six months ended June 30, 2010 due to increased variable compensation associated with increased operating results.

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Year-Over-Year Comparisons

Three Months Ended June 30, 2010 Compared to Three Months Ended June 30, 2009

Changes in net sales and gross profit by business segment are shown in the following table (dollars in millions):

	Three Months Ended June 30,				
	2010		2009		% Change
	Amount	% of Net Sales	Amount	% of Net Sales	
Sales:					
SMB	\$190.7	39.9%	\$151.3	40.1%	26.1%
Large Account	149.4	31.3	109.7	29.0	36.2
Public Sector	120.6	25.3	90.8	24.1	32.8
Consumer/SOHO	16.8	3.5	25.5	6.8	(33.9)
Total	<u>\$477.5</u>	<u>100.0%</u>	<u>\$377.3</u>	<u>100.0%</u>	26.6%
Gross Profit:					
SMB	\$ 27.4	14.4%	\$ 21.5	14.2%	27.4%
Large Account	15.7	10.5	11.3	10.3	38.0
Public Sector	11.4	9.5	8.7	9.6	31.3
Consumer/SOHO	1.5	8.7	2.8	10.8	(46.8)
Total	<u>\$ 56.0</u>	11.7%	<u>\$ 44.3</u>	11.8%	26.3%

Net sales for the second quarter of 2010 increased compared to the second quarter of 2009, as explained below:

- Net sales for the SMB segment increased due to the improvement in profits of our customers and the continued release of pent-up IT demand. We believe that our SMB sales representatives have increased sales by acquiring a greater share of existing customers' IT purchases during the second quarter of 2010, as both average order size and number of customer orders for the SMB segment increased compared to the prior year period. These increases, coupled with a reduced number of sales representatives in the second quarter of 2010 compared to last year, led to a 36% year-over-year increase in average annualized sales productivity in the second quarter of 2010. Sales representatives for our SMB segment totaled 344 at June 30, 2010, compared to 351 at June 30, 2009, and 331 at March 31, 2010.
- Net sales for the Large Account segment increased substantially in the second quarter of 2010 due to the release of pent-up IT demand and increased investments made by large enterprises. Large account customers have continued to upgrade their IT systems through both virtualization and hardware purchases in order to improve workforce productivity. New customer acquisitions also contributed to increased year-over-year sales. Average annualized sales productivity in the second quarter of 2010 increased by 37% year over year, consistent with the year-over-year increase in revenues. Sales representatives for our Large Account segment totaled 86 at June 30, 2010, compared to 87 at both June 30, 2009 and March 31, 2010.
- Net sales for the Public Sector segment increased in the second quarter of 2010 due to the growth in sales enabled by sales contracts entered into with both the federal government and higher educational institutions. Federal government sales increased 48% year over year in the second quarter of 2010, while sales to state and local government and educational institutions increased 26% this quarter. Overall average annualized sales productivity increased by 35% year over year in the quarter primarily due to the increase in net sales. Sales representatives for our Public Sector segment totaled 139 at June 30, 2010, compared to 145 at June 30, 2009, and 146 at March 31, 2010.

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- Net sales for the Consumer/SOHO segment represent net sales to consumers and small office/home office customers generated by either our inbound sales force or at our new website, www.pcconnectionexpress.com. Prior to 2010, we reported inbound and web sales under our SMB segment. We have revised the 2009 presentation of SMB net sales, gross profit, and SG&A expenses to reflect these results under our new Consumer/SOHO segment. Customer migration to the new website has taken longer than anticipated and contributed to the year-over-year decrease in net sales.

Gross profit for the second quarter of 2010 increased in dollars but gross margin decreased slightly on a consolidated basis compared to the second quarter of 2009, as explained below:

- Gross profit and gross margin for the SMB segment increased year over year in the second quarter of 2010. Gross margin increased in the quarter due to larger software referral fees, which offset a decrease in vendor consideration as a percentage of net sales.
- Gross profit and gross margin for the Large Account segment increased year over year in the second quarter of 2010. Gross margin increased in the quarter due to larger software referral fees, which offset a decrease in product invoice margin, associated with increased competitive pricing pressures.
- Gross profit for the Public Sector segment increased in the second quarter of 2010 due to higher net sales. Gross margin decreased slightly compared to the prior year quarter due to lower product invoice margin associated with competitive pricing pressures, which offset an increase in vendor consideration as a percentage of net sales in the quarter compared to the prior year.
- Gross profit and gross margin for the Consumer/SOHO segment decreased year over year in the second quarter of 2010. Gross margin decreased due to increased competitive pricing pressures and lower vendor consideration as a percentage of net sales.

Selling, general and administrative expenses in the second quarter of 2010 increased in dollars but decreased as a percentage of net sales compared to the prior year quarter. The decrease in expense as a percentage of net sales resulted from the year-over-year increase in sales in the second quarter of 2010 generated by our three primary sales segments.

As discussed in Note 4 to our Condensed Consolidated Financial Statements—*Segment and Related Disclosures*, we formed a new Consumer sales company in the first quarter of 2010, and as a result, revised our reporting of operating segments. Prior period SG&A expenses for the Consumer/SOHO business were primarily reported within the SMB segment. Under this revised reporting structure, prior period SG&A expenses for the SMB segment exclude Consumer/SOHO operating expenses. SG&A expenses attributable to our four operating segments and the Headquarters/Other group are summarized below (dollars in millions):

	Three Months Ended June 30,				
	2010		2009		% Change
	Amount	% of Net Sales	Amount	% of Net Sales	
SMB	\$ 22.1	11.6%	\$ 19.7	13.0%	12.2%
Large Account	9.2	6.2	7.4	6.7	25.6
Public Sector	11.4	9.4	9.1	10.0	25.4
Consumer/SOHO	3.0	17.9	3.7	14.6	(19.4)
Headquarters/Other	1.8		2.2		(21.6)
Total	<u>\$ 47.5</u>	9.9%	<u>\$ 42.1</u>	11.2%	12.8%

- SG&A expenses for the SMB segment increased year over year in dollars but decreased as a percentage of net sales in the second quarter of 2010. Although personnel costs decreased due to the reassignment of certain technical sales specialists to the Headquarters/Other group, overall personnel expense increased year over year in the quarter due to increased variable compensation associated with

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the increase in gross profits during the same period. Additional usage of centralized headquarters services also contributed to the year-over-year dollar increase. SG&A expense as a percentage of net sales decreased due to the leverage gained by the increase in net sales.

- SG&A expenses for the Large Account segment increased year over year in dollars but decreased as a percentage of net sales in the second quarter of 2010. The increase in personnel expense resulted from increased variable compensation associated with the 38% increase in gross profits, as well as incremental sales headcount hired in late 2009. SG&A expense as a percentage of net sales decreased due to the leverage gained by the increase in net sales.
- SG&A expenses for the Public Sector segment increased year over year in dollars but decreased as a percentage of net sales in the second quarter of 2010. SG&A expense increased year over year in dollars due to increases in variable compensation, professional fees, and additional usage of centralized headquarters services. Variable compensation increased due to the 31% year-over-year increase in gross profit in the second quarter of 2010. SG&A expense as a percentage of net sales decreased due to the leverage gained by the increase in net sales.
- SG&A expenses for the Consumer/SOHO group decreased in the second quarter of 2010 due to lower internet advertising costs compared to the prior year quarter. A decrease in usage of centralized headquarters services also contributed to the year-over-year dollar decrease.
- Unallocated SG&A expenses for the Headquarters/Other group decreased in dollars year over year as increased usage by the operating segments offset increased personnel expense compared to the prior year quarter. Personnel expense increased year over year in the second quarter of 2010 due to increased variable compensation associated with improved operating results and the reassignment of certain technical sales specialists from the SMB segment. The “Headquarters/Other” group provides services to the four reportable operating segments in areas such as finance, human resources, IT, product management, and marketing. Most of the operating costs associated with such corporate headquarters functions are charged to the operating segments based on their estimated usage of the underlying functions. The amounts shown above represent the remaining unallocated costs.

We did not record any special charges in the second quarter of 2010. In the three months ended June 30, 2009, we recorded special charges related to an asset write-off of \$11.6 million and \$0.5 million of workforce reduction and management restructuring charges.

Income from operations for the second quarter of 2010 increased by \$18.3 million to \$8.5 million, compared to an operating loss of \$9.8 million for the second quarter of 2009. Income from operations as a percentage of net sales was 1.8% for the second quarter of 2010 compared to loss from operations of 2.6% as a percentage of net sales for the second quarter of 2009. Our operating income in the second quarter of 2010 resulted from increased year-over-year sales and the absence of special charges in the second quarter of 2010 compared to the prior year quarter.

Our effective tax rate was 40.4% for the second quarter of 2010 compared to the effective tax benefit rate of 34.3% for the second quarter of 2009. Our tax rate will continue to vary based on variations in state tax levels for certain subsidiaries, valuation reserves, and accounting for uncertain tax positions. We anticipate that our effective tax rate will be in the range of 40% to 42% in 2010.

Net income for the second quarter of 2010 increased by \$11.5 million to \$5.0 million, compared to a net loss of \$6.5 million for the second quarter of 2009, principally due to the higher sales volumes and the absence of special charges in the second quarter of 2010 compared to the prior year quarter.

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Six Months Ended June 30, 2010 Compared to Six Months Ended June 30, 2009

Changes in net sales and gross profit by business segment are shown in the following table (dollars in millions):

	Six Months Ended June 30,				
	2010		2009		% Change
	Amount	% of Net Sales	Amount	% of Net Sales	
Sales:					
SMB	\$379.4	42.8%	\$302.0	42.9%	25.6%
Large Account	275.5	31.1	200.4	28.5	37.5
Public Sector	199.9	22.6	154.0	21.9	29.8
Consumer/SOHO	31.0	3.5	47.1	6.7	(34.3)
Total	<u>\$885.8</u>	<u>100.0%</u>	<u>\$703.5</u>	<u>100.0%</u>	25.9%
Gross Profit:					
SMB	\$ 53.5	14.1%	\$ 44.1	14.6%	21.4%
Large Account	29.0	10.5	21.0	10.5	37.9
Public Sector	19.2	9.6	15.8	10.2	21.9
Consumer/SOHO	2.9	9.4	5.1	10.8	(42.4)
Total	<u>\$104.6</u>	11.8%	<u>\$ 86.0</u>	12.2%	21.7%

Net sales for the six months ended June 30, 2010 increased compared to the six months ended June 30, 2009, as explained below:

- Net sales for the SMB segment increased due to the improvement in profits of our customers and the corresponding release of pent-up IT demand. The growing popularity of Microsoft's Windows 7 operating system also contributed to an increasing number of companies upgrading their IT infrastructure. We believe that SMB sales representatives have increased sales by acquiring a greater share of existing customers' IT purchases during the first half of 2010 compared to the prior year period.
- Net sales for the Large Account segment increased substantially in the first half of 2010 due to the release of pent-up IT demand and increased investments made by large enterprises. Large account customers have continued to upgrade their IT systems through both virtualization and hardware purchases in order to improve workforce productivity. New customer acquisitions also contributed to increased year-over-year sales.
- Net sales for the Public Sector segment increased in the first half of 2010 due to the growth in sales enabled by sales contracts with both the federal government and higher educational institutions. Federal government sales increased 41% year over year in the first half of 2010, while sales to state and local government and educational institutions increased 25% year over year in this period.
- Net sales for the Consumer/SOHO segment decreased year over year. Customer migration to the new website has taken longer than anticipated and contributed to the year-over-year decrease in net sales.

Gross profit for the six months ended June 30, 2010 increased in dollars but gross margin decreased on a consolidated basis compared to the six months ended June 30, 2009, as explained below:

- Gross profit for the SMB segment increased year over year in the first half of 2010 due to the increase in net sales. Gross margin decreased in the same period due to decreases in product invoice margin, vendor consideration, and freight expense as a percentage of net sales compared to the prior year period.

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- Gross profit for the Large Account segment increased due to higher net sales as gross margin was unchanged in the first half of 2010 compared to the prior year period. Increased levels of vendor consideration and higher margin software referral fees as a percentage of net sales were offset by a decrease in product invoice margin, associated with increased competitive pricing pressures, in the first half of 2010 compared to the prior year period.
- Gross profit for the Public Sector segment in the first half of 2010 increased due to higher net sales. Gross margin decreased due to lower product invoice margins associated with competitive pricing pressures and a decrease in higher margin agency referral fees compared to the prior year period.
- Gross profit and gross margin for the Consumer/SOHO segment decreased year over year in the first half of 2010. Gross margin decreased due to increased competitive pricing pressures, lower vendor consideration as a percentage of net sales, and reduced product pricing designed to attract customers to our new website.

Selling, general and administrative expenses in the six months ended June 30, 2010 increased in dollars but decreased as a percentage of net sales on a consolidated basis compared to the six months ended June 30, 2009.

SG&A expenses attributable to our operating segments and the Headquarters/Other group are summarized below (dollars in millions):

	Six Months Ended June 30,				
	2010		2009		% Change
	Amount	% of Net Sales	Amount	% of Net Sales	
SMB	\$ 42.9	11.3%	\$ 41.1	13.6%	4.3%
Large Account	17.6	6.4	14.5	7.2	21.1
Public Sector	20.5	10.2	17.7	11.5	15.6
Consumer/SOHO	5.8	18.8	7.5	15.9	(22.3)
Headquarters/Other	5.2		4.6		13.8
Total	<u>\$ 92.0</u>	10.4%	<u>\$ 85.4</u>	12.1%	7.7%

- SG&A expenses for the SMB segment increased year over year in dollars but decreased as a percentage of net sales in the first half of 2010. The dollar increase resulted from additional usage of centralized headquarters services. Personnel expense was unchanged year over year, despite the earlier noted headcount reassignment to the Headquarters/Other group, due to increased variable compensation associated with the increase in gross profit during the same period. SG&A expense as a percentage of net sales decreased due to the leverage gained by the increase in net sales.
- SG&A expenses for the Large Account segment increased year over year in dollars but decreased as a percentage of net sales in the first half of 2010. The increase in personnel expense resulted from higher variable compensation associated with the 38% increase in gross profit, as well as incremental sales headcount hired in late 2009. SG&A expense as a percentage of net sales decreased due to the leverage gained by the increase in net sales.
- SG&A expenses for the Public Sector segment increased year over year in dollars but decreased as a percentage of net sales in the first half of 2010. SG&A expense increased in dollars due to increases in variable compensation, professional fees, and additional usage of centralized headquarters services. Variable compensation increased due to the 22% year-over-year increase in gross profit in the first half of 2010. SG&A expense as a percentage of net sales decreased due to the leverage gained by the increase in net sales.
- SG&A expenses for the Consumer/SOHO group decreased in the first half of 2010 due to lower internet advertising costs compared to the prior year period. A decrease in usage of centralized headquarters services also contributed to the year-over-year dollar decrease.

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- Unallocated SG&A expenses for the Headquarters/Other group increased in dollars year over year as increased personnel expense offset increased usage by the operating segments compared to the prior year period. Personnel expense increased year over year in the first half of 2010 due to increased variable compensation associated with improved operating results and the reassignment into the group of technical sales specialists from the SMB segment. The amounts shown above represent the remaining unallocated costs.

We did not record any special charges in the six months ended June 30, 2010. In the six months ended June 30, 2009, we recorded special charges related to an asset write-off of \$11.6 million and \$1.4 million of workforce reduction and management restructuring charges.

Income from operations for the six months ended June 30, 2010 increased by \$25.1 million to \$12.7 million, compared to an operating loss of \$12.4 million for the second quarter of 2009. Income from operations as a percentage of net sales was 1.4% for the six months ended June 30, 2010 compared to loss from operations of 1.8% as a percentage of net sales for the six months ended June 30, 2009. Our operating income in the six months ended June 30, 2010 was attributed to increased year-over-year sales, prior year cost reductions, and the absence of special charges in the first half of 2010 compared to the prior year period.

Our effective tax rate was 40.7% for the six months ended June 30, 2010 compared to the effective tax benefit rate of 34.5% for the prior year period of 2009. Our tax rate will continue to vary based on variations in state tax levels for certain subsidiaries, valuation reserves, and accounting for uncertain tax positions. We anticipate that our effective tax rate will be in the range of 40% to 42% in 2010.

Net income for the six months ended June 30, 2010 increased by \$15.5 million to \$7.5 million, compared to a net loss of \$8.1 million for the six months ended June 30, 2009, principally due to the higher sales volumes and absence of special charges in the first half of 2010 compared to the prior year period.

Liquidity and Capital Resources

Our primary sources of liquidity have historically been internally generated funds from operations and borrowings under our bank line of credit. We have used those funds to meet our capital requirements, which consist primarily of working capital for operational needs, capital expenditures for computer equipment and software used in our business, repurchases of common stock for treasury, and as opportunities arise, possible acquisitions of new businesses.

We believe that funds generated from operations, together with available credit under our bank line of credit and inventory trade credit agreements, will be sufficient to finance our working capital, capital expenditure, and other requirements for at least the next twelve calendar months. We expect our capital needs for 2010 to consist primarily of capital expenditures, excluding any expenditures on new IT systems, of \$5.0 to \$6.0 million and payments on capital lease and other contractual obligations of approximately \$3.8 million. We are currently in the midst of a comprehensive review and assessment of our entire business software needs. That review and assessment includes the review of commercially available software that meets, or can be configured to meet, those needs better than our existing software. While we have not yet finalized any decisions regarding whether or to what extent new software will be acquired and implemented, such a project, if fully implemented, could exceed \$20 million over a five-year period.

We expect to meet our cash requirements for the next three-to-twelve months through a combination of cash on hand, cash generated from operations and, if necessary, borrowings on our bank line of credit, as follows:

- *Cash on Hand.* At June 30, 2010, we had approximately \$49.8 million in cash.
- *Cash Generated from Operations.* We expect to generate cash flows from operations in excess of operating cash needs by generating earnings and balancing net changes in inventories and receivables with compensating changes in payables to generate a positive cash flow. Historically, we have consistently generated positive cash flows from operations.

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- *Credit Facilities.* As of June 30, 2010, our entire \$50.0 million bank line of credit was available for borrowing. This line of credit can be increased, at our option, to \$80.0 million for approved acquisitions or other uses authorized by the bank. Borrowings are limited, however, by certain minimum collateral and earnings requirements, as described more fully below.

Our ability to continue funding our operations, both internally and externally, is dependent upon our ability to generate sufficient cash flow from operations or to obtain additional funds through equity or debt financing, or from other sources of financing, as may be required. While at this time we do not anticipate needing any additional sources of financing to fund our operations, if demand for information technology products declines, our cash flows from operations may be substantially affected. See also related risks listed below under Item 1A, "Risk Factors."

Summary of Sources and Uses of Cash

The following table summarizes our sources and uses of cash over the periods indicated (in millions):

<u>June 30,</u>	<u>Six Months Ended</u>	
	<u>2010</u>	<u>2009</u>
Net cash provided by operating activities	\$ 7.3	\$ 25.1
Net cash used for investing activities	(2.2)	(4.4)
Net cash used for financing activities	(1.6)	(0.4)
Increase in cash and cash equivalents	<u>\$ 3.5</u>	<u>\$ 20.3</u>

Cash provided by operating activities decreased by \$17.8 million in the six months ended June 30, 2010 compared to the prior year period. Operating cash flow in the first half of 2010 resulted primarily from net income before depreciation and an increase in payables, offset by an increase in accounts receivable. During periods of increasing revenues, our working capital needs generally increase at a similar rate due to the increase in both accounts receivables and inventory. It is our goal to mitigate such working capital requirements through better inventory management and receivables collection. Inventory was largely unchanged from the prior year-end balance, despite increased sales, due to the year-over-year increase in direct shipments from distribution partners in the second quarter of 2010, as well as improved inventory management. Inventory turns increased to 27 turns for the second quarter of 2010 compared to 23 turns for the prior year quarter. Accounts receivable increased by \$11.1 million from the prior year-end balance due in part to an increase in our public sector net sales in the month of June 2010 compared to December 2009. Our public sector customers generally have longer bill-to-cash cycles compared to our corporate customers. DSOs were 49 days at June 30, 2010, compared to 47 days at both June 30, 2009 and December 31, 2009.

At June 30, 2010, we had \$127.7 million in outstanding accounts payable. Such accounts are generally paid within 30 days of incurrence, or earlier when favorable cash discounts are offered. This amount includes \$14.4 million payable to two financial institutions under inventory trade credit agreements we use to finance our purchase of certain inventory, secured by the inventory so financed. We believe we will be able to meet our obligations under our accounts payable with cash flows from operations and our existing line of credit.

Cash used for investing activities decreased by \$2.2 million in the six months ended June 30, 2010 compared to the prior year period. These activities consist of capital expenditures in the periods presented, primarily for computer equipment and capitalized internally-developed software, offset by proceeds from the sale of disposed capital assets, and the purchase of an intangible asset in the first half of 2010.

Cash used for financing activities in the six months ended June 30, 2010 increased by \$1.2 million from the prior year period, and in both periods related to treasury stock purchases and repayments of a capital lease obligation to an affiliate. Our treasury stock purchases totaled \$1.4 million in the six months ended June 30, 2010 compared to \$0.2 million in the comparable prior year period.

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Debt Instruments, Contractual Agreements, and Related Covenants

Below is a summary of certain provisions of our credit facilities and other contractual obligations. For more information about the restrictive covenants in our debt instruments and inventory financing agreements, see “Factors Affecting Sources of Liquidity” below. For more information about our obligations, commitments, and contingencies, see our condensed consolidated financial statements and the accompanying notes included in this quarterly report.

Bank Line of Credit. Our bank line of credit provides us with a borrowing capacity of up to \$50.0 million at the prime rate (3.25% at June 30, 2010). In addition, we have the option to increase the facility by an additional \$30.0 million, based on sufficient levels of trade receivables to meet borrowing base requirements, and depending on meeting minimum EBITDA (earnings before interest, taxes, depreciation, and amortization) and equity requirements, described below under “Factors Affecting Sources of Liquidity.” The facility also gives us the option of obtaining Eurodollar Rate Loans in multiples of \$1.0 million for various short-term durations. Substantially all of our assets are collateralized as security for this facility, and all of our subsidiaries are guarantors under the line of credit. At June 30, 2010, the entire \$50 million facility was available for borrowing.

This facility, which matures in October 2012, operates under an automatic cash management program whereby disbursements in excess of available cash are added as borrowings at the time disbursement checks clear the bank, and available cash receipts are first applied against any outstanding borrowings and then invested in short-term qualified cash investments. Accordingly, borrowings under the line are classified as current.

Inventory Trade Credit Agreements. We have additional security agreements with two financial institutions to facilitate the purchase of inventory from various suppliers under certain terms and conditions. These agreements allow a collateralized first position in certain branded products inventory financed by these financial institutions. Although the agreements provide for up to 100% financing on the purchase price, up to an aggregate of \$45.0 million, any outstanding financing must be fully secured by available inventory. We do not pay any interest or discount fees on such inventory financing; such costs are borne by the suppliers as an incentive for us to purchase their products. Amounts outstanding under such facilities, equal to \$14.4 million as of June 30, 2010, are recorded in accounts payable, and the inventory financed is classified as inventory on the condensed consolidated balance sheet.

Capital Leases. We have a fifteen-year lease for our corporate headquarters with an affiliated company related through common ownership. In addition to the rent payable under the facility lease, we are required to pay real estate taxes, insurance, and common area maintenance charges. The initial term of the lease expires in 2013, and we have the option to renew the lease for two additional terms of five years each.

Operating Leases. We also lease facilities from our principal stockholders and facilities and equipment from third parties under non-cancelable operating leases. See “Contractual Obligations” in our Annual Report on Form 10-K for the year ended December 31, 2009 for commitments under these leases.

Sports Marketing Commitments. We have entered into multi-year sponsorship agreements with the Boston Red Sox and the New England Patriots that extend to 2010 and 2013, respectively. These agreements, which grant us various marketing rights and seating arrangements, require annual payments aggregating from \$0.3 million to \$0.9 million per year.

Off-Balance Sheet Arrangements. We do not have any other off-balance sheet arrangements that have or are reasonably likely to have, a current or future material effect on our financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures, or capital resources.

Contractual Obligations. The disclosures relating to our contractual obligations in our Annual Report on Form 10-K for the year ended December 31, 2009 have not materially changed since we filed that report.

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Factors Affecting Sources of Liquidity

Internally Generated Funds. The key factors affecting our internally generated funds are our ability to minimize costs and fully achieve our operating efficiencies, timely collection of our customer receivables, and management of our inventory levels.

Bank Line of Credit. Our credit facility contains certain financial ratios and operational covenants and other restrictions (including restrictions on additional debt, guarantees, stock repurchases, dividends and other distributions, investments, and liens) with which we and all of our subsidiaries must comply. Any failure to comply with these covenants would not only prevent us from borrowing additional funds under this line of credit, but would also constitute a default. This credit facility contains two financial tests:

- The funded debt ratio (defined as the average outstanding advances under the line for the quarter, divided by the consolidated EBITDA for the trailing four quarters, excluding non-cash special charges) must not exceed 2.0 to 1.0. We did not have any outstanding borrowings under the credit facility in the second quarter of 2010, and accordingly, the funded debt ratio did not limit potential borrowings at June 30, 2010. Any future decreases in our consolidated EBITDA, however, could limit our potential borrowings under the credit facility.
- Minimum Consolidated Net Worth must be at least \$150.0 million, plus 50% of consolidated net income for each quarter, beginning with the quarter ended March 31, 2007 (loss quarters not counted). Such amount was calculated at June 30, 2010 as \$176.7 million. Our actual consolidated stockholders' equity at June 30, 2010 was \$242.1 million.

The borrowing base under this facility is set at 80% of qualified commercial receivables, plus 50% of qualified government receivables. As of June 30, 2010, the entire \$50.0 million facility was available for borrowings.

Inventory Trade Credit Agreements. These agreements contain similar financial ratios and operational covenants and restrictions as those contained in our bank line of credit described above. Such agreements also contain cross-default provisions whereby a default under the bank agreement would also constitute a default under these agreements. Financing under these agreements is limited to the purchase of specific branded products from authorized suppliers, and amounts outstanding must be fully collateralized by inventories of those products on hand.

Capital Markets. Our ability to raise additional funds in the capital market depends upon, among other things, general economic conditions, the condition of the information technology industry, our financial performance and stock price, and the state of the capital markets.

SUMMARY OF CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Our critical accounting policies have not materially changed from those disclosed in our Annual Report on Form 10-K for the year ended December 31, 2009. These policies include revenue recognition, accounts receivable, vendor allowances, inventories, contingencies, value of goodwill and long-lived assets, including intangibles, stock-based compensation, and income taxes.

INFLATION

We have historically offset any inflation in operating costs by a combination of increased productivity and price increases, where appropriate. We do not expect inflation to have a significant impact on our business in the foreseeable future.

PC CONNECTION, INC. AND SUBSIDIARIES

PART I—FINANCIAL INFORMATION

Item 3—QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

We invest cash balances in excess of operating requirements in short-term securities or non-interest bearing deposit accounts, generally with maturities of 90 days or less. In addition, our unsecured credit agreement provides for borrowings, which bear interest at variable rates based on the prime rate and Euro dollar rates. We had no borrowings outstanding pursuant to our credit agreement in the six months ended June 30, 2010. We believe the effect, if any, of reasonably possible near-term changes in interest rates on our financial position, results of operations, and cash flows should not be material. Our credit agreement exposes earnings to changes in short-term interest rates since interest rates on the underlying obligations are variable. However, as noted above, we did not have any outstanding borrowings in the six months ended June 30, 2010. Accordingly, the change in earnings resulting from a hypothetical 10% increase or decrease in interest rates would not be material.

PC CONNECTION, INC. AND SUBSIDIARIES

PART I—FINANCIAL INFORMATION

Item 4—CONTROLS AND PROCEDURES

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of June 30, 2010. The term “disclosure controls and procedures,” as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended, or the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized, and reported, within the time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company’s management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Our disclosure controls and procedures are designed to provide reasonable assurance of achieving their objectives as described above. Based on the evaluation of our disclosure controls and procedures, our Chief Executive Officer and Chief Financial Officer concluded that, as of June 30, 2010, our disclosure controls and procedures were effective at the reasonable assurance level.

No change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) occurred during the fiscal quarter ended June 30, 2010 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II—OTHER INFORMATION

Item 1A. Risk Factors

Statements contained or incorporated by reference in this Quarterly Report on Form 10-Q that are not based on historical fact are “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Exchange Act. These forward-looking statements regarding future events and our future results are based on current expectations, estimates, forecasts, and projections and the beliefs and assumptions of management including, without limitation, our expectations with regard to the industry’s rapid technological change and exposure to inventory obsolescence, availability and allocations of goods, reliance on vendor support and relationships, competitive risks, pricing risks, and the overall level of economic activity and the level of business investment in information technology products. Forward-looking statements may be identified by the use of forward-looking terminology such as “may,” “could,” “will,” “expect,” “estimate,” “anticipate,” “continue,” or similar terms, variations of such terms or the negative of those terms.

We cannot assure investors that our assumptions and expectations will prove to have been correct. Important factors could cause our actual results to differ materially from those indicated or implied by forward-looking statements. Such factors that could cause or contribute to such differences include those factors discussed below. We undertake no intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise. If any of the following risks actually occur, our business, financial condition, or results of operations would likely suffer.

The uncertainty in economic conditions and the financial markets may adversely affect our business and reduce our operating results.

Economic weakness and financial markets turmoil adversely impacted economic conditions in 2009, resulting in recessionary pressures and declines in consumer confidence and spending. Businesses in turn reacted to the decline in consumer spending by reducing staffing levels and delaying or deferring corporate spending, including their IT expenditures. Both our SMB and Large Account segments, which serve small, medium, and large businesses, experienced in 2009 significant declines in revenues and increased competitive pricing pressures, which adversely affected our operating results. The financial markets turmoil also resulted in a substantial tightening of the credit markets, which increased the cost of capital and reduced the availability of credit to our customers. Although businesses increased their IT spending in the first half of 2010, considerable uncertainty exists regarding the momentum of the recovery and expected economic conditions. Future delays or reductions in IT spending could have a material adverse affect on demand for our products and consequently on our financial results. In addition, customer insolvencies could impact our ability to collect receivables and negatively impact our operating results and liquidity.

It is difficult to predict how long the uncertainty in economic conditions and the financial markets will continue, the extent, if any, to which they may deteriorate, and to which our business may be adversely affected. However, if the current increase in IT spending should reverse, we are likely to experience an adverse impact, which may be material, on our business and our results of operations.

Should our financial performance not meet expectations and our stock price trade below current levels, we may be required to record an additional significant charge to earnings for impairment of goodwill and other intangibles.

We test goodwill for impairment on an annual basis, and more frequently if potential impairment indicators arise. We determined that the goodwill balances held by the SMB and Public Sector segments were fully impaired as of December 31, 2008, and accordingly the carrying values of those segments’ goodwill were written

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off, resulting in a significant non-cash charge to earnings. Although we determined the fair value of our Large Account segment's goodwill substantially exceeded its carrying value at our annual impairment test on January 1, 2010, should this segment's financial performance not meet expectations due to the economy or otherwise, we would likely adjust downward expected future operating results and cash flows. Such adjustment may result in a determination that the carrying values for goodwill and other intangibles for that segment exceed their respective fair values. This determination may in turn require that we record a significant non-cash charge to earnings to reduce the \$49.3 million aggregate carrying amount of goodwill and other intangibles held by the Large Account operating segment, resulting in a negative effect on our results of operations.

We have experienced variability in sales, and there is no assurance that we will be able to maintain profitable operations.

Several factors have caused our sales and results of operations to fluctuate and we expect these fluctuations to continue on a quarterly basis. Causes of these fluctuations include:

- shifts in customer demand for hardware and software products;
- loss of customers to competitors;
- adverse weather conditions that affect response, distribution, or shipping;
- industry shipments of new products or upgrades;
- changes in vendor distribution of products;
- changes in our product offerings and in merchandise returns;
- the timing of new merchandise and catalog offerings;
- fluctuations in response rates; and
- fluctuations in postage, paper, shipping, and printing costs.

Our results also may vary based on our ability to manage personnel levels in response to fluctuations in revenue. We base personnel levels and other operating expenditures on sales forecasts. If our revenues do not meet anticipated levels in the future, we may not be able to reduce our staffing levels and operating expenses in a timely manner to avoid significant losses from operations.

We face many competitive risks.

The direct marketing industry and the computer products retail business, in particular, are highly competitive. We compete with consumer electronics and computer retail stores, including superstores. We also compete with other direct marketers of hardware and software and computer related products, including CDW Corporation, Insight Enterprises, Inc., and, who are much larger than we are. Certain hardware and software vendors, such as Apple, Dell, Lenovo, and Hewlett-Packard ("HP"), who provide products to us, are also selling their products directly to end users through their own catalogs, stores, and via the Internet. We compete not only for customers, but also for advertising support from personal computer product manufacturers. Some of our competitors have larger catalog circulations and customer bases and greater financial, marketing, and other resources than we do. In addition, some of our competitors offer a wider range of products and services than we do and may be able to respond more quickly to new or changing opportunities, technologies, and customer requirements. Many current and potential competitors also have greater name recognition, engage in more extensive promotional activities, and adopt pricing policies that are more aggressive than ours. We expect competition to increase as retailers and direct marketers who have not traditionally sold computers and related products enter the industry.

In addition, product resellers and direct marketers are combining operations or acquiring or merging with other resellers and direct marketers to increase efficiency. Moreover, current and potential competitors have

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established or may establish cooperative relationships among themselves or with third parties to enhance their products and services. Accordingly, it is possible that new competitors or alliances among competitors may emerge and acquire significant market share.

We cannot provide assurance that we can continue to compete effectively against our current or future competitors. If we encounter new competition or fail to compete effectively against our competitors, our business may be harmed.

We face and will continue to face significant price competition.

Generally, pricing is very aggressive in the personal computer industry, particularly in this current economic environment, and we expect pricing pressures to escalate if economic conditions worsen. An increase in price competition could result in a reduction of our profit margins. There can be no assurance that we will be able to offset the effects of price reductions with an increase in the number of customers, higher sales, cost reductions, or otherwise. Also, our sales of personal computer hardware products are generally producing lower profit margins than those associated with software products. Such pricing pressures could result in an erosion of our market share, reduced sales, and reduced operating margins, any of which could have a material adverse effect on our business.

We may experience a reduction in the incentive programs offered to us by our vendors.

Some product manufacturers and distributors provide us with incentives such as supplier reimbursements, payment discounts, price protection, rebates, and other similar arrangements. The increasingly competitive computer hardware market has already resulted in the following:

- reduction or elimination of some of these incentive programs;
- more restrictive price protection and other terms; and
- reduced advertising allowances and incentives, in some cases.

Many product suppliers provide us with advertising allowances, and in exchange, we feature their products in our catalogs and other marketing vehicles. These vendor allowances, to the extent that they represent specific reimbursements of incremental and identifiable costs, are offset against SG&A expenses. Advertising allowances that cannot be associated with a specific program funded by an individual vendor or that exceed the fair value of advertising expense associated with that program are classified as offsets to cost of sales or inventory. In the past, we have experienced a decrease in the level of vendor consideration available to us from certain manufacturers. The level of such consideration we receive from some manufacturers may decline in the future. Such a decline could decrease our gross profit and have a material adverse effect on our earnings and cash flows.

The failure to comply with our public sector contracts could result in, among other things, fines or liabilities.

Revenues from the public sector segment are derived from sales to federal, state, and local government departments and agencies, as well as to educational institutions, through various contracts and open market sales. Government contracting is a highly regulated area. Noncompliance with government procurement regulations or contract provisions could result in civil, criminal, and administrative liability, including substantial monetary fines or damages, termination of government contracts, and suspension, debarment, or ineligibility from doing business with the government. Our current arrangements with these government agencies allow them to cancel orders with little or no notice and do not require them to purchase products from us in the future. The effect of any of these possible actions by any government department or agency could adversely affect our financial position, results of operations, and cash flows.

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We could experience system failures which would interfere with our ability to process orders.

We depend on the accuracy and proper use of our management information systems, including our telephone system. Many of our key functions depend on the quality and effective utilization of the information generated by our management information systems, including:

- our ability to purchase, sell, and ship products efficiently and on a timely basis;
- our ability to manage inventory and accounts receivable collection; and
- our ability to maintain operations.

Our management information systems require continual upgrades to most effectively manage our operations and customer database. Although we maintain some redundant systems, with full data backup, our primary computer and telecommunications hardware is located in a single facility in New Hampshire, and a substantial interruption in our management information systems or in our telephone communication systems, including those resulting from extreme weather and natural disasters, as well as power loss, telecommunications failure, or similar events, would substantially hinder our ability to process customer orders and thus could have a material adverse effect on our business.

We are exposed to inventory obsolescence due to the rapid technological changes occurring in the personal computer industry.

The market for personal computer products is characterized by rapid technological change and the frequent introduction of new products and product enhancements. Our success depends in large part on our ability to identify and market products that meet the needs of customers in that marketplace. In order to satisfy customer demand and to obtain favorable purchasing discounts, we have and may continue to carry increased inventory levels of certain products. By so doing, we are subject to the increased risk of inventory obsolescence. Also, in order to implement our business strategy, we intend to continue, among other things, placing larger than typical inventory stocking orders of selected products and increasing our participation in first-to-market purchase opportunities. We may also, from time to time, make large inventory purchases of certain end-of-life products, which would increase the risk of inventory obsolescence. In addition, we sometimes acquire special purchase products without return privileges. There can be no assurance that we will be able to avoid losses related to obsolete inventory. In addition, manufacturers have limited return rights and taken steps to reduce their inventory exposure by supporting “configure-to-order” programs authorizing distributors and resellers to assemble computer hardware under the manufacturers’ brands. These actions reduce the costs to manufacturers and shift the burden of inventory risk to resellers like us, which could negatively impact our business.

We acquire products for resale from a limited number of vendors. The loss of any one of these vendors could have a material adverse effect on our business.

We acquire products for resale both directly from manufacturers and indirectly through distributors and other sources. The five vendors supplying the greatest amount of goods to us constituted 69% and 67% of our total product purchases in the six months ended June 30, 2010 and 2009, respectively. Among these five vendors, purchases from Ingram Micro represented 27% and 21% of our total product purchases in the six months ended June 30, 2010 and 2009, respectively. Purchases from Tech Data Corporation comprised 14% and 19% of our total product purchases in the six months ended June 30, 2010 and 2009, respectively. Purchases from Synnex Corporation comprised 13% and 11% of our total product purchases in the six months ended June 30, 2010 and 2009, respectively. Purchases from HP represented 9% and 10% of our total product purchases in the six months ended June 30, 2010 and 2009, respectively. No other vendor supplied more than 10% of our total product purchases in the six months ended June 30, 2010 and 2009. If we were unable to acquire products from Ingram Micro, Tech Data, Synnex, or HP, we could experience a short-term disruption in the availability of products, and such disruption could have a material adverse effect on our results of operations and cash flows.

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Substantially all of our contracts and arrangements with our vendors that supply significant quantities of products are terminable by such vendors or us without notice or upon short notice. Most of our product vendors provide us with trade credit, of which the net amount outstanding at June 30, 2010 was \$127.7 million. Termination, interruption, or contraction of relationships with our vendors, including a reduction in the level of trade credit provided to us, could have a material adverse effect on our financial position.

Some product manufacturers either do not permit us to sell the full line of their products or limit the number of product units available to direct marketers such as us. An element of our business strategy is to continue increasing our participation in first-to-market purchase opportunities. The availability of certain desired products, especially in the direct marketing channel, has been constrained in the past. We could experience a material adverse effect to our business if we are unable to source first-to-market purchase or similar opportunities, or if we face the reemergence of significant availability constraints.

We are dependent on key personnel.

Our future performance will depend to a significant extent upon the efforts and abilities of our senior executives. The competition for qualified management personnel in the computer products industry is very intense, and the loss of service of one or more of these persons could have an adverse effect on our business. Our success and plans for future growth will also depend on our ability to hire, train, and retain skilled personnel in all areas of our business, including sales representatives and technical support personnel. There can be no assurance that we will be able to attract, train, and retain sufficient qualified personnel to achieve our business objectives.

The methods of distributing personal computers and related products are changing, and such changes may negatively impact us and our business.

The manner in which personal computers and related products are distributed and sold is changing, and new methods of distribution and sale, such as online shopping services, have emerged. Hardware and software manufacturers have sold, and may intensify their efforts to sell, their products directly to end users. From time to time, certain manufacturers have instituted programs for the direct sales of large order quantities of hardware and software to certain major corporate accounts. These types of programs may continue to be developed and used by various manufacturers. Some of our vendors, including Apple, HP, and Lenovo, currently sell some of their products directly to end users and have stated their intentions to increase the level of such direct sales. In addition, manufacturers may attempt to increase the volume of software products distributed electronically to end users. An increase in the volume of products sold through or used by consumers of any of these competitive programs or distributed electronically to end users could have a material adverse effect on our results of operations.

We depend heavily on third-party shippers to deliver our products to customers.

Many of our customers elect to have their purchases shipped by an interstate common carrier, such as United Parcel Service, Inc. ("UPS") or FedEx Corporation. A strike or other interruption in service by these shippers could adversely affect our ability to market or deliver products to customers on a timely basis.

We may experience potential increases in shipping, paper, and postage costs, which may adversely affect our business if we are not able to pass such increases on to our customers.

Shipping costs are a significant expense in the operation of our business. Increases in postal or shipping rates and paper costs could significantly impact the cost of producing and mailing our catalogs and shipping customer orders. Postage prices and shipping rates increase periodically, and we have no control over future increases. We have a long-term contract with UPS, and believe that we have negotiated favorable shipping rates with our carriers. We generally invoice customers for shipping and handling charges. There can be no assurance that we will be able to pass on to our customers the full cost, including any future increases in the cost, of commercial delivery services.

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We also incur substantial paper and postage costs related to our marketing activities, including producing and mailing our catalogs. Paper prices historically have been cyclical, and we have experienced substantial increases in the past. Significant increases in postal or shipping rates and paper costs could adversely impact our business, financial condition, and results of operations, particularly if we cannot pass on such increases to our customers or offset such increases by reducing other costs.

We rely on the continued development of electronic commerce and Internet infrastructure development.

We have had an increasing level of sales made via the Internet in part because of the growing use and acceptance of the Internet by end users. Sales of computer products via the Internet represent a significant and increasing portion of overall computer product sales. Growth of our Internet sales is dependent on potential customers using the Internet in addition to traditional means of commerce to purchase products. We cannot accurately predict the rate at which they will do so.

Our success in growing our Internet business will depend in large part upon our development of an increasingly sophisticated infrastructure for providing Internet access and services. If the number of Internet users or their use of Internet resources continues to grow rapidly, such growth may overwhelm our existing Internet infrastructure. Additionally, our ability to increase the speed with which we provide services to customers and to increase the scope of such services ultimately is limited by, and reliant upon, the sophistication, speed, reliability, and cost-effectiveness of the networks operated by third parties, and these networks may not continue to be developed or be available at prices consistent with our required business model.

We face uncertainties relating to the collection of state sales and use tax.

We collect and remit sales and use taxes in states in which we have either voluntarily registered or have a physical presence. Various states have sought to impose on direct marketers the burden of collecting state sales and use taxes on the sales of products shipped to their residents. In 1992, the United States Supreme Court affirmed its position that it is unconstitutional for a state to impose sales or use tax collection obligations on an out-of-state mail-order company whose only contacts with the state are limited to the distribution of catalogs and other advertising materials through the mail and the subsequent delivery of purchased goods by United States mail or by interstate common carrier. However, legislation that would expand the ability of states to impose sales and use tax collection obligations on direct marketers has been introduced in Congress on many occasions. Additionally, certain states have adopted rules that require companies and their affiliates to register in those states as a condition of doing business with those state agencies.

Moreover, due to our presence on various forms of electronic media and other operational factors, our contacts with many states may exceed the limited contacts involved in the Supreme Court case. We cannot predict the level of contacts that is sufficient to permit a state to impose on us a sales or use tax collection obligation. If the Supreme Court changes its position, or if legislation is passed to overturn the Supreme Court's decision, or if a court were to determine that our contacts with a state exceed the constitutionally permitted contacts, the expansion of a sales or use tax collection obligation on us in states to which we ship products would result in additional administrative expenses to us, could result in tax liability for past sales as well as price increases to our customers, and could reduce future sales.

Privacy concerns with respect to list development and maintenance may materially adversely affect our business.

We mail catalogs and send electronic messages to names in our proprietary customer database and to potential customers whose names we obtain from rented or exchanged mailing lists. World-wide public concern regarding personal privacy has subjected the rental and use of customer mailing lists and other customer information to increased scrutiny. Any domestic or foreign legislation enacted limiting or prohibiting these practices could negatively affect our business.

We are controlled by two principal stockholders.

Patricia Gallup and David Hall, our two principal stockholders, beneficially own or control, in the aggregate, approximately 63% of the outstanding shares of our common stock. Because of their beneficial stock ownership, these stockholders can continue to elect the members of the Board of Directors and decide all matters requiring stockholder approval at a meeting or by a written consent in lieu of a meeting. Similarly, such stockholders can control decisions to adopt, amend, or repeal our charter and our bylaws, or take other actions requiring the vote or consent of our stockholders and prevent a takeover of us by one or more third parties, or sell or otherwise transfer their stock to a third party, which could deprive our stockholders of a control premium that might otherwise be realized by them in connection with an acquisition of our Company. Such control may result in decisions that are not in the best interest of our public stockholders. In connection with our initial public offering, the principal stockholders placed substantially all shares of common stock beneficially owned by them into a voting trust, pursuant to which they are required to agree as to the manner of voting such shares in order for the shares to be voted. Such provisions could discourage bids for our common stock at a premium as well as have a negative impact on the market price of our common stock.

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Item 2—Unregistered Sales of Equity Securities and Use of Proceeds

The following table provides information about our purchases during the quarter ended June 30, 2010 of equity securities that we have registered pursuant to Section 12 of the Exchange Act:

ISSUER PURCHASES OF EQUITY SECURITIES

<u>Period</u>	<u>Total Number of Shares (or Units) Purchased ⁽¹⁾</u>	<u>Average Price Paid per Share (or Unit)</u>	<u>Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs</u>	<u>Maximum Number (or Approximate Dollar Value) of Shares (or Units) that May Yet Be Purchased Under the Plan or Programs ⁽²⁾</u>
04/01/10 – 04/30/10	—	—	—	\$ 10,783,926
05/01/10 – 05/31/10	107,951	\$ 6.79	93,402	\$ 10,148,078
06/01/10 – 06/30/10	<u>79,621</u>	<u>6.75</u>	<u>79,621</u>	<u>\$ 9,610,502</u>
Total	187,572	\$ 6.77	173,023	\$ 9,610,502

- (1) In May 2010, our employees surrendered 14,549 shares from nonvested stock awards to satisfy statutory withholding requirements due upon the vesting of their awards.
- (2) On March 28, 2001, our Board of Directors announced approval of a share repurchase program of our common stock having an aggregate value of up to \$15.0 million. Share purchases are made in open market transactions from time to time depending on market conditions. The Program does not have a fixed expiration date.

Item 6—Exhibits

<u>Exhibit Number</u>	<u>Description</u>
31.1*	Certification of the Company's Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2*	Certification of the Company's Executive Vice President, Treasurer, and Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1*	Certification of the Company's Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2*	Certification of the Company's Executive Vice President, Treasurer, and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

* Filed herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PC CONNECTION, INC. AND SUBSIDIARIES

Date: August 6, 2010

By: /S/ PATRICIA GALLUP
Patricia Gallup
Chairman and Chief Executive Officer

Date: August 6, 2010

By: /S/ JACK FERGUSON
Jack Ferguson
Executive Vice President, Treasurer, and
Chief Financial Officer

CERTIFICATIONS

I, Patricia Gallup, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of PC Connection, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations, and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize, and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 6, 2010

/s/ PATRICIA GALLUP
Patricia Gallup
Chief Executive Officer

CERTIFICATIONS

I, Jack Ferguson, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of PC Connection, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations, and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize, and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 6, 2010

/s/ JACK FERGUSON

Jack Ferguson

Executive Vice President, Treasurer, and Chief Financial Officer

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of PC Connection, Inc. (the "Company") for the period ended June 30, 2010 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned, Patricia Gallup, Chief Executive Officer of the Company, hereby certifies, pursuant to 18 U.S.C. Section 1350, that:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: August 6, 2010

/s/ PATRICIA GALLUP

Patricia Gallup
Chief Executive Officer

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report on Form 10-Q of PC Connection, Inc. (the "Company") for the period ended June 30, 2010 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned, Jack Ferguson, Executive Vice President, Treasurer, and Chief Financial Officer of the Company, hereby certifies, pursuant to 18 U.S.C. Section 1350, that:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: August 6, 2010

/s/ JACK FERGUSON

Jack Ferguson
Executive Vice President, Treasurer, and Chief Financial Officer